

America	Feb. 18	Indonesia	Feb. 25/26	Portugal	Feb. 26
Argentina	Feb. 25/26	Italy	Feb. 1-3/20	Spain	Feb. 4-10
Bulgaria	Feb. 28	Japan	Feb. 1-2/25	Sweden	Feb. 5-10
China	Feb. 28	Kenya	Feb. 1-2/25	Sri Lanka	Feb. 30
Costa Rica	Feb. 28	Latvia	Feb. 1-2/25	Sudan	Feb. 6-10
Denmark	Feb. 1-25	Lithuania	Feb. 1-2/25	Tunisia	Feb. 6-10
Egypt	Feb. 1-25	Lebanon	Feb. 1-2/25	Uganda	Feb. 6-10
Finland	Feb. 1-25	Malaysia	Feb. 4-25	Yugoslavia	Feb. 7-22
France	Feb. 1-25	Mexico	Feb. 1-2/25	Zambia	Feb. 8-15
Germany	Feb. 1-25	Nicaragua	Feb. 1-2/25	Zimbabwe	Feb. 1-10
Greece	Feb. 1-25	Peru	Feb. 1-2/25	Turkey	Feb. 1-10
Hong Kong	Feb. 1-25	Portugal	Feb. 1-2/25	U.S.A.	Feb. 1-10
Iraq	Feb. 1-25	Philippines	Feb. 1-2/25	U.S.A.	Feb. 1-10
Italy	Feb. 1-25	U.S.A.	Feb. 1-2/25	U.S.A.	Feb. 1-10

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Dilemma of EEC
presidency
for Italy, Page 2

World news

Business summary

Israel agrees Lebanon withdrawal

Israel's Cabinet supported Premier Shimon Peres in agreeing a unilateral withdrawal of forces from southern Lebanon, "within a few weeks".

The operation will be in three phases over nine months, irrespective of whether Lebanon agrees on security arrangements for the areas to be evacuated.

Israel is serving a clear warning to Lebanon that in the absence of a bilateral agreement it is prepared to leave a vacuum and let areas of the south become a battlefield between various Lebanese factions. Page 20

Colonel accused

Security police Colonel Adam Pieczurka, who denies instigating the murder of Father Jerry Popieluszko, was accused at his trial of lying by one of the cleric's accused killers. Page 2

Missiles for Kuwait

Kuwait added new Soviet surface-to-air missiles to its air defences, including weapons similar to anti-aircraft Stingers, which the U.S. has refused to supply. Page 4

Couple get child

A London judge awarded custody of Britain's first commercial baby to a couple who paid a surrogate mother £5,500 (\$7,200) to bear it. Page 1

Beirut killings

Gunmen shot dead two French ceasefire observers in Beirut's southern suburbs. Page 4

Space TV launch

France confirmed July next year as the launch date for its direct television, broadcasting satellite TDF-1, paving the way for Europe's first operating space TV network. Page 2

Cypriots appeal

Cypriot President Spyros Kyprianou has asked Britain to persuade Turkish Cypriot leader Rauf Denktash to give up a demand that Turkey be a guarantor of any Cyprus settlement. Page 23

400 die in crash

More than 400 passengers were killed and 520 injured when a crowded train plunged into a deep ravine on a railway line linking Ethiopia and Djibouti. Page 23

Sharon suit apology

Time magazine printed a correction to part of its story that provoked a \$50m libel suit by former Israeli defence minister Ariel Sharon. The correction came as the jury prepared to deliberate on a verdict in the two-month-long case. Page 4

Summit postponed

This week's scheduled Warsaw Pact summit in Bulgaria at which Soviet allies were to have been briefed on Moscow's talks with the U.S. has been postponed indefinitely. Page 20

Hersant TV move

Robert Hersant, the French right-wing press baron, announced on the front page of his national daily *Le Figaro* that he was moving his group into television broadcasting. Page 23

'New' UK pit union

Senior officials of Britain's National Coal Board believe that the working Nottinghamshire miners will form the core of a new national union that might attract half the 180,000 members of the National Union of Mineworkers. Page 11

Polisario attack

Polisario guerrillas claim to have shot down three Moroccan aircraft, killing the pilots, in renewed fighting in the Western Sahara. Page 4

Big U.S. bank cuts prime by 1/4 point

MANUFACTURERS HANOVER, the fourth largest U.S. banking group, yesterday cut its prime lending rate by a quarter of a percentage point to 10.5 per cent, the lowest level for the benchmark corporate lending rate since early 1983.

DOLLAR was firm in London, rising to DM 3.1985 (DM 3.18), SFr 2.0716 (SwFr 2.043), Yen 1.9525 (Yen 1.9235) and a record level of FF 0.7755 (FF 0.6775). On Bank of England figures, the dollar's exchange index rose to a high of 145.7 from 145.5. In New York it closed at DM 3.1965, SFr 2.0845, FF 0.7625 and Yen 1.9255. The pound's exchange rate fell to a record closing low of 70.8 from 71.1. In New York it closed at \$1.113. Page 43

STERLING lost 1.35 cents against the dollar in London to a record low of \$1.1111. It was slightly firmer at DM 3.55 (DM 3.5475), was unchanged at FF 0.7845 and SFr 2.0747 and eased to Yen 1.9235 (Yen 1.9235). The pound's exchange index fell to a record closing low of 70.8 from 71.1. In New York it closed at \$1.113. Page 42

GOLD fell \$2 on the London bullion market to \$302.00. It was also lower in Zurich at \$209.50. Page 42

LONDON STOCK: The Dow Jones industrial average closed 16.45 up at 1,234.54. Section III

LONDON share values fell sharply. The FT Ordinary share index fell 19 to 940.3. Gilt prices were marked down heavily. Section III

TOKYO: Trading was quiet but firm with the Nikkei-Dow market average up 11.67 at 11,823.91. Section III

ECU AGRICULTURE officials are looking at draft farm price proposals for the 1985-86 marketing year that would cut cereals prices by 3.1 per cent and increase those for milk by 2 per cent. Page 42

JAPAN'S CAR exports to the U.S. rose in value by nearly 24 per cent last year in spite of restrictions on trade volume. Page 3

JAPAN registered a record trade surplus with the rest of the world last year of \$33.86bn, a 64 per cent increase over 1983. Page 3

BOUYGUES, the French construction group, is paying FF 160m (\$16.5m) for control of certain assets of Areva, the oil services company that filed for bankruptcy last year. Page 23

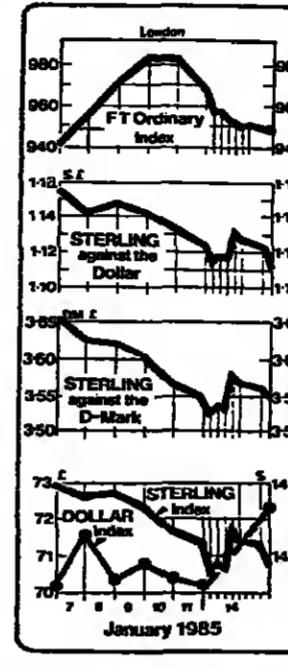
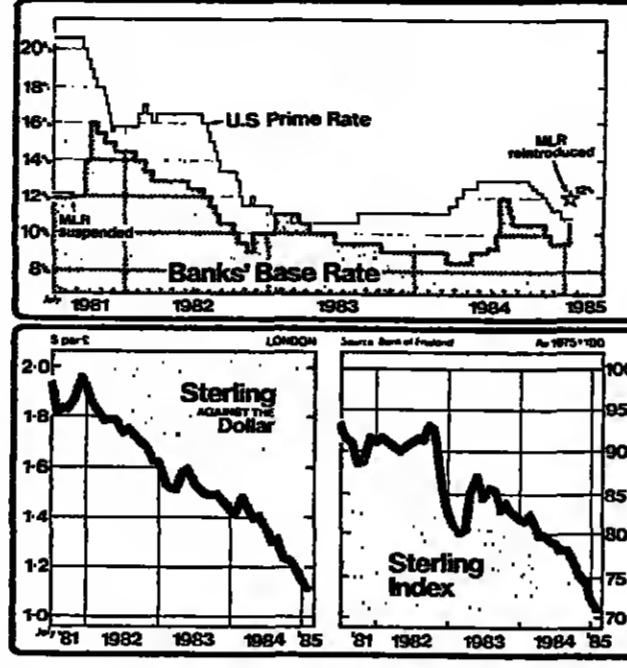
A Reuters report that Statoil, the Norwegian state oil company, had decided on spot-related prices had a big impact on sterling yesterday, but Statoil denied that it had taken any decision.

Meanwhile spot prices for North Sea oil continued the rising trend of

Sterling falls again despite 1-point jump in interest rates

UK acts to steady £

BY MAX WILKINSON, PHILIP STEPHENS AND PETER RIDDELL IN LONDON



higher prices for raw materials in sterling terms. Official figures yesterday showed that raw materials prices have recently been rising at an annual rate of about 9 per cent. Recent falls in sterling against the dollar and other currencies are likely to be reflected in further price rises this year.

The Treasury was also trying to counter market views that it had started to pursue a more lax fiscal and monetary policy, with the emphasis shifting from inflation to jobs within the general guidelines of its policy.

Mr Lawson yesterday told the House of Commons that the recent rise in the dollar against all currencies and the uncertainty over oil prices had coincided with those doubts about the Government's re-

solve. There had also been continuing pleas for higher government borrowing and increased expenditure. Mr Lawson told a noisy House of Commons: "The Government's decision today demonstrates that those siren voices cannot be listened to if inflation is to be brought under control."

He also said it would be "unwise to assume" that he would still have room in his budget in March to cut taxes by £1.4bn (\$1.67bn), the figure suggested in his autumn economic statement last November.

The rise in interest rates was finally agreed at a half-hour meeting yesterday morning between Mr Lawson and Mrs Margaret Thatcher, the Prime Minister, after discussions on Sunday with Treasury and Bank of England officials.

Privately, several Conservative

Continued on Page 20

Editorial comment, Page 18; Economic Viewpoint, Page 18; Lex, Page 20; Stock and money market reports, Section III; A hectic day's trade, Page 11

Oslo set to agree spot pricing for oil

BY IAN HARGREAVES AND DOMINIC LAWSON IN LONDON

NORWAY is on the point of agreeing spot-market-related prices for oil surplus with the rest of the world last year of \$33.86bn, a 64 per cent increase over 1983. Page 3

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Meanwhile spot prices for North Sea oil continued the rising trend of

the past week, pushed mainly by cold weather. Brent for February delivery was traded at \$27 a barrel, up about 20 cents on the day. In one transaction, Arabian Light, Opec's reference crude, was sold at \$28.60 compared with its official selling rate of \$29. The New York market opened firmer.

Statoil is expected to complete negotiations with its customers on its December and January prices in the next week, but definitely before the Opec meeting.

The company does not intend to disclose the outcome of the negotia-

tions, but the average price of the company's crude is expected to be around \$28 a barrel for December deals and around \$27.25 a barrel for January deals.

Norwegian prices are, for technical reasons, slightly higher than those for UK North Sea crudes. The December price would represent a cut of around 75 cents a barrel on November levels, when Statoil was still operating a monthly official price system.

Norway's decision not to fix official prices for December and January, but to rely on negotiations with individual oil companies based on spot market prices, mirrors a simi-

lar move by the British National Oil Corporation (BNOC).

BNOC, however, having agreed

spot-related prices with its customers for January deals, has been told by the UK Government to delay agreeing the price it will pay to suppliers.

That move is designed to avoid annoying Opec, which believes the switch to spot-related prices in the North Sea is a factor undermining world oil prices. The UK Government also hopes that the combination of cold weather and tighter controls of Opec production agreed over Christmas will help oil prices

to recover before BNOC makes its move.

Indications from leading oil companies suggest that Opec production is now running at between 15.5m and 16m barrels a day (b/d) against an intended production ceiling of 16m b/d. Saudi production is thought to have been cut to 3.5m b/d, partly in response to sharply reduced January liftings by the members of the Aramco partnership.

Continued on Page 20

Indonesia fights for freedom from oil, Page 4

Delors suggests reserve function for Ecu

By Paul Cheeseright in Brussels

THE EUROPEAN Community should promote its currency, the official Ecu, to share the global burden of monetary management with the U.S., M Jacques Delors, the new president of the European Commission, suggested yesterday.

In his inaugural speech to the European Parliament, laying down the thrust of Commission policy over the next four years, he also envisaged the elimination of all barriers to the movement of people and goods within the community by 1992.

The main aim of his speech was to suggest means by which the EEC, "which is no longer capable of taking decisions," could regain credibility.

He promised decisive steps in three directions:

- A large open market and greater co-operation between European companies;
- The strengthening of the European Monetary System;
- The convergence of economies to spur higher growth and more jobs.

It was within the context of strengthening monetary co-operation and a controlled extension of the role of the private and official Ecu that M Delors, former French Finance Minister, produced his suggestion about the Ecu's possibilities as a reserve currency.

The reasoning behind his suggestion was that the burden placed on the dollar is too great, a Community currency would enable central banks to diversify their reserves.

He asked the parliament if the community would not then be in a stronger position "to ask Japan to take its share of the load and persuade the U.S. to introduce the internal discipline which would make for relative stability on foreign exchanges."

EEC central bankers have been discussing plans put up by a group of commercial banks for an Ecu clearing system. Supporting all such moves to expand the use of the Ecu, the new president also called for steps to protect it from unfair speculation. Anxious, however, to present himself as a realist, M Delors avoided Messianic calls and specifically ruled out the possibility of a common currency in use throughout the Community during the four-year term of his Commission.

The possibility of eliminating frontiers in eight years was M Delors's most dramatic expression of his pledge to work for greater freedom, both for individuals and for the internal market.

Italy's EEC presidency, Page 2

Working week is shrinking, union research body says

BY JOHN LLOYD, INDUSTRIAL EDITOR, IN LONDON

THE STANDARD working week, backbone of commerce and industry since the industrial revolution, is in retreat.

Most advanced industrial countries operate a working week shorter than 40 hours. It will continue to shrink, but more important, working hours will be organised in different weekly terms than simply in five or four-day weekly segments.

EUROPEAN NEWS

RIGHT-WING HERSENT GROUP ENTERS THE FRAY

French private TV battle hots up

BY PAUL BETTS IN PARIS

M ROBERT HERSENT, the controversial and powerful French right-wing press baron, announced yesterday on the front page of his national daily *Le Figaro* that he was launching his group into the emerging private television business.

The Herson group is thus the latest of a series of large French press and communications concerns to have decided to move into television broadcasting. Its announcement, however, is expected to fuel the already heated battle for the liberalisation of broadcasting.

Mr Georges Fillion, the Socialist Prime Minister, yesterday appointed an official to draw up proposals in the next three months on the opening up of the state television broadcasting monopoly to private stations.

President François Mitterrand is also due to refer to this issue during his television appearance tomorrow. During the New Year holidays, the President suggested in rather ambiguous terms that he favoured the development of

FRANCE has confirmed a July 1986 launch date for its direct television broadcasting satellite, TDF-1, paving the way for Europe's first operating space TV network.

This follows the ironing out of technical problems with delicate amplifying equipment on board the spacecraft, and comes shortly after the government decision to go ahead with a second TV satellite, TDF-2, planned for launching in February 1988.

private television stations.

But the Socialists are clearly reluctant to see their current control of television undermined by private networks, especially as the legislative elections of 1986 and the presidential election in 1988 near.

The arrival of M Herson in this field will be expected to cause great joy in the Government. His newspapers have waged a constant campaign against the Left, although *Le Figaro* has of late toned down

Telediffusion de France, the satellite broadcasting organisation, and the national space agency CNES said problems with the travelling wave tubes on the satellite, used to amplify signals to a power of 230 watts, had been resolved.

The four-channel satellite will broadcast programmes to France and West Germany using the D2-MAC standard enabling transmission to both PAL and Secam TV sets.

considerably its anti-Government

M Herson also saw himself as the principal target of the Government's attempt to introduce legislation last year to break up large concentrations of newspapers and magazines under Socialist control.

His latest ambitious project involves a national private television chain called TVE (Television Europe) which will also have broader European appeal. He hopes to start broadcasts next

year.

The Government, after some initial statements suggesting the day of French private television was now near, has been adopting a more cautious approach in recent days. M Jack Lang, the Culture Minister, has warned that regulations would be necessary to avoid an anarchic situation developing if it had done in Italy where private networks have grown unchecked.

M Georges Fillion, the Communications Minister, has suggested that private stations be grouped eventually in two network systems.

The three national television channels have also been increasingly worried by the proposed liberalisation of broadcasting and have been lobbying hard to protect their interests.

The new Canal Plus French pay television channel, is directly controlled by the Government. It is also clearly concerned by the arrival of additional competition from private channels.

Having reduced spending and imports in 1983-84 so as to lower the current account deficit from its 1982 peak of \$3.2bn (£2.9bn) to just under \$700m at the end of 1984, the coalition can now afford cautious leeway.

Real economic growth of 3 per cent is forecast for 1985 after negative growth of 1.6 per cent last year.

The 1984 deficit was \$500m less than the target agreed with the International Monetary Fund.

For 1985, a current account deficit of \$1bn is forecast, taking effect of modest growth into account.

Imports, which decreased by 5 per cent to \$8.4bn in 1984, should grow by 8 per cent this year. Exports, which enjoyed record growth of 11.9 per cent to \$6.9bn last year, are expected to increase by 7.5 per cent in 1985.

Although the spectacular drop in the balance of payments has encouraged the authorities, continued swelling of the budget deficit largely due to soaring costs of servicing the accumulated public debt gives them cause for concern.

In 1985, the forecast budget deficit is \$3.55bn (£1.9bn)—\$0.3 per cent higher than the revised deficit for 1984 when annual inflation was 23 per cent.

According to the authorities, 91 per cent of the rise in the budget deficit is attributed to growth of interest on the accumulated public debt (domestic and foreign). In 1985, interest on this debt grows 40 per cent to Esc 27.3bn—a sum equivalent to 55 per cent of 1985 revenue and 33.7 per cent of outlays.

Total public debt rose from Esc 938bn at the end of 1982 to Esc 1.5 trillion (million million) in October 1984.

The authorities forecast net new foreign borrowing of \$600m in 1985 to help Portugal's financing needs. It is understood that preliminary meetings with traditional lenders should start at the beginning of February with a view to organising this year's major Republic of Portugal loan.

Bearing in mind that local government and Presidential elections are due towards the end of the year, it is not surprising that the 1985 budget contains higher spending on health and social security services and higher allowances for income and complementary tax.

The introduction of value added tax in July this year will bring radical alterations to Portugal's complex and fragmented tax system.

More controversially, in the view of those who demand drastic reductions in the heavily-losing public sector, the planned 1985 increase to Esc 76.1bn in public sector investment—Esc 10bn more than 1984 investment. But the public sector has a powerful effect on the economy, and many small and medium Portuguese companies have been driven to the wall by austerity and recession bit public spending.

Long-awaited restructuring of the public sector may be still further delayed in this election year. Ministers are still arguing in Cabinet over which units or departments should be reduced or shut down.

Lisbon aims for modest economic growth

By Diana Smith in Lisbon

MODEST economic growth with carefully-supervised rises in public spending and imports after 18 months of fierce austerity are the keynotes of the draft 1985 budget and economic plan presented to the Portuguese Parliament by the coalition Government of Sr Mario Soares.

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Surpluses forecast for 10 EEC agricultural products

By IVO DAWNAY IN BRUSSELS

FARM SURPLUSES in the European Community are set to grow substantially on present trends up until the year 1990, according to the latest EEC report on the common agricultural policy.

Of the 12 principal farm products grown in the Community, demand will outstrip supply for only two—tobacco and sheep meat—by the end of the decade. This compares with eight products 10 years ago.

Despite the introduction of the "superlevy" last year, surpluses of dairy products are expected to remain high, with milk output exceeding consumption by 11m tonnes. The current surplus of 1.6m tonnes at 3m tonnes a year will rise to 3.5m tonnes sugar at 1.5m tonnes and beef at 200,000 tonnes.

The figures come in an analysis prepared for the EEC's 1984 annual report on the agricultural situation in the Community. This suggests that trends in the Community and world markets will present EEC producers with continuing disequilibrium.

In its conclusion the report argues that continued reform of the CAP will be essential to ensure the participation of the Community in the world market in an increasingly competitive basis and at lower prices.

The report also points up the rising trend in CAP expenditure as a proportion of the total EEC budget. Based on figures compiled in September, the study shows CAP funding up from a low point of 6 per cent of total expenditure in

Italy tries to put its stamp on Community

By James Baker in Rome

"IF WE DON'T achieve anything, Italians will accuse us of being bad Europeans. If we do achieve something, we'll be accused of betraying Italy's interests. That's our problem as President of the EEC."

The speaker is Sig Francesco Forte, Italy's Minister for European Affairs and a close associate of Sig Bettino Craxi, the Socialist Prime Minister. He sees Italy's six months as President of the EEC as a chance to push forward some of his own fairly advanced ideas on furthering European unity.

Most countries set out with high ambitions when they take over the presidency, only to be disappointed. For Italy, the magnitude of the Community's immediate problems—the need to draft a new budget to replace the one rejected by the Strasbourg Parliament, and to agree on the accession of Spain and Portugal—have already had a sobering effect.

Yet the Craxi Government is looking to the Presidency for political success to enhance its standing in the important regional elections to be held on May 12.

Un-European

"Every political party tries to present itself as being the most pro-European of the lot," says Sig Forte. "But in practice most of our policies and bureaucracies think and operate in a basically un-European way, despite the fact that most Italians are pro-European in an abstract sense."

Italy, of the larger EEC members, probably has fewest reservations about the Community. The architects of Italy's membership saw it as the best hope for submerging and overcoming Italy's own internal political differences and the great disparities of wealth between the North and South.

Yet a distinguished Italian commentator wrote recently that Italy is "the EEC country which has repaired the highest number of fiscal violations and delays in the observance of Community regulations—not just to the detriment of our own country."

In recent months Italy has refused to implement the agreed Community policy aimed at reducing milk production. Yet it's fairly recently it was a very reluctant participant in the Davignon plan to cut surplus steel capacity. On the other hand, it recently accepted a new regime for wine surpluses which hardly squares with its interests.

But the most striking example of un-European behaviour which Sig Forte quotes is the attitude of the Italian customs administration, which frequently interprets the rules to hold up legitimate imports from other EEC countries. Customs procedures last winter triggered protest strikes by international dairy drivers. Italy, as the Minister points out, also has the toughest foreign exchange regulations in the EEC and the stiffest penalties for the illegal export of currency.

"I'm afraid our politicians are dirigiste by nature—they want to limit and control everything," says Sig Forte, "and our civil servants are suffused with the Catholic culture of sin—they are terrified of making a mistake."

Restrictive

In preparation for the Presidency, Sig Renato Ruggiero, the senior Foreign Ministry official responsible for the Presidency, has been trying to induce other Ministries to attenuate their more restrictive practices and has convened inter-ministerial meetings of civil servants to discuss Community issues in a very rare thing in Italian Government.

These moves may reduce the possibility of the Italian civil service taking some embarrassing anti-Community action during the Presidency. But Italy would still be an implausible advocate of measures to reduce trade barriers within the EEC and to unify the rules under which companies in Europe operate, though these are among the principles being advanced by Sig Forte.

Italy is also keen to use the Presidency to press for the extension of both the European Monetary System, particularly by getting Britain to join it, and the use of the European Currency Unit, especially in transactions between European Government organs such as post offices.

Sig Craxi is anxious that the EEC should take a major initiative to fight unemployment, especially that of young people; the Government is staging a conference on OECD members on new technology and jobs in Venice in April.

Italy also wants to push forward the idea of a new treaty of European unity, an issue which is being studied by an EEC committee set up after last year's Fontainebleau summit which will report in a few months.

It would then like to stage a conference to discuss the matter and hopes to overcome the serious reservations of countries like Britain, which see the treaty as the embodiment of abstract Europeanism.

BY DAVID HOUSEGO IN PARIS

A SIGNIFICANT improvement in productivity in French coal mines last year enabled Charbonnages de France, the state-owned coal group, to wipe out most of its losses.

The group, which announced at its last meeting that it anticipated a deficit of FF 360m (£22.7m) for 1984, confirmed yesterday that it had almost broken even. The faster-than-expected return to financial equilibrium excludes, however, the subsidy of FF 8.5bn a year in real terms adjusted for inflation that Charbonnages obtains from the state under

the five year rationalisation plan made public in March.

The improvements in productivity stem from a decline in the workforce last year, lower rates of absenteeism and a better yield. The result was that French coal production, though falling 1.8 per cent last year to 15.2m tonnes, was none the less 1m tonnes higher than had been forecast at the beginning of the year.

Charbonnages had expected its output to drop to 17.2m tonnes this year. The higher-than-anticipated level of production helped boost revenues

and thus eliminate most of its losses.

During the year the workforce was slimmed from 55,916 to 51,500 in line with Charbonnages' plan for the 1984-85 period. This provides that the workforce will be cut by a third and production of French coal—more costly to mine than that of Britain and West Germany—and lower quality—will fall to 10-13m tonnes a year.

Since the plan was announced in March it has met with remarkably little resistance from the unions. The plan reflects the

long term decline in France of coal's contribution to energy supplies as the importance of oil and nuclear power increases.

From employing 300,000 people to produce 50m tonnes a year and 90 per cent of France's energy requirements after the war, the coal industry will shrink by the end of the decade to a workforce of 25,000 people accounting for 7 per cent of France's energy needs.

Productivity increased last year by 4.5 per cent to an average output per miner of 3,538 kg.

Irish spell out new oil tax regime

By Brendan Keenan in Dublin

THE IRISH Government has announced a more detailed tax regime for offshore oil exploration in an effort to maintain international interest in Irish waters. The proposals contain more generous capital allowances on development costs and extend the time limit on write-offs of exploration costs.

That would confront both the "retrograde ideology" of Alianza Popular (the conservative opposition) and also the Socialists who are castigated for being obsessed with centralist, planned economy models and tainted by Third World mentality.

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WORLD TRADE NEWS

Hungary adopts market-oriented trading houses

By LESLIE COLLYT IN BERLIN

THE Hungarian Government intends to allow its foreign trade organisations to become trading houses taking an active part in the production, financing and organisation of companies making products for export.

The move is a radical departure in eastern Europe where trade organisations are divorced from producers and have almost no influence on what is manufactured.

Mr Peter Veress, Hungary's Foreign Trade Minister, said four organisations are being transformed into trading houses. Translektro, the main Hungarian importer and exporter of power plant equipment, was the first to announce its conversion.

Mr Veress and Mr Kozma both take pains to stress that the Hungarian trading houses are not based on Japanese or European models but are designed to fit conditions in Hungary's market-oriented socialist economy.

Translektro, a marketing organisation, is to be streamlined, with joint ventures and subsidiaries being set up. It plans to establish a chain of shops selling imported electric household products in Hungary, and to finance the development of promising inventions by Hungarians.

At the same time as the foreign trading organisations are being given more powers, some 250 Hungarian companies are obtaining their own foreign trading rights. Half of the engineering industry's foreign trade, for example, is now handled by the producers themselves.

UK companies win £13m Dhaka power contracts

By FRANK GRAY

THREE BRITISH companies, Hawker Siddeley, Pirelli UK and Eve Construction, have been awarded contracts worth a total of £13m to supply indoor substations, cabling and supply vehicles for the second phase of the three-phase programme to overhaul, modernise, and expand the power transmission and distribution system of the city of Dhaka in Bangladesh.

A three-member Japanese consortium led by Kamenatsu Gesho will supply outdoor substations and overhead lines and Sefag of Switzerland is to supply conductors and accessories. The value of these contracts was not disclosed. The contracts were awarded by Ewbank Preco, British engineering consultants to the Bangladeshi government, on the project.

The project is considered by engineers to be one of the most challenging in the developing world due to the density of Dacca's population, officially put at 3.4m but estimated to be nearly double that level when only living communities are included.

Ewbank Preco has been taking a lead role in the project since 1974, working with the Bangladesh Power Development Board. The company has been assisted by Armitage Norton, the UK management consultancy.

The second phase of the project is being supported by aid money from the Asian Development Bank and the British Overseas Development Authority. The ODA's contribution to phase two is £13m, following £36m to fund the initial phase of work to restore the system to basic operating efficiency.

A further three contracts under the existing phase remain to be awarded. The ODA is understood to be considering a further aid contribution as work progresses.

Report warns of dangers of trading via S. Africa

By MICHAEL HOLMAN

AN ECONOMIC grouping of nine black-ruled southern African states offers increasing trade and investment prospects, according to a 110-page study published by the Economist Intelligence Unit.

But the report warns that the companies operating in the region through their South African subsidiaries can expect pressure from the black states to establish independent operations.

In 1980 the nine states—Angola, Botswana, Lesotho, Malawi, Mozambique, Swaziland, Tanzania, Zambia and Zimbabwe—formed the Southern African Development Co-operation Conference (SADCC), and sought aid for projects aimed at reducing

ing trade and transport links with South Africa. Over \$20m (£1.35m) has so far been pledged, says the report.

The nine members have a combined population of over 100m and a gross domestic product of nearly \$27bn, and international trade worth more than \$12bn.

Complete delinking of the SADCC economies from South Africa is impossible, the study acknowledges, "but a considerable reduction in dependence on South Africa is not only possible but economically essential," the report concludes, forecasting growing violence and instability in the Republic.

SADCC: Progress, Projects and Prospects, Economist Intelligence Unit.

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Malaysia in airlines row over tax measure

By Chris Sherwell and
Woon Sulong in Kuala Lumpur

A ROW has broken out between the Malaysian Government and the world's airlines over a tax measure introduced last year to stem the outflow of foreign exchange and to boost the Malaysian Airlines System, the national flag carrier.

The move has also attracted formal protests from at least eight governments, including Britain, on the grounds that it is discriminatory and may infringe existing air service agreements.

The controversial measure, introduced in last October's budget, ends a tax exemption for people who receive air trips from their employers as part of their remuneration. The exemption would apply only if the traveller flies MAS. If their routes are not served by MAS, their tickets must be issued by the airline.

News of the latest row coincides with the start of two days of talks between MAS and British Airways on air services between London and Kuala Lumpur. MAS is seeking a fifth weekly flight on the grounds of increased traffic volume, but British Airways disputes this figure.

The dispute has continued for many months without resolution and has raised concerns about a possible deterioration in relations between the two governments. Some British companies believe prospective business deals are already being affected by the controversy.

On the tax decision, Mr Dalm Zalmuddin, the Finance Minister, said when he presented the budget that the move was in line with Government efforts to improve the country's balance of payments. The Government has over the past year become increasingly worried about Malaysia's growing invisibles deficit.

The board of airline representatives, which represents airlines in Kuala Lumpur, has written to the Ministry of Finance seeking a meeting on the matter. Individual airlines have each sought exemption from the new provision.

Governments have also supported by airlines' case by complaining to the Ministry of Foreign Affairs. Apart from Britain, it is believed that the West Germans, French, Japanese, Dutch and U.S. have all made their feelings known.

Yunnan buys Boeing 737s

CHINA'S Yunnan province has bought two Boeing 737-200s for its own airline, the first order for the U.S. company since Peking began to split up its central airline monopoly, Reuter reports from Peking.

The southwestern province bordering Vietnam will operate the 168-seat aircraft on domestic and international services after they are delivered in November and February next year, the New China News Agency said.

The Chinese Government said last year it would split the much-criticised national carrier, Civil Aviation Administration of China (CAAC), into more efficient and competitive regional lines and form Air China for major international routes.

China also aims to scrap 15 of its oldest airliners this year and replace them with the medium-haul European Airbus and the long-range Boeing 747.

Japanese car exports to U.S. soar by 24%

By JUREK MARTIN IN TOKYO

JAPAN'S CAR exports to the U.S. rose in value by nearly 24 per cent last year compared with 1983 in spite of the restraints in place on trade volume.

This was but one indication in figures released here yesterday of the extent to which a surging U.S. economy and currency combined to defeat at least some of the presumed purposes of U.S. import curbs.

Japan claims that between one-third and one-half of its sales of manufactured goods to the U.S. is subject to some form of restriction. Yet, in 1984, exports to the U.S. jumped in value by 40 per cent and the U.S. share of all Japanese exports leaped 35.2 per cent last year from 28.1 per cent in 1983.

The statistics are derived from the Ministry of Finance's preliminary compilation of Japanese trade, based on customs clearance bases. These differ from the internationally accepted balance of payments method of calculating exports and imports.

The car trade figures come just before the two countries are to decide whether or not the existing four year programme of voluntary restraint should be extended. Officially, the Japanese car industry would like to see the 22 per cent drop in value removed, but quotas have served to drive up prices of Japanese cars in the U.S., and the strong revenues derived

from the U.S. market last year demonstrated how remunerative they have been to Japan, as well as to U.S. manufacturers.

But cars are by no means exceptional. Japanese steel shipments to the U.S. are also subject to restraints, rose by no less than 51 per cent in value last year, a performance which, among major items, was only exceeded by video cassette recorders (up 92 per cent) and office equipment items (57 per cent).

On a worldwide basis, however, steel exports were only worth just under 8 per cent more, cars went up by 14 per cent and VCRs by over 28 per cent (the large offsetting factor here being the 22 per cent drop in shipments to the EEC), office

equipment by 47 per cent, semiconductors by 56 per cent.

In fact, according to the customs clearance figures, the surplus on Japanese trade with the U.S. was almost as much as its global trade surplus.

In percentage terms, however, the growth in exports to the U.S. was less than that to China, which last year bought nearly 47 per cent more than in 1983.

China has now passed Saudi Arabia as Japan's second largest national overseas market, after the U.S.

Reuter adds: Japan yesterday announced a record global trade surplus of \$33.68bn last year, a 64 per cent increase over 1983.

The Finance Ministry said

exports rose nearly 16 per cent to a record \$170.13bn, while imports grew only 8 per cent to \$136.45bn.

The U.S. economic recovery triggered a 40 per cent rise in demand for Japanese goods worth a record \$60bn, the root cause of a record \$33.11bn surplus in Japan's favour.

Electronic goods were the jewel in Japan's 1984 trading crown, especially a 30 per cent rise in exports of video tape recorders largely sparked by sports fans eager to treasure highlights of the Los Angeles Olympics.

The falling price of oil, Japan's major import, helped stem any advance in the total value of imports.

GM Brazil opens Latin American barter drive

By ANNE CHARTERS IN SAO PAULO

A VENEZUELAN mission of car components manufacturers arrives in Brazil this week as part of General Motors do Brasil's launching of a counter-trade strategy for Latin America.

Last year, GM exported nearly 27,000 passenger cars worth \$85m in completely knocked down kit form to Venezuela, Colombia, Ecuador, Uruguay and Chile, where it has assembly plants.

This week's meeting is one of the first attempts to put a countertrade strategy in place. Various components made in Colombia are also currently undergoing tests in GM's plant and this may lead to other countries.

The Venezuelan manufacturers are to meet GM officials and several of GM's Brazilian suppliers to identify what parts and components can be sourced from Venezuela. If GM's production grows, as anticipated, to 42,000 units this year, the imported parts would be added.

Brazil's motor industry had record exports in value terms last year, reaching \$1.4bn on sales of 196,000 vehicles largely destined for European and Latin American markets. In 1983 exports were worth \$1.3bn with 189,000 vehicles.

Group set up to boost UK links with Japan

By Our Trade Editor

MR JIM PRIORITY, the former Conservative Cabinet Minister and now chairman of GEC, is to lead a mission to Japan starting February 1.

The mission, which includes leading industrialists, bankers, politicians and academics, is being organised by a new body, the 2000 Group, whose formation was announced yesterday.

This represents an increase of 82 per cent over the previous year's exports and the company believes that counter-trade could further increase sales.

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Nishimatsu wins £11m HK construction order

By DAVID DODWELL IN HONG KONG

NISHIMATSU Construction of Japan has won a HK\$100m (£11m) contract to develop the first of 12 sites at Whampoa Garden, the Hong Kong waterfront development owned by Whampoa Group, which is expected to take six years, and cost HK\$4bn to complete.

The contract, to build 60 flats in five towers with 60,000 sq ft of commercial space, is the first to be awarded by Hutchison at Whampoa Garden. The group's decision to press ahead with the development gave a fillip to Hong Kong's long-depressed property market.

When finished, Whampoa Garden will provide over 11,000 flats and house about 40,000 in Hong Kong, perhaps the largest parcels of land still available for re-development in Hong Kong, is east of Tsui Shui Tsui, in Kowloon, facing Hong Kong Island.

The contract to lay foundations for the second site at Whampoa Garden is due to be

awarded very soon, the company said yesterday. Since the company is committed to building 2,000 flats by 1987, building contracts on further sites are expected to be awarded in quick succession during the course of this year.

The cash-rich Hutchison Group is expected to fund much of the HK\$4bn development cost from the pre-sale of the 600 flats at site one is expected to begin in March. These flats are due to be completed before the end of this year.

In December, Hutchison paid the Hong Kong government HK\$390m as a premium to be allowed to develop the site. It is obliged to spend a further HK\$200m building and improving roads.

Gammon Building Construction, a Hong Kong group controlled jointly by Jardine Matheson and Transvaal Holdings of the UK, will be Nishimatsu's principal sub-contractor at the site.



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OVERSEAS NEWS

Labour disputes threaten Hawke pay, prices pact

BY MICHAEL THOMPSON-NOEL IN SYDNEY

MR BOB HAWKE's Labor Government may face a challenge from Australia's civil servants to his pay and prices accord with the Australian Council of Trade Unions (Actu). At a series of mass meetings tomorrow 110,000 civil servants are likely to approve work bans and industrial action.

The move also coincides with a sudden outbreak of industrial unrest in other areas which threatens to wreck the largely strike-free record of the Hawke Government to date.

In New South Wales, Hunter Valley train drivers called an indefinite strike from midnight last night, which will affect coal and wheat shipments.

The train drivers' strike will embarrass the Government, for it coincides with the start of a three-day visit to Australia by Mr Yasuhiro Nakasone, the Japanese Prime Minister. Japan is Australia's biggest trading partner, and an important customer for Australian coal.

In Western Australia, a demarcation dispute is jeopardising work at the massive Argyle diamond mine, while the Australian Workers' Union threatened yesterday to renew hostilities in a violent dispute over the use of wide shearing combs in the wool industry.

The civil servants' threat of work bans follows the outright

rejection last week by the Arbitration Commission of a special 8.3 per cent wage claim.

The three unions involved are not supported by the Actu, which is determined to continue its pay pact with the government. Mr Bill Kelly, the Actu secretary, predicted yesterday that the Government would not be pressured by industrial action.

• An agreement allowing young Japanese train drivers called a sudden outbreak of industrial unrest in other areas which threatens to wreck the largely strike-free record of the Hawke Government to date.

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Kuwait buys Soviet missiles

THE Kuwait air force commander disclosed yesterday that his country had received advanced Soviet ground-to-air missiles instead of the U.S. Stinger missiles that the Administration of President Ronald Reagan declined to supply. AP reports from Kuwait.

Brigadier Abdul-Aziz Ghazi, in an interview with the armed forces magazine *Binat al-Watan*, also said that the Kuwaiti army sent military personnel to the Soviet Union and Egypt to train on the SAM-7, SAM-8, Strela-2 and Strela-3 missiles.

• King Hussein of Jordan was reported yesterday to be planning a quick trip to Moscow this week for arms purchase talks with the Kremlin leadership, according to the newspaper *Al-Seyassah*. It said the King wants to buy a network of Sam-8 anti-aircraft missile batteries and unspecified types of military hardware.

Other topics for discussion include dumping of nuclear waste in the Pacific and the development of a more favourable climate for trade especially dairy products.

New Zealand objects to Japanese proposals to dump waste from its nuclear power stations into the Pacific and Mr Lance will speak strongly on the issue. Reports from Tokyo suggest Mr Nakasone may give New Zealand and Australia an understanding that Japan will postpone its plans for dumping nuclear waste until the countries in the region agree.

Tamil sabotage
Tamil guerrillas fighting for a separate state in north Sri Lanka set off several explosions near bridges in the Northern Jaffna Peninsula yesterday in an effort to block the movement of security forces, a Government spokesman said. AP reports from Colombo. The election date would become official when approved by the Cabinet this Thursday, he added. The new legislators would serve until March 1989.

Philippines' reserves

The Philippines' reserves stood at \$921m (£837m) on December 21 against a record low \$247m in October, President Ferdinand Marcos said yesterday. Reuter reports from Manila. The Government expects a steady rise in reserves with a likely improvement in export earnings this year and the infusion of new funds from creditor banks. This year, exports are likely to increase 10 per cent from \$5.4bn in 1984, he added.

Steadily growing military ties

between Peking and Washington did not threaten any third party, he added.

Gen Vesey's visit is the latest in a series of U.S.-China military contacts which began in 1980.

Officials in London point out that the Chinese still have to negotiate commercial terms with U.S. manufacturers, and with the dollar strong Peking might find prices too high.

Meanwhile, in Taiwan Press reports said that the government had cautioned the U.S. against selling weapons to China, saying this could threaten peace in Asia. They quoted an unidentified Foreign Ministry source as saying the U.S. should first evaluate China's existing military power before agreeing to any such

agreement.

Gen Vesey, speaking at a banquet last night, said he had agreed with Premier Zhao that "it is important that our military contacts be integrated with our military technology co-operation."

Steadily growing military ties

sales.

•

delegates were flying to Brasilia from around the country. Supporters anxious to confirm their places in the new power structure, which will fall into place in the coming months, filled the lobbies of Congress and the modern capital's hotels.

To diminish the mounting pressures, Sr Neves is expected to announce a partial list of his Cabinet members within the next week. The first names are likely to include the new heads of the armed forces — serving officers chosen in consultation with the services concerned — and the key economic ministers.

Next week the new Brazilian leader is scheduled to set off on a lengthy trip abroad, calling on the governments of those countries usually regarded as most important to Brazil: Argentina, Mexico, the U.S. and Portugal.

Despite the intense interest

within Brazil and abroad over

who will inherit the unenviable tasks of managing the inflation and debt-ridden Brazilian economy, the President-elect has given few hints as to his choice.

Within the overall context of a cautious approach to the many problems ahead, Sr Neves is expected to perform a careful political balancing act when making his appointment.

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the last of the Electoral College

and will spend an estimated C\$100m on their own exhibits.

The provincial government will meet the basic Expo cost of C\$800m, aided by a lottery and exhibition revenues, while the federal government is to put up an extra C\$250m.

Several major projects in Vancouver are linked to Expo 86, though not actually part of it. Fittingly for a transport-oriented event, the city will gain an ultra-modern, rapid transit system costing C\$85m.

Part of this system will take visitors from the new waterfront Canada Place development, housing the Canadian pavilion and providing docking space for cruise ships, to the rest of the exhibition across town. After Expo, a C\$200m extension to the transit line is planned.

The total public and private investment in Canada Place will exceed C\$300m. As well as the cruise terminal, it will include a trade and convention centre (initially the Expo pavilion), a

hotel, restaurants, offices, and a public plaza.

The billowing sails of the pavilion's design are vaguely reminiscent of the Sydney Opera House though they are unlikely to dominate the skyline so

as specialist rather than universal.

But it is certainly costing

enough, though some C\$800m is

expected to flow back in gate

receipts and spending at the ex-

hibition.

Part of B.C. Place, a C\$126m

stadium in which the fibreglass

roof is kept up by the air flow

from massive fans, is already

in use. It was built on time and

to budget, a fact from which

Expo's organisers take heart

when contemplating the labour

demands.

More than 30 countries have

so far signed up for Expo 86

representing the magazine to examine the secret appendix.

Based upon this examination

last year, Time now issues

a correction. Appendix B does

not contain further details

about Sharon's visit to the

Gemayel family. Time regrets

that error," the magazine said.

Chris Sherwell explains how the resource base of Indonesia's economy is now a burden

Indonesia fights for independence from oil

INDONESIA is to introduce a limited value-added tax in April, bringing close to completion the reforms begun with a re-organisation of the country's income tax system at the beginning of last year.

The new arrangements aim to make a key element of an ambitious strategy to transform the whole economy to reduce its dependence on oil. As Asia's largest oil and gas exporter, Indonesia has depended on petroleum to provide three-quarters of export earnings and two-thirds of government budget revenues, and this vulnerability has been cruelly exposed by the recent world recession and weak oil market.

In response to the downturn, the Government has had to slash consumer subsidies and rephase dozens of major capital intensive projects to save foreign exchange. It has also adjusted the value of the Indonesian rupiah, first through a 27.5 per cent devaluation and subsequently through a managed float which has entailed a steady depreciation against the U.S. dollar.

However, sensing that this stabilisation programme would not go far enough on its own, the Government's economic strategists led by Dr Ali Wardhana, the Coordinating Minister for the Economy, have sought to reduce the country's dependence on oil through fundamental structural changes.

These have included a major reform of the banking system, a programme of deregulation and the overhaul of the tax system. The overall aim is to mobilise domestic resources and to boost non-oil revenues, so that the country's development programme can go ahead, if on a reduced scale.

The tax reforms are long



Tax reform holds the key to a restructuring of Indonesia's economy, which relies on oil for two thirds of Government revenue. Dr Ali Wardhana (left), Economy Minister, is in charge of the new strategy

overdue, for while Indonesia compares favourably with many developing countries in terms of total tax revenues, the Government's non-oil revenues, a share of gross domestic product, are low, compared even with the Philippines, India or Pakistan. Its income tax revenues are lower than those of some of the poorest countries in the world.

In fiscal year 1983-84 which ended last April, for example, personal and corporate income tax revenues outside the oil sector amounted to just Rp 1.156bn (about \$1.2bn at then prevailing exchange rates). Less than one-third came from individuals, and the total amounted to just 12 per cent of the corporate tax revenues raised on oil and only 8 per cent of all domestic revenues.

With last year's changes in income tax, personal and corporate income tax revenues outside the oil sector are budgeted

to more than double to Rp 2.450bn in the current fiscal year, and are actually expected to exceed this figure. In the 1985-86 fiscal year, according to last week's budget, the total is expected to rise another 23 per cent to Rp 3.000bn, doubling last year's contribution to domestic revenues to 16 per cent.

This is a pointer to the impact of the new income tax laws, which replace four separate taxes under the old system with a single tax applied at three different rates: a top rate of 35 per cent on annual incomes above Rp 50m, 25 per cent on incomes of between Rp 10m and Rp 50m and 15 per cent on incomes between about Rp 3m (the threshold for a family of five) and Rp 10m.

The changes simplify the tax structure and, while they lower income tax rates (the top corporate rate was previously 15 per cent, the top individual

rate 50 per cent), they also widen the tax base. An estimated 10-15 per cent of the population will qualify as tax payers, and it is hoped that there will be a higher degree of compliance.

The VAT has been far from easy however partly because of the inexperience of tax officials and partly because of the constant need for clarification of the meaning of the new rules.

One obvious problem, for example, has been the fact that corporations can no longer deduct the cost of fringe benefits. Another has been the abolition of all special incentives for investment, such as tax holidays, in favour of more general tax increases.

If the government's objectives are achieved both income tax and VAT ought to raise more than 61 per cent of total non-oil revenues of Rp 7,500bn for 1985-86. But budget revenues from oil and gas are still projected at Rp 11,200bn, which means that the petroleum sector will continue to be the cornerstone of government revenues.

The introduction of VAT is expected to be something of a nightmare. VAT will replace the former sales tax, which was a complicated turnover tax with seven different rates, and will be applied at a flat rate of 10 per cent. But the government, in typically realistic way, has kept its horizons low.

In the first instance the VAT will be applied only to the manufacturing sector, the whole retail, services, construction and export sectors are all excluded. This tax will also be applied to all refined oil products, raising their prices straight 10 per cent.

This move alone — which follows a sweeping increase in recent years as consumer subsidies were cut — is expected to raise one-third of the budgeted

VAT revenue in 1985-86 of Rp 1,600bn. Officials therefore expect little problem reaching this target, as revenues from sales tax for the current year are projected at about Rp 960bn.

The VAT net is not expected to widen any further before the 1986-87 tax year, in which time some of the testing problems may be ironed out. As in the revolutionary impact officials say this is inevitable, put point to the success in limiting the inflation rate to 8.8 per cent this year, a despite major fuel price increases.

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New plant set to double Pakistan's tyre output

BY MOHAMMED AFTAB IN KARACHI

PAKISTANI private enterprise took a major step yesterday to put the country literally on its own wheels, as General Tyres and Rubber (GTR) of Pakistan opened its new plant.

The company, an associate of the U.S. company, has put up the plant at a cost of Rupees 430m (U.S.\$28m), which includes \$11.5m financing by the Jeddah-based Islamic Development Bank.

President Zia ul-Haq opened the plant in the Landoor industrial area of Karachi. The General Tyres and Rubber (GTR) has plans to sell some types of its tyres abroad, including U.S.

Pakistan's tire production will more than double to 750,000 tyres a year, with the opening of the new plant. It is planned to expand further to 1m tyres a year by 1988 to control 90 per cent of the market.

The current market in Pakistan is estimated at 1.1m tyres a year, which is growing at around 10 per cent a year.

With the expansion of the GTR plant by the end of next year Pakistan will become self-sufficient in tyres. Besides the current local production and regular imports, a sizeable number of tyres are smuggled into Pakistan.

Time prints correction to Sharon story

TIME Magazine yesterday printed a correction to part of its story which triggered a \$30m (£22m) libel suit by former Israeli defence minister General Ariel Sharon. Reuter reports from New York.

The correction came as the jury prepared to deliberate on a verdict in the two-month-long case.

General Sharon, now Israel's Minister of Industry and Commerce, had denied a full retraction and apology for the story, which he said portrayed him as instigator of a bloody 1982 massacre of Palestinians by Lebanese Phalangist soldiers at the Sabra and Shatila refugee camps in Beirut.

Mr Michael Loftman, from Time, said the correction had nothing to do with any moves to reach a last-minute settlement. He said Time had always promised to issue such a correction if warranted.

The jurors were expected to concentrate on whether Time acted with malice or recklessness in disregarding the truth, the test of libel in the U.S.

In its February 1983, cover story, Time said an official Israeli inquiry into the massacre found that General Sharon and other Israeli military officials shared indirect responsibility for the massacre.

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By Daniel O'Shea

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In short, it is a complete guide to its subject. An ideal guide for people new to the stock market, Investing for Beginners should also prove valuable to experts who wish to refresh their ideas on basic aspects of the subject.

Published October 1984

Price (including postage and packing): £8.75 UK or £10.25/US\$16 overseas.

Further details available from: The Marketing Dept, Financial Times Business Information, 102 Clerkenwell Road, London EC1M 5SA. Tel: 01-251 9321. Telex: 23700. (Mail order address only.)

The Royal Bank of Scotland plc announces that with effect from close of business on 14th January 1985 its Base Rate for lending is being increased from 10½ per cent per annum to 12 per cent per annum

Lloyds Bank Interest Rates

Lloyds Bank Plc has increased its Base Rate from 10.5% to 12% p.a. with effect from Monday 14th January, 1985.

Other rates of interest are increased as follows:
7-day-notice Deposit Accounts and Savings Bank Accounts - from 7.25% to 9% p.a. The change in Base Rate and Deposit Account interest will also be applied from the same date by the United Kingdom branches of Lloyds Bank International Limited, The National Bank of New Zealand Limited.

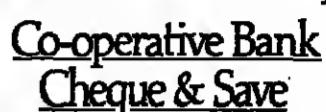
 Lloyds Bank
A thoroughbred amongst banks

Lloyds Bank Plc, 71 Lombard Street, London EC1P 1BS.

The Co-operative Bank announces a change in base rate

from 9.50% to 12.00% p.a.
with effect from
Tuesday 15th January 1985

Deposit rates will become
7 days notice 8.75% p.a.
1 months notice 9.50% p.a.

 Co-operative Bank
Cheque & Save

The notional interest rate on Cheque & Save is now 12.00% p.a.
(on amounts beyond £1,000).

THE CO-OPERATIVE BANK

 Co-operative Bank Plc, P.O. Box 101, 1 Balloon Street, Manchester M60 4ZT.



Coutts & Co. announce that their Base Rate is increased from 10.50% to 12.00% per annum with effect from the 14th January, 1985 until further notice.

The Deposit Rates on monies subject to seven days' notice of withdrawal are as follows:-

8.75% per annum for funds not liable to CRT.

6.625% per annum for funds liable to CRT
(equivalent to 9.46% per annum to a standard rate taxpayer).

Payments of interest made before 6th April, 1985 will normally be at the gross rate.

Yorkshire Bank Base Rate

With effect from
Tuesday 15th January 1985

Base Rate will be
changed from

10½% to 12%



Yorkshire Bank

Yorkshire Bank PLC Registered No. 117413 England
Registered Office: 20 Merton Way, Leeds LS2 8NZ

Midland Bank Interest Rates

Effective from 14th January 1985.

Base Rate

Increases by 1½% to 12% per annum.

Deposit Accounts

Interest paid on 7 day deposit accounts increases by 1½% to 8½% p.a.



Midland Bank

Midland Bank plc, 27 Poultry, London EC2P 2BX

National Westminster Bank PLC

NatWest announces that with effect from Monday, 14th January, 1985, its Base Rate is increased from 10.50% to 12.00% per annum.

41 Lothbury London EC2P 2BP

NATIONAL Girobank

National Girobank announces that with effect from close of business 14 January, 1985

Base Rate
Its base rate was increased to 12%

Deposit Accounts
The rate of interest payable on deposit accounts was increased to 9% per annum.

10 Milk Street LONDON EC2V 8JH

Standard Chartered Bank

announces that on and after 14th January 1985 its Base Rate for lending is being increased from

10½% to 12% p.a.

The interest rate payable on deposit accounts subject to seven days' notice of withdrawal will be increased from 7½% to 9% p.a.
The interest rate payable on High Interest deposit accounts subject to twenty-one days' notice of withdrawal will be increased from 8½% to 10% p.a.

Standard Chartered

Base Rate Change BANK OF BARODA

Bank of Baroda announce that, for balances in their books on and after 14th January, 1985 and until further notice their Base Rate for lending is 12% per annum. The deposit rate on all monies subject to seven days' notice of withdrawal is 8½% per annum.

COMPUTER FAT.

**HOW TO AVOID IT, FROM THE LEADER
IN ON-LINE TRANSACTION PROCESSING.**

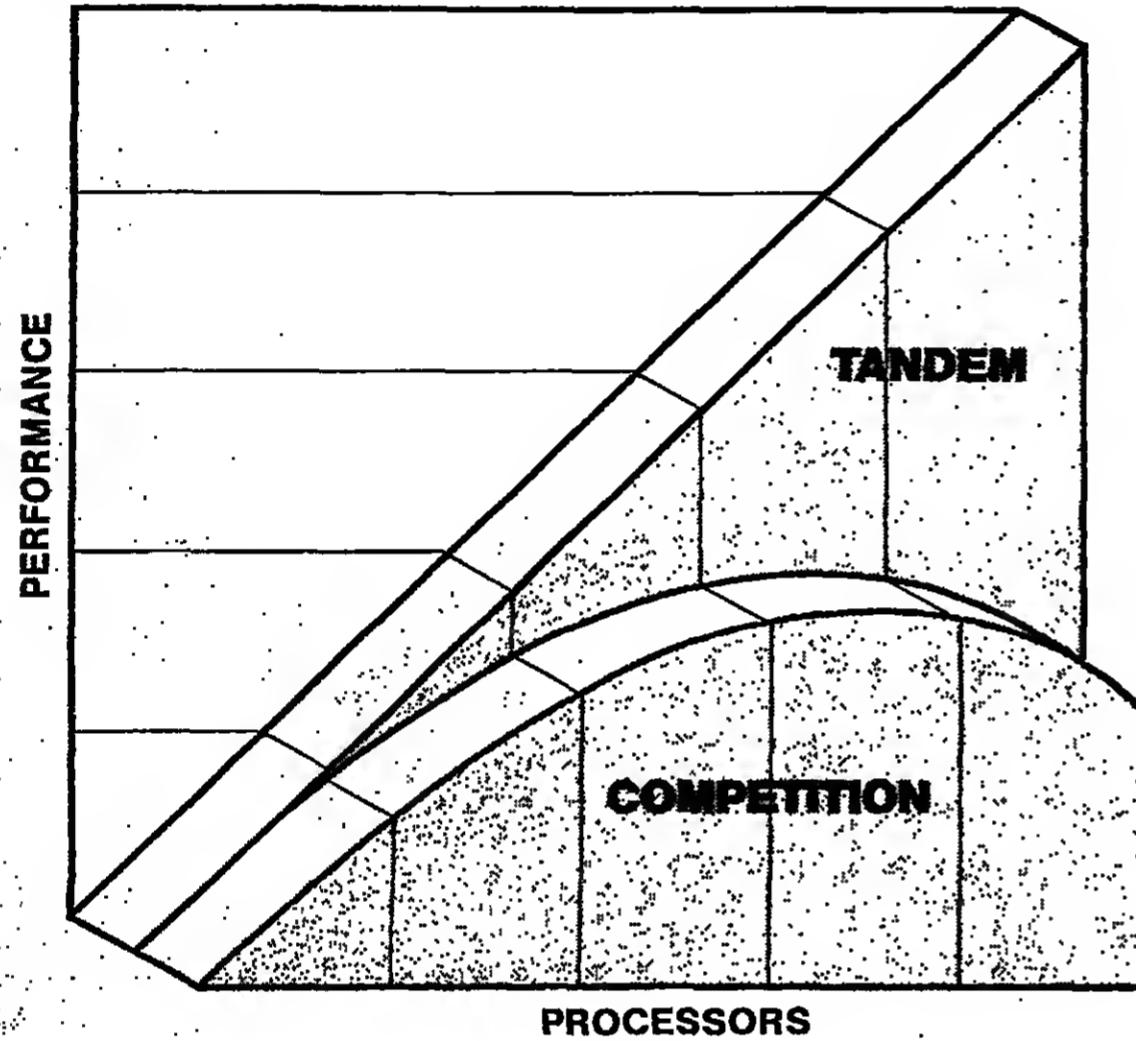
WHAT COMPUTER FAT IS.

Computer fat is created when you buy more computer than you need. With conventional computer architecture, you have no other choice. You buy the closest fit available and "grow into it."

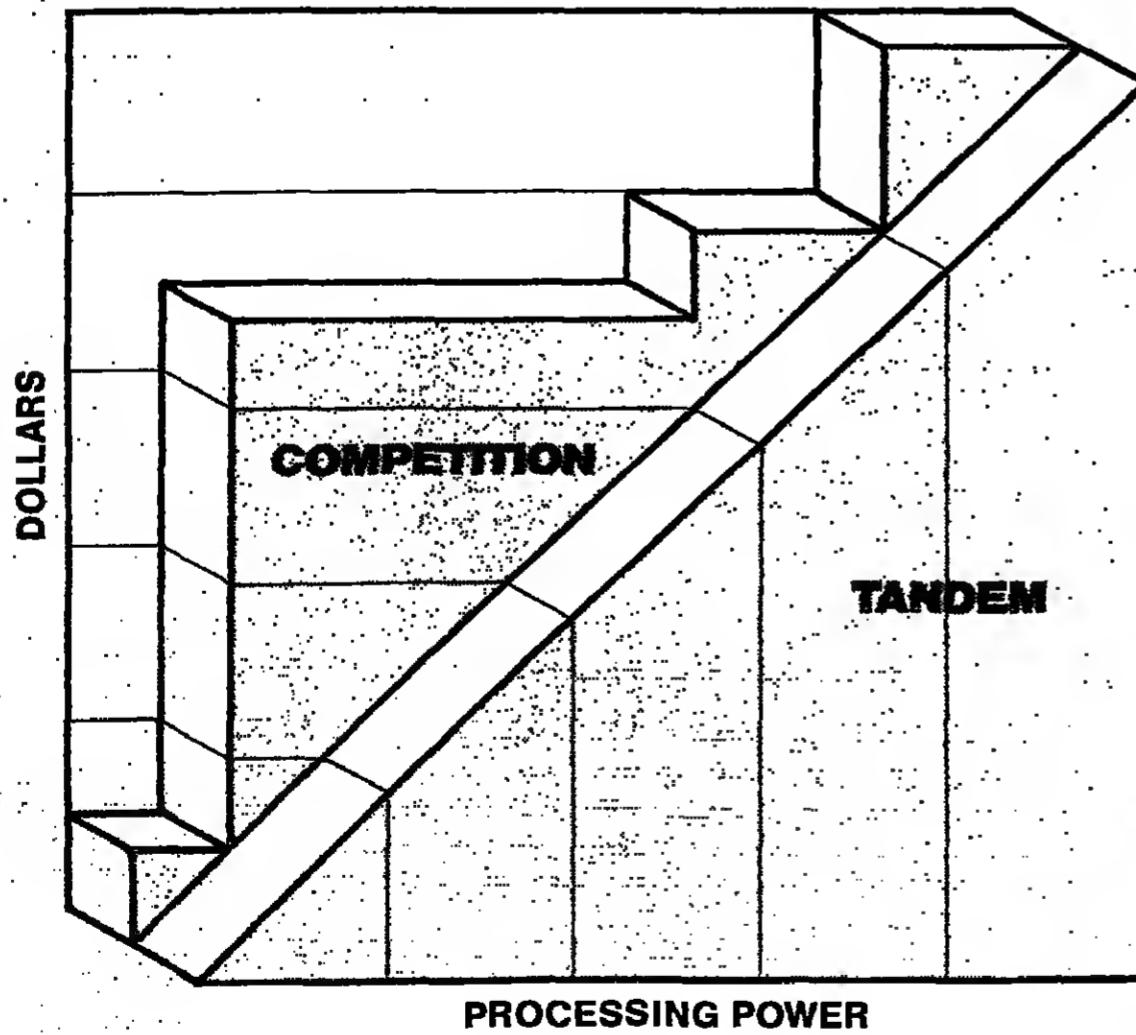
So there is always waste and inefficiency. And you pay dearly for it.

WHAT IT COSTS.

The performance cost. With conventional computer architecture, doubling your processors does not double your performance. With Tandem, each incremental increase in processing power provides matching performance.



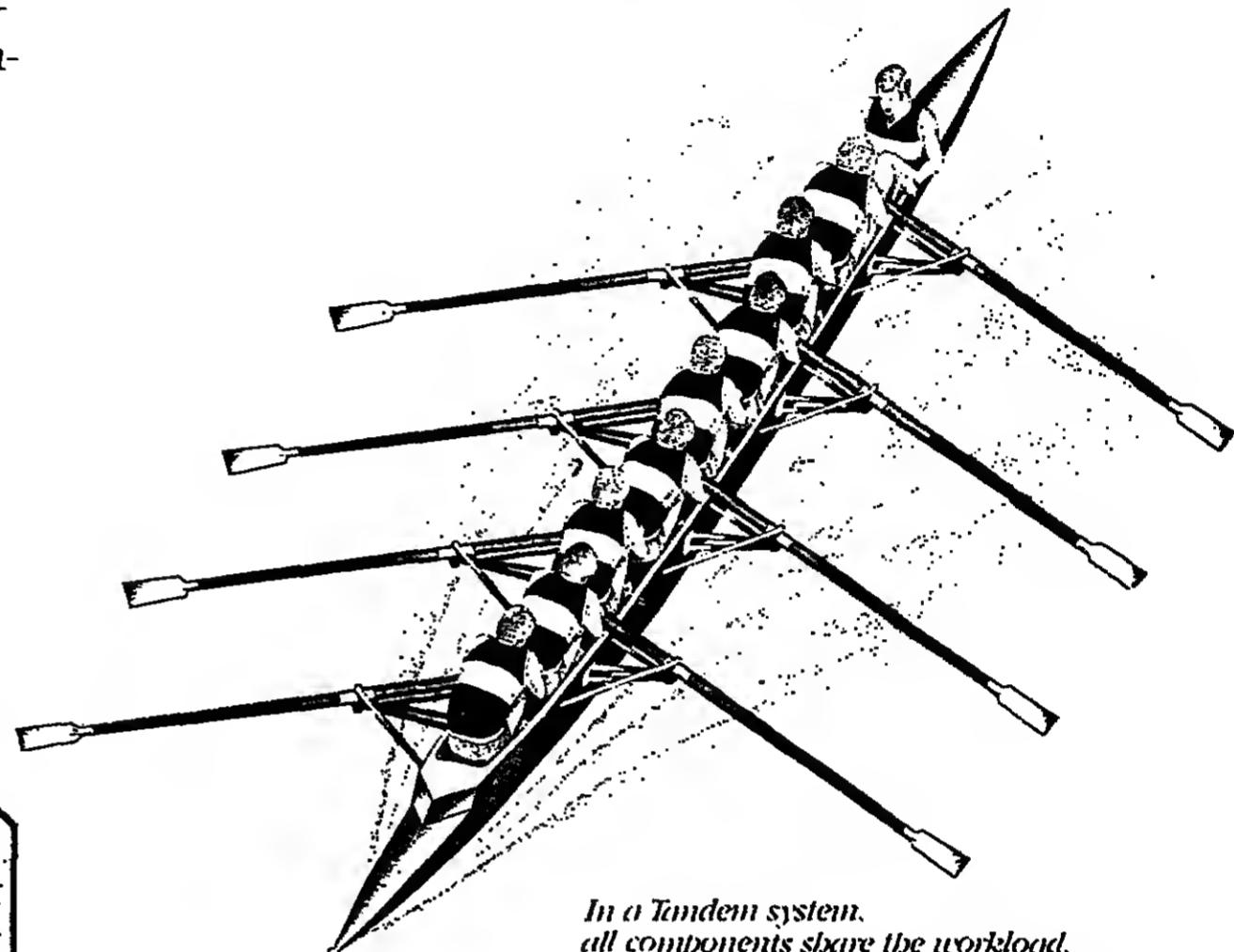
The dollar cost. With conventional computer architecture, growth is convulsive. You must continually over-invest to assure sufficient processing power. With Tandem, growth matches need. You never invest more than you have to:



TANDEM'S NON-FAT ARCHITECTURE.

Tandem Computers has developed the ultimate system for on-line transaction processing. It is the fault-tolerant system that can grow as your needs grow, expanding at any increment you choose.

You can start with two processors and grow to 16 processors in a system. You can put in a fiber-optic link and grow to a local network of 14 systems. With a combination of land lines and a satellite link, you can expand to 255 systems (4,080 processors) worldwide.



With Tandem, your software expands, too. All systems work like one system, and you'll never have to rewrite a line of applications code.

The Tandem NonStop™ system is also enhanced by a high-performance, relational data base that can be geographically distributed to wherever it's needed. And no single component failure can shut you down.

LET'S CHEW THE FAT.

Tandem systems are already at work for Fortune 500 companies in banking, telecommunications, manufacturing, transportation, retailing and energy, as well as several branches of the U.S. Government.

To find out what we can do for you, call us. Or write for our annual report. Corporate Headquarters: 19191 Vallco Parkway, Dept. 762, Cupertino, California 95014.

 **TANDEM COMPUTERS**

THE ARTS



Dreams and visions: Bella with a White Collar (above); 1917 oil on canvas. Below: The Flying Carriage, 1913 oil on canvas

Visual arts/William Packer

Lifetime of a maverick

We have always stood rather more in awe of the concentrated achievement of artists who died too soon than of the extensive production of a full lifetime's career. How wonderful it was, we say, that Vincent or Modigliani, Gaudier or Soutine, were able to do quite so much in so short a time.

But the longevity of artists is nothing especially remarkable. Picasso and Matisse, Braque and Ernst, Dali and Miro were all long lived. Their work continued, of course, and continued interesting, but there is always the danger that genuflexion becomes a habit.

The point is simple: how wonderful that such a young man can be so clever, and how wonderful that such an old man can still hold a brush. But it should always be the work which deserves the first attention and the first respect.

Marc Chagall, who was young with Picasso and his peers in Paris before the First World War, will work until 97, which really is remarkable.

It would be the greatest pity and more than that, the greatest waste, if it should seem, by the splendid retrospective exhibition just opened at the Royal Academy (Chagall is an Honorary Academician), that we pay belated honour to a great survivor only by virtue of his survival.

There are particular difficulties with Chagall both of public reputation and critical standing. From his earliest years as a painter, he has always been conspicuously prolific and energetic, and as conspicuously independent. For while the nature of his work, direct and spontaneous, has won him comfortably on the Expressionist wing of the contemporary avant garde. (We might think here of the young Kandinsky, whose work was similarly rooted deep in the peasant culture of Mother Russia.)

As Chagall moved into mid-

career, his work began to win for him, by its surface charm and decorative presence, its lively formal inventiveness and anecdotal incident, a wider audience and with it a general popularity which he has never lost.

But there is nothing more damning to serious reputation than early and sustained popularity, and that disarming, self-confident independence would win him no concession. We value the quality of originality in an artist, of course, but we also ask that he should know, and keep his place. Chagall has always been a natural and unforced surrealist. His is the poetic surrealism of dream and vision, the flying figures, serpentine lovers, the Rabbi with a lemon, and a man on his head, the ass and the goat, and the riddling rooster, and the cow sporting a parasol.

But the direct and confident handling of the paint in much of the early work—so wonderfully strange interior with figures of 1911, pink cow, a topped lamp and a man with the toothache, the most perfect examples—gives way to a more refined, self-conscious and feathered application seen most beautifully in such paintings as the Lovers in a bowl of lilacs of 1930. All very well; but by degrees the surface grows ever more dense and closed, and thick with glaze, until that is, we come to the work of what even then was Chagall's extreme old age, when a lighter touch returns and a more open surface to inform, in yet a new way, the old images, the fiddler and the ass, the acrobat and the flying man, the flowers and the girl in The Musicians of 1978.

"Chagall" has been sponsored by The First National Bank of Chicago, with additional help in kind from Lloyds Bank, for the teachers' pack, and from the Government for its Indemnity cover. It remains on show until March 31, and once the Arts Council's Renoir exhibition opens at the Hayward, joint tickets for a considerable discount will be available at either door. It will then be shown at the Philadelphia Museum of Art, which has shared in the responsibility for its organisation.

The show itself cheerfully gives it all the lie. The circuit begins in Gallery III, the largest room of all, with the very earliest work, the Alpes-Maritimes.

If Dr Susan Compton, who chose the work hung the exhibition, and wrote and edited the excellent catalogue, should quite reasonably take pride in the fact that she has brought together major paintings to represent all nine decades of the century, which is the scope of Chagall's working life, she would also accept, I am sure, that those few steps across the central rotunda (where the prints hang) encompass his essential achievement.

His work lends itself easily to design for the theatre, to stained glass (which he came to only in his seventies) and to print-making and illumination, and through the body of the exhibition the demonstration is very well made, spectacularly with the backdrop for Massine's Aleko in New York in 1942, and most beautifully with the later installation of the glass. But even so it is the great paintings which punctuate the progress through the show: The Birthday of 1915, with its soaring lovers and the Matisselike bedspread, The Rooster of 1929, the White Crucifixion of 1938, with its open reference to the persecutions, The Tree of Life of 1948, the Fall of Lazarus of 1975. And it is yet the work in that first large room which prefigures all, the work in the last large room which in an oddly tentative yet touching and most painterly way, draws it again together.

There it all is, in the Village Fair of 1908, the high view and scattered incident, the symbolic figures of clown and acrobat and man with an umbrella, and funfair party. And so too in The Fiddler of 1912, with in addition the flattened spaces and

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Didier ALFANDARI	Thierry GANDILLOT	Bertrand LE BALC'H	Arnaud RODIER
Henri d'ARMAGNAC	Danielle GERVAIS	Valérie LE BOUCQ	Anita RUDMAN
Marielle AUBRY	Delphine GIRARD	Eric LECOURT	Gilles SENGES
Claire BLANDIN	Catherine GOLIAU	Yves MAMOU	Nathalie SEYER
Pascal BOULARD	Guillaume GOUBER	Jacqueline MATTEI	Lubka STEPHANE
Claire BRISSET	Christiane GROLIER	Laurent MAUDUIT	Jacques STOUFFLET
Michel CAHIER	Sophie GHERARDI	Florence PARICARD	Caroline TALBOT
F. CHARPENTIER	Erik ISRAELEWICZ	Michel PLANCHAINS	Denis THOMAS
Michel CHAUMONT	Eric JOLY	Philippe PUJAS	Pierre VAN MINDEN
Marie-Laure COLSON	Jean JOLEY	J.M. QUATREPOINT	Frédéric VERDUIZIER
Sabine DELANGLADE	Jacques JUBLIN	Georges QUIOC	Jean-Philippe VIDAL
Pierre DELANOIX	Philippe LABARDE	François REGNIAULT	Daniel VIGNERON
Georges DUPUY		Eric ROHDE	

ILS SONT TOUS MONTÉS À LA TRIBUNE.

Ils viennent des meilleurs journaux économiques, ce sont les meilleures signatures de la presse des affaires, ils maîtrisent les sujets les plus difficiles. Tous, ils se sont lancés dans l'aventure. Ils ont tous décidé de faire du neuf dans le vieil univers de la presse. Vous les connaissez tous pour les avoir lus. Ils sont 50 journalistes spécialisés qui sont montés à la Tribune pour créer l'événement de l'année.

Ils travaillent dans un journal indépendant, c'est la Tribune. Ils écrivent dans un quotidien international, c'est la Tribune. Ils signent des

articles qui traitent de l'économie du monde entier dans la Tribune. Ils exposent les faits ; ils les analysent ; ils les commentent. Ils sont sans parti pris et ils se passionnent. Ils connaissent tous les régimes qui nous régissent et ils en parlent. Ils connaissent tous ceux qui nous dirigent et ils les font parler.

Chaque jour des nouvelles nous parviennent de Londres, Bonn, Francfort, New-

York, Hong-Kong et même Pékin... Les journalistes de la Tribune sont présents sur les grandes places boursières et financières. La Tribune couvre les grands sujets : macro-économie, la vie des affaires, commerce, électronique, innovation, finance internationale, votre argent etc...

50 journalistes ont décidé de faire un journal qui bouge à l'image d'aujourd'hui. Ils ont des oreilles dans le monde entier et leurs plumes sont à Paris. Ils sont au cœur de l'actualité. Il est urgent de les lire quotidiennement dans la Tribune.

**QUOTIDIEN.
SORTIE
15 JANVIER.**



**LE MULTINATIONAL
DE L'ÉCONOMIE.**

TECHNOLOGY

EDITED BY ALAN CANE

March

RETAIL BANKING EXPERIMENTS SHOW HOW MACHINES ARE TO REPLACE HUMANS

Working model of tomorrow's bank branch

BY ALAN CANE

EVERYBODY agrees the writing is on the wall for the bank branch as we know it today.

There is also general agreement on the style of the branch of the future—machines to replace cashiers of boring and repetitive chores, armchairs, desks and carpets to brighten the banking lobby, banking staff free to offer a "personal" service to the bank's retail customers aided by powerful computing facilities (see, for example, this page, December 14, 1982).

Progress towards this model in Europe is slow. In America, in the UK, for example, Barclays has pioneered the notion of the "open" banking

You have to go to Sweden to see it all working together in one place

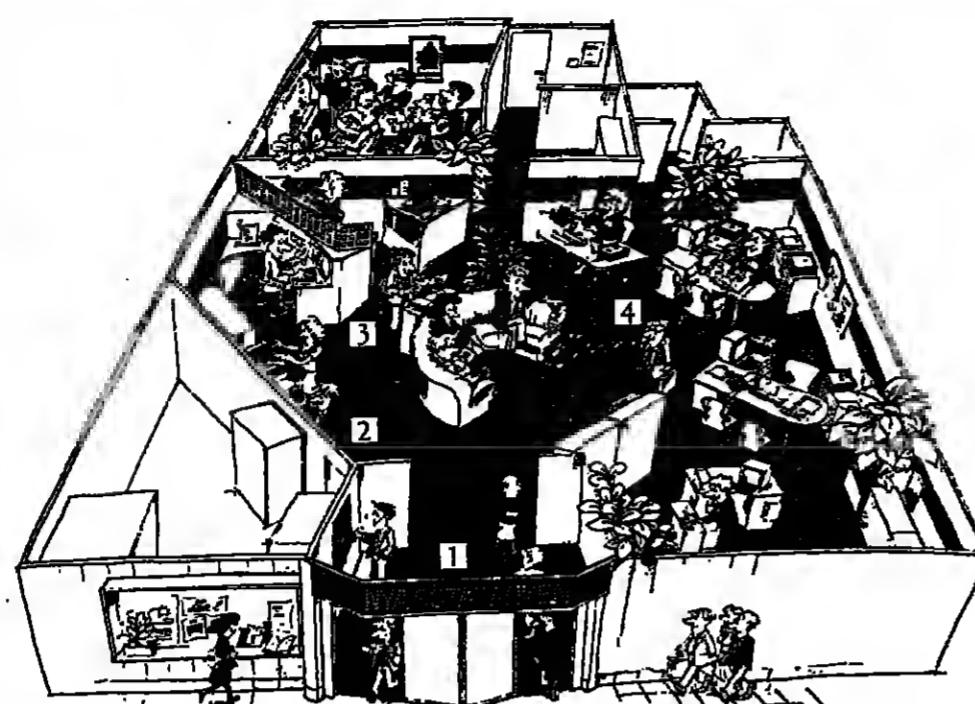
hall in experiments at Milton Keynes, Ipswich and Watford. National Westminster has been experimenting in Eastgate with a branch staffed only by machines and at a number of branches with local processing facilities.

But you have to go to Sweden to see it all working together in one place; to a branch of Götabanken, a Gothenburg-based concern that is the fourth largest commercial bank in the country and 351st in The Bank's top 500. There, machinery has largely taken over from human staff and the "hidden teller" behind the potted vegetation only emerges when a customer needs help.

Sweden is generally recognised as one of the world's most advanced technological banking nations, but the Götabanken experiment—its called Project 90—is advanced even by Swedish standards.

It was hardly a model experiment. First, the chosen branch, Sveavägen in Stockholm—was losing money and Project 90 was the only alternative to total closure. Second, to clear the decks for the experiment, all the corporate side of the business was stripped out, leaving only retail operations. In consequence, corporate clients were lost to other branches.

Nevertheless, the thinking



Elements of branch Project 90: 1, enclosed area with fast cash machine; 2, conventional ATM; 3, customer inquiry terminal; 4, "personal banking" service area. The "hidden teller" desk is at the front of the bank on the right-hand side.

behind the Sveavägen experiment indicates how bankers are approaching the problem of increased competitiveness in retail banking.

As always, when looking at developments in Scandiaavia against the world banking scene, the question of scale has to be taken into account.

By any standards, Sveavägen is a small branch. It had seven staff before Project 90; now it has only three. It deals with about 30 customers a day.

Mr Bertil Schonhoff, Götabanken vice president explains that the bank identified three principal segments within its retail banking market. First, the mass market, needing quick, simple, efficient service at low cost.

Automatic teller machines (ATMs) were the chief weapon there. Inside the branch's street doors but outside the banking lobby proper is a high speed cash dispenser. It is

available during both within and outside normal banking hours.

The outside door can be opened using the ATM card outside banking hours.

Within the banking hall proper, there are no counters, no security screens, no obvious banking staff.

There are conventional ATMs and special enquiry terminals which are operated by the customers themselves to determine their bank balance, move money from one account to another and so on. The bank believes in dedicated machines with one function only for speed and efficiency.

For those who need help at first to operate the machines (and who does not) there is a manned desk.

That desk is the key point for Mr Schonhoff's next group of customers, depositors and savers. These people need a personal banking service and

this is provided by banking staff with a computer terminal at their elbow on which they are able to examine the customer's various accounts, draw up documents and contracts and write letters.

Banking equipment for Project 90 has been provided by Philips of the Netherlands; the cash dispensers and ATMs are manufactured by Diebold of the U.S.; enquiry terminals and multifunction workstations are Philips' own.

The last and smallest group of customers in the retail market are the investors, people who may need special guidance through the jungle of trusts and funds anxious for their cash.

Again, staff at desks with multifunction workstations are able to provide such a service.

And the "hidden teller"? There is a teller's desk in the

branch complete with multifunction workstation and cash dispenser. If a client wants to cash a cheque, bank staff take the cheque to the teller desk for payment.

Mr Schonhoff says: "Traditionally banks make their customers move between one desk and another. We ask our staff to do the walking."

So, in Stockholm, the bank branch of the future has been realised — with a few special Götabanken quirks. Has the experiment been a success?

It is comparatively early days — it opened for business only in January 1984 — and the evidence is circumstantial rather than

Banking equipment for Project 90 has been provided by Philips and Diebold

direct, but Mr Schonhoff and his colleagues seem pleased with their work.

The branch is now profitable and new accounts are rising.

Attitude surveys show that customers think service has improved in speed and quality. There are indications that customers are doing more work in the branch—average daily inquiries have gone up from one a day per customer to three a day and, perhaps, inevitably, since an ATM card is the key to the branch, the population of ATM cards among its customers is much higher than at other branches.

Mr Schonhoff is cautious about claiming too much in the way of success for the experiment arguing it is not possible to show the bank makes money out of its electronic ideas or that its image has been raised significantly in the community.

And be is careful to point out that it is an approach which suits only some sites—rural areas or branches with heavy commitments to corporate clients would show few benefits.

But he can show that his customers can be persuaded to use self-service banking equipment without significant problems and that the "hidden teller" is a sign of service rather than negligence.

CAMOUFLAGE PAINT

Hiding buildings like the trees

BY IAN HAMILTON FAZEEY

ICI HAS developed a new paint with infra-red reflecting properties that Alcan Plate has approved for mass production of coated sheet. The applications, which are almost exclusively military, will enable much more widespread camouflage of buildings and vehicles, which would be constructed using the coated sheet. Both companies say that potential world markets are likely to be "significant".

The paint has similar infrared reflectance (IRR) to vegetation. Buildings covered in it would be invisible to IR-sensitive "spy" cameras in satellites. Suitable planting would, in effect, make it impossible to tell the buildings from the trees.

Because the paint pigment is carried in Pennwalt's Rybar-500 fluorocarbon resin system, maintenance costs on the coated sheet will be minimal, with an expected life to first maintenance of at least 30 years.

Although the pigment is not new, carrying it in virtually indestructible polyvinylidene fluoride resin is a breakthrough.

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roll was to show how you could put the stuff onto metal. We think there is great potential for this product."

Existing IRR paints have been mainly used on military vehicles, especially tanks, to make them easier to hide from infra-red cameras or weapon sighting systems. The pigment has been carried in an alkyl resin system and the paint has been applied by spray or brush and air-dried. The cost of this, involving a lot of labour, plus the need for regular maintenance because of relatively indifferent long-term weathering qualities, has made more extensive use unrealistic.

As well as buildings, coil coated aluminium might also be used on large-sized vehicles or mobile command posts. It could also be used to help camouflage or large farm buildings better in areas of outstanding beauty.

The paint is about 40 per cent reflective, compared with only 10 per cent for a typical dull colour and 60 per cent for light colours used when high solar gain is not wanted.

ICI used Alcan Plate to develop the paint system because the company has a small coil coating line in Birmingham which can easily handle short runs. Also, the relatively high price of Alcan's substrate has meant that like all aluminium coil coaters it has had capacity spare to use in a search for new markets.

In contrast, the steel industry's coil coating plant have been expanding production throughout the recession as industry has realised the cost savings that can result from the coil coaters' "finish first" form later" sales message.

Dr Bob McGuiness who runs ICI's coil coating operations says: "We could not have got this on British Steel's lines to develop the paint. But there is no reason why it cannot be applied to steel just as well as aluminium and we shall be talking to British Steel about it."

Whether the paint will become available on the cheaper steel substrate depends on levels of orders, since busy steel coaters can only afford to take on high-volume work at present.

Logica steps up its efforts

LOGICA VTS, the manufacturing arm of the Logica software group, has taken further strides into the office automation market with the launch of an image printing system.

Based on the Canon CX office printer, the system is aimed at large organisations with in-house printing needs for the production of standard forms or technical reports, for example, in defence, such organisations are served by daily wheel printers. Indeed, to word processing or large-scale typesetting machines combined with lithographic processes.

Canon's laser printer is basically a photocopier combined with a laser. The laser writes an image on the photo-sensitive drum unlike conventional photocopiers where an original document is scanned. The laser receives its information from a computer.

In conjunction with a young engineering design company called Cheograph, Logica VTS has produced the equipment which delivers the laser information to the printer. The hardware comprises a main processor and memory, interface logic for the printer and a bit slice process which is responsible for the image to be transferred to the printer. This allows the system to produce about eight different pages of A3 in one minute which is about three times faster than a daily wheel printer.

The system has a resolution of 300 dots per inch both vertically and horizontally. Text can be scaled up or down and produced in a wide number of fonts or mixed with graphics.

Logica intends to sell the system to original equipment makers and as part of its own office automation system. The equipment will be made at its Swindon manufacturing plant.

Thomas De La Rue
Security Printers to the World

A Member of The De La Rue Group of Companies

gica
ps up
efforts

Industry's input costs rise 2.9% in month

By Robin Pauley

THE COST of manufacturers' fuel and raw materials rose sharply in December for the third successive month. The factory gate prices of their products, however, increased by a very much smaller amount. As this is a reliable early guide to future retail price movements, there appears to be very little inflationary pressure in this respect.

Figures published yesterday by the Department of Trade and Industry show that manufacturing industry's input costs jumped by 2.9 per cent last month after a 0.8 per cent increase in November.

The November rise was largely due to seasonal increases in electricity costs and might well have been higher but for some strengthening in sterling's position during that month.

December, however, sterling fell consistently, losing 4% per cent of its value against the dollar and more than 2% per cent on the sterling index, which measures its trade-weighted value against a basket of currencies.

The tide of opinion is likely to favour recognition, however, on the assumption that the Government will be prepared to amend the Act if required. NCB officials expect the Nottinghamshire area, if it is expelled from the NUM, to apply for some negotiating rights for that area – a request which is likely to be granted.

The board's determination to recognise any breakaway emerged as the Nottinghamshire NUM area executive made expulsion more likely by confirming the suspension of Mr Henry Richardson, the area secretary, who had been supporting the strike. The 10-man executive also suspended Mr Richardson from his post as a full-time official.

Mr Richardson later said expulsion of the area was "inevitable."

The resulting rise in import costs, plus further seasonal increases in electricity costs, had led the City of London to expect a jump in input costs of around 3 per cent for December. There was, therefore, little surprise or disquiet about the figures in the markets, which were preoccupied yesterday with the state of the foreign exchange markets. A year ago, when sterling was not under the same pressure, the seasonal electricity price effect caused a 2.5 per cent jump in input prices for December.

The input price index is notoriously erratic and needs to be viewed over long periods. Taken over a 12-month period, the increase in the index fell to 8.8 per cent in December from 9.3 per cent in November. The index stood at 143.2 in December (1980 = 100).

In spite of the rise in input prices and pressures from depreciating sterling, the underlying increase in manufacturing industry's prices to wholesalers appears to have been low in recent months. The prices they charged for their manufactured goods rose by 0.3 per cent in December, taking this index to 134.7 (1982 = 100).

The increase was spread across most industries although a few sectors had no output price increases – man-made fibres, motor vehicles and parts – and one, instrument engineering, had a slight fall.

• Retailers in December had their best-ever level of Christmas trading, according to government figures released yesterday. Retailers' confidence about a continuing consumer boom this year is beginning to be affected, however, by the threat of higher inflation and house price rises.

The main doubt heard in Edinburgh concern the impact which the acquisition of a big merchant bank will have on a bank with largely retail banking interests. The merger between the two sister retail banks, the Royal and William and Glyn's, is vulnerable to a takeover.

Speculation about outside predators of the Scottish bank has been around since the Monopolies and Mergers Commission two years

Miners expected to set up separate union

By JOHN LLOYD, INDUSTRIAL EDITOR

SENIOR OFFICIALS of the National Coal Board (NCB) believe that the Nottinghamshire miners, most of who have been at work during the coal strike, will form the core of a breakaway national miners' union.

It is thought that a new union could attract half of the present 189,000 members of the National Union of Mineworkers (NUM). The NCB would probably negotiate with a new union although opinions among senior officials are divided.

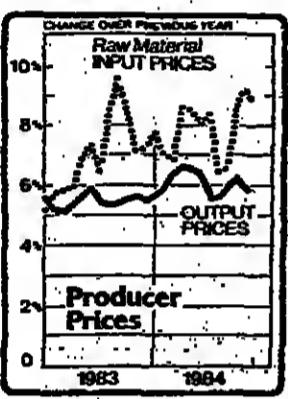
Recognition of a new miners' union would entail considerable problems for the board – including the fact that the Coal Industry Act which set up the NCB in 1947 laid down that the NCB had to negotiate with the NUM.

The moves came as the NCB enjoyed an unexpected good day in the coalfields, with 1,330 men returning to work, more than 100 more than last week.

The north-east of England again showed the largest return, with 473 reporting for the first time. In Yorkshire 310 men reported back, with 237 in North Derbyshire, 174 in Scotland, 75 in the Western area and 34 in South Wales.

Trades Union Congress (TUC) leaders are hopeful of new talks with the Government soon – and Mr Peter Walker, the Energy Secretary, who had been supporting the strike. The 10-man executive also suspended Mr Richardson from his post as a full-time official.

Neither the Government nor the NCB, however, feels under any pressure to compromise its stance.



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It seems unlikely that the Royal, after raising the funds for its merchant bank and reactivated the group's dormant National Commercial and Glyn's to become the main corporate arm. But, by his own admission, it would have taken years to achieve the experience which the £15m acquisition of Charterhouse Jephcott will bring.

If the deal goes through, National Commercial and Glyn's will be likely to become the Scottish branch of Charterhouse Jephcott.

Making the Royal's underweight problem in the corporate sector more serious was last year's sale of its 39 per cent share in Lloyds and Scottish finance house in Lloyds Bank. Shaking off its interest in this kind of business, however, did bring in £22m.

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Notice of Redemption

Mobil International Finance Corporation

U.S. \$35,000,000. 7% Guaranteed Bonds 1986

NOTICE IS HEREBY GIVEN that pursuant to Condition 2 of the Bonds, \$1,857,000 aggregate principal amount of such Bonds of the following distinctive numbers has been selected for redemption on February 15, 1985 at the redemption price of 100% of the principal amount thereof:

1,000 COUPON BONDS

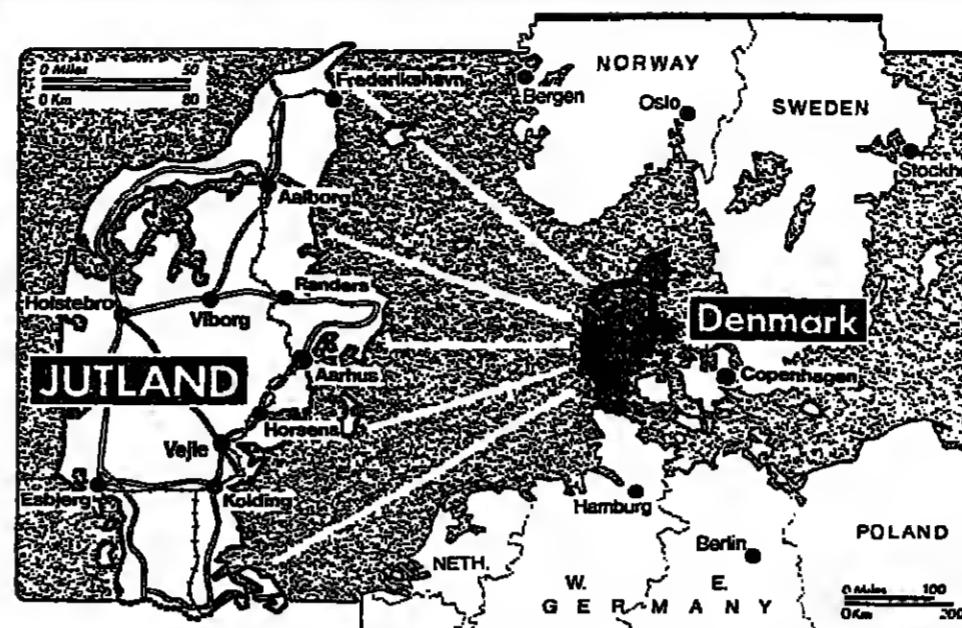
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FINANCIAL TIMES SURVEY

Tuesday January 15, 1985

Jutland

This former backwater region of Denmark has evolved into a dynamic growth area for industry, agriculture and fishing, building on factors such as high productivity and a dedicated band of individualistic entrepreneurs



Poor cousin makes good

JUTLAND has always been the poor cousin to the more fertile areas of Denmark and the business attractions of Copenhagen, the capital.

Little more than a century ago, large tracts of Jutland were semi-barren heath and dunes from which a thinly scattered population scratched a meagre living from sheep and cattle. Many of today's flourishing towns and ports did not exist. Esbjerg, the west coast port and the country's fifth largest city, was not so much as a village in 1870.

Jutland began to develop when, in the final quarter of the last century, Danish agriculture became a main export industry, sending bacon, eggs and butter to the British market. Industrially, however, it lagged behind the Copenhagen area.

Jutland remains the most important region for production of meat and dairy products. Indeed, production is shifting steadily to Jutland, which accounts for 12 of the 15 main Denmark, the optimism was especially evident there.

about 70 per cent of the country's milk.

More significantly, Jutland has emerged as by far the most dynamic area of industrial growth, while the Copenhagen area has gone into sharp decline.

In 1978, Jutland accounted for 43 per cent of national employment in manufacturing and 46 per cent of manufacturing companies. In 1983 this had risen to 52 per cent of employment and 53 per cent of companies.

Nationally, employment in manufacturing fell by 18 per cent between 1973 and 1983. But while manufacturing employment in Copenhagen fell by almost 40 per cent, there was a small increase—about 1.4 per cent—in industrial jobs in Jutland.

The Danish business climate in 1984 bordered on the euphoria because the policies of the government made it possible for industry to exploit the recovery. As Jutland is the most dynamic industrial area of Denmark, the optimism was especially evident there.

The government is a minority coalition of Conservatives, Liberals, Centre Democrats and Christian People's Party. It took office in the autumn of 1983 after a long period of Social Democrat administration.

Headed by Prime Minister Poul Schlüter, the Conservative leader, it was lucky to take office as the recovery began, but it has also made its own crucial contribution to improving the country's economic performance.

By suspending the widely-used system of indexing wages and salaries to consumer prices, the government has moved Denmark from a high-inflation country to a low-inflation country. Hourly wage rates increased by about 44 per cent in 1984, compared with 10 to 11 per cent a year prior to 1983, while consumer prices increased by about 6 per cent last year.

The government has also stopped the rise in real public expenditure which, in combination with new revenue-raising measures, has brought the budget deficit down from about 12 per cent of gross domestic product in 1982 to about 9 per cent last year.

The budget deficit and net foreign debt, which is nearing 40 per cent of GDP, remain serious problems. But there is no longer the feeling, as in 1982, that the country is on the verge of a financial abyss.

Among the consequences of the government's measures were a fall in yields in the bond market from around 22 per cent in the autumn of 1983 to between 13 and 14 per cent and the removal of the pressure for devaluation of the Krone.

The impact on performance in 1984 was dramatic. Industrial production increased by 9 to 10 per cent; investment in manufacturing, in real terms, provisionally increased by about 25 per cent, and exports of manufactures increased in value by about 10 per cent.

Expected to rise to about Dkr 17.5 billion from Dkr 15.5 billion in 1983. This has caused the central bank to tighten monetary policy, but the government has not taken new fiscal measures. It says the rising deficit is largely a result of inventory rebuilding and is thus temporary.

Unemployment

Whether the improved economic performance can be consolidated will depend on the outcome of this spring's collective wage negotiations. The government would like to see the rate of wage increases brought down to "as near zero as possible," Mr Schlüter said.

Continued recovery is perhaps of particular importance to Jutland, which has some of the country's highest unemployment rates but is at the same time the main area of industrial growth.

"We're what the sun belt is

to the U.S.—except for the weather," one Jutland businessman said.

A study by Peter Maskell, of the Copenhagen University of Business and Commerce (Handelshojskolen), has provided further insight into the Jutish dynamism.

In the Copenhagen area, neither the establishment of new companies nor expansion by existing ones gave a net gain in the number of jobs. In Jutland there was a net gain on both counts.

The employment effect of the establishment of new companies with less than 50 employees was especially marked. So much for belief in the benefits of scale.

While virtually every sector of industry in Copenhagen lost jobs over the 1972-82 period, virtually every sector in Jutland scored a net gain. The exception was clothing and textiles, but even this industry came very close to maintaining the status quo—and the 1984 figures may well show that employment is back to the 1972-73 levels.

Some of the main factors in Jutland's industrial development are greater availability of labour (compared with the over-crowded Copenhagen area) which was shed by agriculture and fisheries; a wider choice of cheaper locations; and direct land routes to other parts of the Continent.

But there are also important

Growth in Manufacturing 1973-83

	Companies	% change	Jobs	% change
Jutland	3,496	12	105,468	1.4
Rest of Denmark	3,075	-14	174,272	-29
Copenhagen area	1,275	-25	88,582	-37
Total	6,871	-2	362,741	-16
Jutland share	53.2%	6.7	51.9%	9

Source: Danmarks Statistik

Area: Jutland 29,800 sq km
Rest of Denmark 13,300 sq km

Population: Jutland 2.32m
Rest of Denmark 2.75m
Main Cities: Aarhus 248,700
Aalborg 154,700
Bjerring 80,400
Randers 61,700
(Copenhagen 486,300)

differences in the business cultures of Jutland and the capital which may help to explain the region's industrial successes.

For example, Jutland has worked hard to attract industry, and the government has provided regional development grants to most of the peninsula. Copenhagen, on the other hand, has taken a nonchalant attitude to the loss of industrial jobs. "Good riddance" seems to be the prevailing attitude.

Copenhagen tends to be dominated by big companies, the largest banks, the insurance companies and the old-established bourse-listed corporations.

"It's a daughter-company culture," says Mr Tor Tolstrup, business editor of Jyllands Posten, the largest Jutland newspaper.

Jutland, however, is dominated by the culture of the self-made man. The stubborn independence of the Jutland farmers and fishermen appears to have been carried forward into the industrial age.

Jyllands Posten's history is an indicator of Jutland's growing self-confidence. Over the past 10 years, the paper's circulation has risen from about 70,000 to 110,000 a day, only slightly less than its main Copenhagen rivals.

The paper's expansion owes much to the business section, a pink-paper insert published six days a week. Started five years ago, the business section now provides the most comprehensive coverage of business news of any general daily.

Mr Tolstrup said that the success of the business section had much to do with the Jutland business culture. "The close relationship between the companies and the local community means that everyone reads the business section to see what is happening. In Copenhagen, the workers tend to think that the business pages are relevant only for the management."

Morale

The great names of Jutland industry—LEGO, the toy-makers Danfoss in temperature control equipment and hydraulics, and Grundfos for pumps—were each built up by one person. This is equally true of the fast-growing newcomers, such as Elektromatic, one of Jutland's largest electronics companies with a payroll of about 600.

Virtually all the companies in electronics, furniture, and clothing and textile industries are owned by one man or a family. Quite often, brothers and sisters from one family will each own and operate a company in keen competition with the others.

The morale of the labour force in Jutland is an important factor. Many workers come from farming and fishing families and they have not lost the

Jyske Bank is the only nationwide bank headquartered in Jutland



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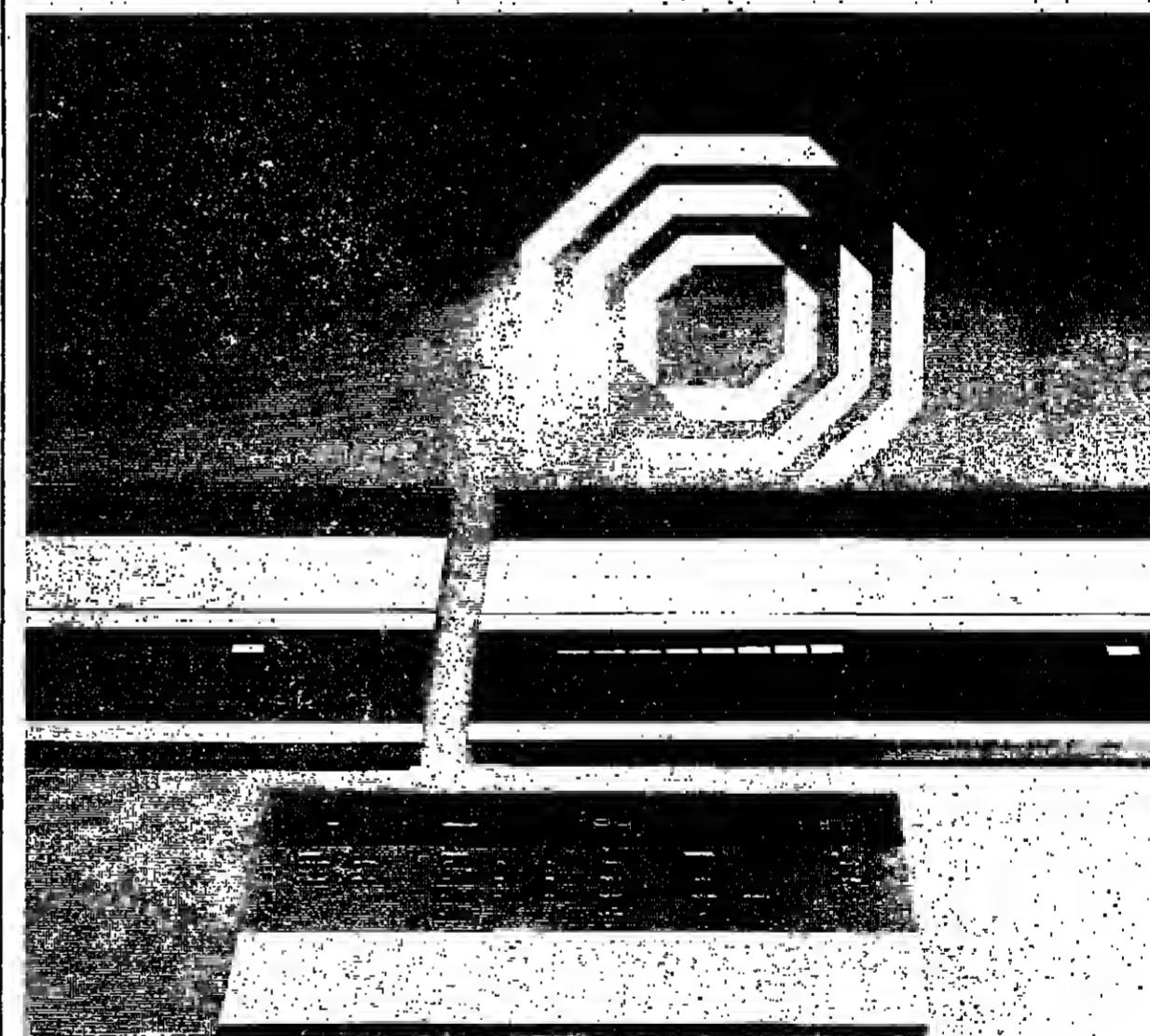
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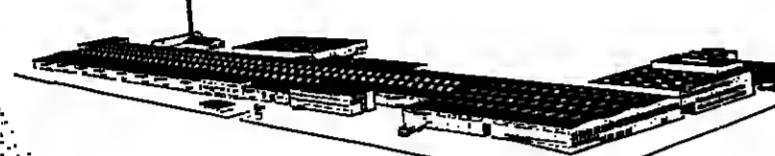
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Jutland 2

Production survives cash crisis

Agriculture

DENMARK as the country's industrialists have tried to impress on a disbelieving world for 20 years, is more an industrial than an agricultural economy but while only 6 per cent of the population works in agriculture, the farm sector remains a main export industry.

Agricultural products, including canned meat, powdered milk, sugar, flour and pelts, account for about 26 per cent of exports, which ranks Denmark as one of Europe's largest exporters of agricultural products. The Danish farmers provide food enough for 15m people, three times Denmark's population.

Production has remained stable at about the same level in Denmark for at least 30 years. It is not the Danes who have caused the milk surplus.

Any significant increase in exports will therefore depend on the ability of the industry to cash in on the sale of agricultural and agri-technical know-how rather than more butter and cheese.

The pig producers are more hopeful. The 15 main slaughterhouses, which include such names in export markets as Tulip, Danish Crown and Celebrity, recently published a Dkr 2.3bn five-year investment programme, one of the biggest ever undertaken by Danish industry.

The programme is heavily focused on improving production technology in order to increase processing and raise added value. The slaughterhouses say the main markets for new products will be the U.S., Japan and other overseas markets rather than the EEC.

The plan envisages an increase in pig production from Dkr 14.7m in 1984 to Dkr 18.2m in 1989.

Denmark has achieved its success as an exporter of agricultural products by producing high quality goods under conditions and with equipment which can meet the most stringent demands of the veterinary and food inspection authorities of countries such as the U.S. and Japan, not to mention Europe.

The requirements of the processing industries have led to the development of a sizeable and technologically-advanced in-

dustry for the production of equipment, and these have in turn generated a substantial export business, both for hardware and know-how.

Most of the milk and milk products produced in the Arhøj peninsula today come from dairies built by either Danish Turkey Dairies (a subsidiary of De Danske Sukkerfabrikker) or the Danish Dairy Development Corporation, which is owned by Danish farmers through the Danish Dairy Federation. Both have head offices in Aarhus.

Membrane filtration technology is used for two processes in dairy: to reduce the water content in milk, whey and other fluids, and for the separation and fractionating of fluids. The technique is used in making cheese and also for extracting protein powder from whey and alcohol from the remaining fluid wastes.

In addition to giving an optimal production the waste product is clean water with virtually no protein content, which is an important environmental factor.

Pasilac delivered the first equipment, and these have in equipment for making feta cheese - using ultrafiltration technology and it claims that it has been able to keep ahead of the international competition since feta cheese, meanwhile, has become one of Denmark's most important export products, with a value in 1984 of almost Dkr 20m.

Dairy equipment manufacturer Pasilac, based in Silkeborg in mid-Jutland, which is another member of the Danish Sugar family, has achieved some important export successes in the past few years as well. This has enabled the company, which was in the doldrums in the mid-1970s, to start to expand strongly.

Pasilac's breakthrough came when it won a contract to supply the equipment for a 383m dairy in California. This was designed to process a daily input of 1.1m litres of milk (this yield from 50,000 cows), to produce annually 40m kilograms of cheese, 2m kg of butter, 2.5m kg of protein powder and 2.2m gallons of alcohol.

Last year a new contract for a 120m of a similar capacity in Little Falls, Minnesota, was signed and Pasilac hopes for a further contract in Wisconsin. It is also completing negotiations for supplying equipment for a large dairy near Moscow.

Uncertain future as big N. Sea project finished

Oil and Gas

THE development of Danish offshore oil and gas resources in the North Sea has contributed to establishing the industrial importance of Jutland. The west coast city of Esbjerg, associated more especially with container and passenger ferry traffic between Denmark and the UK, acts as Denmark's off shore base.

Last year was a significant year for the Danish offshore industry. The country's biggest single energy project, a Dkr 25bn (\$2.23bn) project to extract and distribute gas from the North Sea to Danish homes

and industry, was completed, with the gas coming on stream last October. This, together with a new round of licences to explore for hydrocarbons, inaugurated a new era.

Until last year, there was only one licence holder for all the Danish onshore and offshore areas, the A. P. Moller shipping and industrial group, which operated its licence rights in the North Sea through the Danish Underground Consortium (DUC) together with Shell, Texaco and Standard Oil of California.

Moller was forced by political pressure to relinquish almost all the area to which the company received a 50-year exclusive licence in 1969, giving way last year for what is known as the first licensing round, when seven consortia received licences. Four of them, headed by British, BP, Amoco and Phillips, were awarded licences in the North Sea.

Moller was the first both to discover oil in the North Sea in the 1960s and to produce oil in the North Sea when the Dan Field came on stream in 1972. However, the first major opportunities for Danish industry at large arose with Denmark's natural gas project, decided in 1979.

The oil and gas finds which either have been or are being developed will supply about a third of Denmark's energy needs in the later years of this decade. But with the completion of the gas project the prospects for the offshore industries remain uncertain.

There is only one major development project in the North Sea at the moment - a Dkr 4bn programme to provide new production platforms for the Dan Field oil field - and the first important contracts, jackets and piles for three new platforms, went to Japan.

Combustion equipment and boilers for power generation are Volund's main business and these will benefit from Volund's offshore experience, said managing director Søren Vindum. "The extremely high standards required in offshore work has raised the level of our technology," he says.

Aalborg Shipyards is the Jutland company most heavily involved in offshore business. It supplied four modules - two accommodation, a processing and a utilities module - for the Tyra gas field.

There are between 1,500 and 2,000 people in Esbjerg directly involved in the offshore business, including about 450 who work for A. P. Moller's Mærsk Oil and Gas offshore supply centre and the staff of Mærsk Air, which at the end of last year opened an air route be-

to the Tyra gas field.

With the lull in contracting in the Danish sector, the yard is hoping that its experience with the Tyra modules will enable it to obtain work in the Norwegian and British sectors.

It will also be tendering for modules for the new Dan Field platform this year.

Lining up

JUTLAND TELEPHONE is one of four regional telephone companies operating in Denmark. They are all owned by the Government and they do not compete for traffic.

But they compete in the technical field, especially Jutland and Copenhagen Telephone. Neither can claim to be ahead of the other for long - but recently Jutland may have had an edge.

Among its home-grown innovations are:

- DCon, a digital concentrator, which is a very small and powerful exchange. It is able to concentrate 460 subscribers into 60 lines and it interfaces with the ITT and Ericsson digital switching equipment which is being introduced.

The concentrator, developed with Bang and Olufsen, means

an edge

that the telephone company can make better use of lines and saves investment in new lines.

- Docat is a digital optical electrical trunk network system, developed by the Danish Technical University from an idea hatched by Jutland Telephone, and realised by the electro-technical companies NKT, RE Instruments and Areodan.

Docat is a hardware package for encoding signals for digital transmission through optical fibre lines without signal degradation. It has been sold to Switzerland, Sweden and Finland.

- Jutland Telephone's computerised directory enquiry system is used by all four Danish companies as well as Michigan Bell and New York Telephone Company in the U.S.

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The Municipality of Århus

Jutland 3

Searching for foreign funds

Investment

DENMARK has a number of attractions for foreign companies wishing to invest. The political situation is stable, labour relations are generally harmonious, there is an absence of government ownership in the industrial sector (the railways, electricity, utilities, and telephone companies are the main, and almost the only exceptions), and the country boasts a reliable and well-educated labour force.

In addition to these benefits, Jutland can add financial inducements—through regional development programmes, wage rates which are 10-15 per cent lower than in the capital, cheaper industrial sites and greater availability of labour. This is because agriculture and fisheries are still shedding labour and because unemployment is on average rather higher in Jutland than in the Copenhagen area.

Bid to reverse capital flow

Banking

ONE of the most intriguing attempts to tip Denmark's economy in Jutland's favour is being carried out by Jyske Bank, a branch newcomer to the big league Danish banks which has irritated the more staid banks.

Typical of Jyske Bank's flamboyance—some would say impertinence—was an advertising campaign in 1984 in which it claimed to be "the world's best bank". The phrase was, in fact, the bank's. It was lifted from a business magazine, which had used it in connection with an international list of banks by return on capital which showed Jyske Bank at the top with a return in 1983 of 97 per cent.

Jyske Bank, however, is only a small part of the Jutland banking scene. For Denmark is notable for the large numbers of banks and savings banks. There is a total of about 80 commercial banks and over 150 savings banks to serve a population of 5.1m.

At the top of the pyramid are the big Copenhagen banks, Danske Bank, Copenhagen Handelsbank, Privatbanken, SDS (the largest of the savings banks), Andelsbanken, Birkbank (another savings bank), and Provinshandels, a Jutland-based bank with its headquarters in Aarhus.

Prosperous

These are supplemented by regional banks which in Jutland include Vestsjællands Bank, Esbjerg, serving the fishing industry, the Esbjerg-based offshore industry and west coast farming; Midtjyllands Henving, serving the clothing and textile industry; Nordjyske Bank, of Aalborg; Sydbank, of Sønderborg, in the south; and Akiybank, serving the Vojens-Freders-Kolding area of east Jutland.

At the base of the pyramid are the local town banks, often very prosperous, the strength of which is their ability to take a quick decision and their detailed knowledge of local people and businesses.

When fishermen in Esbjerg go to Vestsjællands Bank for financing for a new trawler, for example, the bank knows exactly who it is dealing with: the manager of the branch in the fishing port is in the auction hall at seven o'clock every morning to see who catches what and how often. The manager and his wife are a sure sign of the bank's support.

After a big shake-out in the 1960s, when the number of banks was halved, the banking structure seems to have reached a stable condition. There are occasional mergers and acquisitions, but there is no sign of a major reorganisation.

Jyske Bank, which has its headquarters in the mid-Jutland town of Silkeborg, centre of the Jutland timber trade, and

links go through Copenhagen, is, to the irritation of Jutland businessmen.

About half the area of Jutland, the northernmost third and the west coast and the southwest corner, qualifies for regional development aid administered by the Regional Development Agency (Regionalt udviklingsdirektorat) in Silkeborg mid-Jutland.

The northern and the southwestern areas qualify for aid on the most favourable terms, which include cash grants of up to 25 per cent of the investment cost.

Grants

All the areas designated for regional development aid qualify for long-term loans on favourable terms (20 years for buildings, 10 years for machinery and equipment) with interest rates of 7½ per cent, which is just over half the market interest rate. Building sites can be developed with 100 per cent financing at the same rate.

Most local authorities have used regional aid funds, or are prepared to use them on demand, to construct industrial buildings for lease to companies on easy terms.

Grants are available for moving staff to new locations in the designated areas, and for training the labour force in the skills required by the new companies.

In the most-favoured regional development areas, about 60 per cent of investment costs can usually be financed through the aid programme, halving the cost as compared with an investment made on normal terms, according to the North Jutland Industrial Development Committee.

The main east region of Jutland is not eligible for regional development aid, but firms with fewer than 75 employees can obtain finance either for establishment or expansion on easy terms from the Finance Institute for Industry and Crafts under the Government programme for encouraging small businesses.



Frederikshavn shipyard, part of the Lauritsen group

Tax benefits cut may hit yards

Shipbuilding

THE relatively healthy state of the Danish shipbuilding industry, which has slimmed its labour force from about 17,000 in 1975 to about 11,000 today, is reflected in the fact that two of the biggest Jutland yards, the Aalborg and Frederikshavn yards, are not only profitable, but sufficiently profitable to run profit-sharing schemes.

Workers at Frederikshavn received a bonus out of profits in 1984, on the basis of 1983 results, of Dkr 9,200 each (\$820).

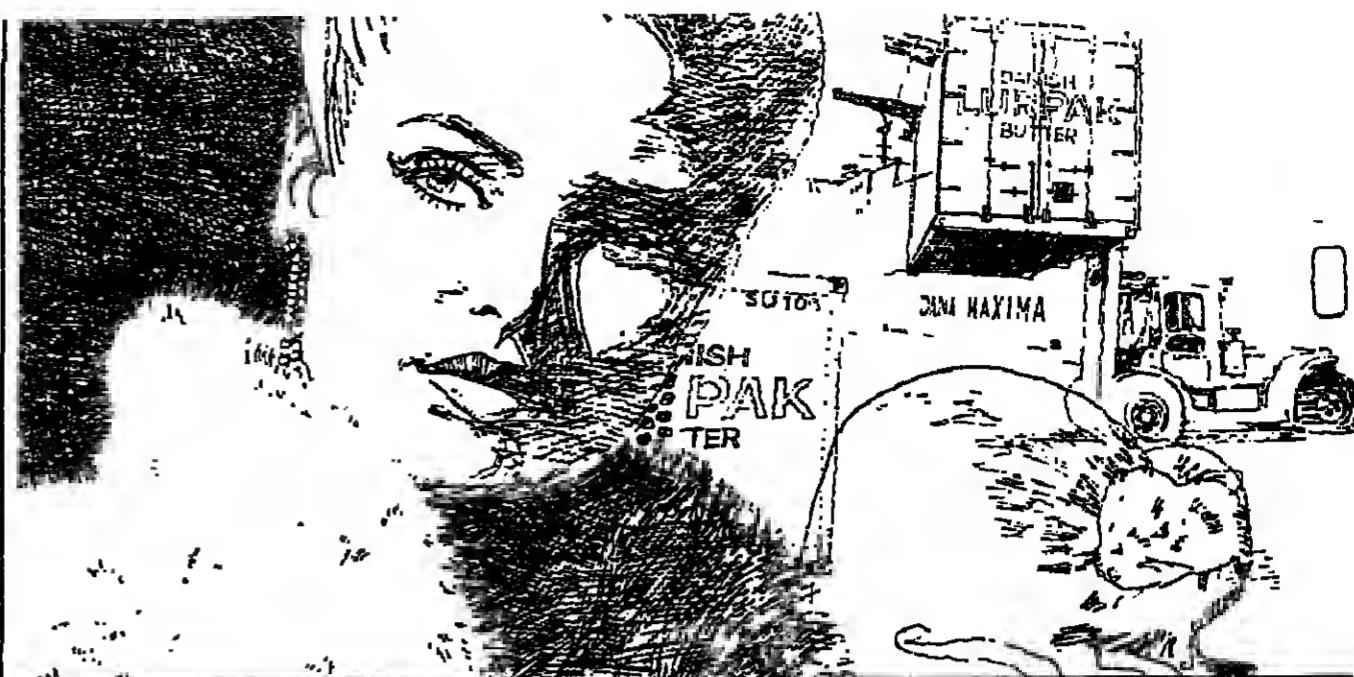
But the future of the Danish shipyards has become more uncertain than at any time for several years following the decision of the Folketing (Parliament) in December to put a stop to one of the most widely used methods of financing ships built at Danish yards. The decision was taken on the grounds that the method was being used as a tax dodge by thousands of Danish investors.

Virtually all the ships currently on order at Danish shipyards are being built for general partnerships of up to several thousand owner-investors. The part-investment in a ship can be written off at 30 per cent a year for income tax purposes, while the ships are usually financed over 10 years or more. The whole of the commitment can be written off, although investors usually make down-payments of only 20-25 per cent of the total commitment, so there is a very substantial cash-flow benefit to be obtained.

The smaller ships are often operated by the general partners, but the larger ships are leased on long-term contracts to the shipping companies which have placed the orders. The exchequer was losing so much tax money from these schemes, however, that they have been stopped. It remains to be seen whether the yards will be able to find new customers, and to develop new methods of financing orders, when their current order books expire.

It can be argued that the tax-shelter general partnership system was in itself a form of Government subsidy, but the Danish yards do not receive any direct state subsidies (they can raise finance from the Government on OECD-approved terms of up to 90 per cent of the contract price at 8 per cent over 8½ years). Nor have they ever asked for direct subsidies.

In the absence of subsidies, the Danish yards have nevertheless made enough money in recent years to maintain investment in modern equipment.

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In addition, Andelsbanken Danebank supports Danish agrobusiness in relation to the exports of machinery, turn-key plants and know-how.

As a universal bank Andelsbanken Danebank is, of course, also well positioned in relation to other sectors of Danish business life.

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Jutland 4

Great names...

INDUSTRY CAME relatively late to Denmark, and later still to Jutland. This helps explain why some of its greatest industrial names are still closely identified with the men who founded them.

These include Danfoss, producing components for temperature control, hydraulics and electric motor speed controls; LEGO, the toy company; Grundfos, making pumps; and Bang & Olufsen, television and audio equipment.

These companies have many common characteristics. They all grew from the technical genius and entrepreneurial vision of one or two men. They share a commitment to excellence within a narrowly defined product range. They have a tight-knit ownership structure which leaves little scope for dilution through share issues to the public. Finally, there are strong loyalties between the companies' workers and the small communities of which they are a part.

These characteristics are not limited to older companies. A generation of younger ones share many of these and may one day rival the size and prestige of today's greatest names.

One such aspiring company is Electronic, an electronics manufacturer founded and owned by Mr Mogens

Kjeldsen. It has shown exceptional growth over the past few years, and as Mr Kjeldsen is only 52 he still has time to see the company mature into one of Jutland's leading concerns.

Bang & Olufsen, founded in 1925, is the only one of these companies to have a stock exchange listing (of B shares). The financial strength of the others is such that they have never needed to go to the market for equity capital. B & O is also perhaps the one which has passed furthest from the direct influence of its founders.

Danfoss, founded by Mr Mads Clausen in 1933 when he invented an expansion valve for refrigerators in the attic of his parents' farmhouse, is owned by a foundation. But the chairman is Mr Andreas Jepsen, one of the first employees taken on by Mr Clausen.

LEGO is owned and managed by Mr Godfred Kirk Christiansen and Mr Kjeld Kirk Kristiansen, son and grandson respectively of the founder, in spite of the difference in the way they spell their names.

Grundfos is owned and managed by Mr Niels Due Jensen, son of the founder, Mr Pou Due Jensen.

LEGO GROUP

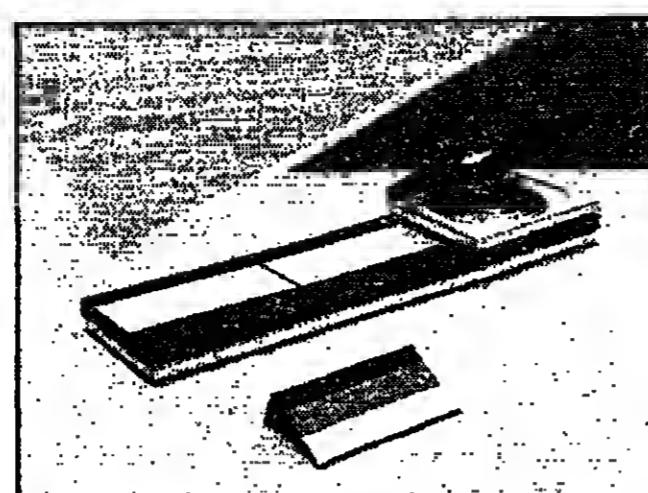
Plastic bricks built into a household name

TWO PRODUCTS of Danish industry are a household name almost all over the world. One is well-known brand of lager; the other is Lego, the plastic toy construction kits, produced by the Lego group based at Billund, mid-Jutland.

In several European countries 50 per cent or more families with children under 14 have Lego kits. But in the past couple of years the U.S. has taken

over as the most important market.

It is likely to be Lego's main source of sales expansion in the next few years, especially after a successful joint promotion of Lego products with the McDonald's hamburger chain last autumn. Some 25m sets were distributed in the U.S. according to Mr Per Ambeek Madsen, Lego's information manager, means that 35 to 40 per cent



Some Bang & Olufsen designs qualify for museum displays, while LEGO kits (below) are being used for teaching in schools



Some Bang & Olufsen designs qualify for museum displays, while LEGO kits (below) are being used for teaching in schools

of U.S. families with children

now bed a kit.

As a tribute to Lego's quality control, there were only 14 complaints from consumers following the distribution of the 25m kits.

The other main area for expansion will be Asia. This year

LEGO is starting a manufacturing company in South Korea with Kong-Yung (CO Prosperity), a Korean com-

pany.

From modest beginnings making children's toys in the 1950s, LEGO has grown into a group with a worldwide total of 4,200 employees. About 2,000 work in Denmark and 500 in associated activities.

The core of the group is the Danish production company, LEGO System, in which 75 per cent of the shares are owned by INTERLEGO, a Swiss hold-

ing company, and the other 25 per cent by Kirkbi, a Danish holding company.

There is a production company in Switzerland, as well as machine-tool factories in Switzerland and Germany.

Relatively little financial information is available about the LEGO group, but it is understood that its worldwide sales exceed Dkr 4bn, with LEGO System accounting, in 1983-84 for about Dkr 1.3bn.

LEGO began to take off in the 1960s with the development and perfecting of the stud-and-socket plastic brick, which is the basic unit in the construction kits.

It has shown a fair for developing and marketing kits for a wide range of age groups, from big-brick DUPLO sets for small children to highly sophisticated sets for older ones.

DANFOSS

High-value output pumped up

DANFOSS, with its headquarters at Nordborg on the island of Als, South Jutland, is Denmark's biggest manufacturing company with a worldwide payroll of 12,600, some 8,800 in Denmark, and sales revenues in its latest fiscal year of Dkr 4.73bn.

Exports account for more than 90 per cent of turnover. It has production companies in the U.S., Canada, the UK, Germany, Sweden and Japan as well as in Denmark, and sales subsidiaries in 18 countries. Its products are also distributed in another 90 countries.

From production of expansion valves, and later compressors, for refrigerators in the 1930s, Danfoss's product range has gradually expanded to some 300 basic products, many produced in several variations.

Products include compressors and thermostats, automatic controls for refrigeration plants, industrial automation, motor speed controls, automatic controls for air-conditioning and heating systems, components for burners and boilers and hydraulic components for agricultural and industrial machinery.

Investment is traditionally very high at Danfoss—about 8 per cent of turnover—although over the past two or

three years it has been rather lower because of over-investment in new production capacity in 1978-80. In the 1983-84 fiscal year, investment totalled about Dkr 260m.

Mr Mads Clausen appointed his first development designer in 1940. The company now has about 700 graduate engineers in its Danish staff, 450 engaged in product development and design. One of their main jobs is to maintain close links with customers.

"We are deeply involved in applications engineering—trying to understand the customer's problems and requirements," said Mr Agerley. "To compete for the relatively isolated environment of Nordborg, large numbers of Danfoss engineers travel to international trade fairs and conferences."

About 80 per cent of Danfoss sales are in Europe. Growth here is expected to remain moderate and the main expansion will take place in North America and the Third World.

Two product groups have particularly good growth prospects, electric motor drives and speed controls and hydraulic components, according to Mr Agerley.

WHILE SALES by the four big companies have developed rapidly over the past decade, their Danish labour force in the past few years has not expanded much, and is not expected to. This is not the case with Electromatic, based in Hadsund, north of Aarhus. Although a pygmy among the Jutland giants, it is in a phase of very rapid growth.

The company was founded in 1956 by Mr Mogens Kjeldsen. He left school at 14 and has not formal further education, but he has a genius for electrical engineering. By 1974 his sales were Dkr 20m.

Sales in 1983-84 were Dkr 337m and are expected to increase by 34 per cent to Dkr 450m this year. Earnings growth has matched sales, so expansion has been achieved without a depletion of financial strength. In 1982-83 (figures for last year are not available), the ratio of equity capital to assets was about 33 per cent.

Employment in 1984 totalled about 650 and is expected to climb to about 800 in 1985, when a new 6,000 sq metre factory will be opened, representing a 50 per cent increase of

factory floorspace.

Electromatic produces industrial electronics products for measurement, control, surveillance and automation. Apart from a small casings factory in Malta, all production is in Denmark. It has 13 sales subsidiaries in Europe, the U.S. and Canada.

Mr Kjeldsen has moved to France to free himself from the daily running of the company and to be able to concentrate on the development of new products and ideas.

The new factory will be devoted to the production of one of his brain-children, an ingenious two-wire monitoring and control system for use over long distances. Its advantages become apparent in an example of installation in an old hotel, according to Mr Per Ebsstrup, the managing director.

The system transmits and monitors up to 128 information inputs. In a hotel, it might monitor hotel room temperatures, lights, doors (electronic locks, operated by a variable code, so no more key problems), all using the existing cable system.

BANG & OLUFSEN

Designing a niche in sound markets

BANG & OLUFSEN employs about 3,000 people, mainly in Struer, the north-west Jutland town in which the firm was started in 1925. It is small by standards of most international producers of television and audio equipment, but it has established itself as a world name by carving out a niche as a high quality producer with superb designs.

About a dozen of its products are in the collection of the New York Museum of Modern Art.

Its strategy, however, is not to be at the forefront in the development of new technology. "We concentrate on conceptualisation, utilising technology developed by others for the benefit of consumers," said managing director Mr Vagn Andersen.

"We don't develop technology; we buy it."

But B & O has a strong record in introducing new technology to consumers, including the first fully-transistorised mains radio in 1964, and the first record player with a tangential arm in 1972.

In 1983 it launched its Beomaster 5000 audio system which, along with the market, gives control over a central hi-fi unit with tapes, records, compact discs, and up to nine pre-set radio channels from any room in the house. The system has been much improved with hi-fi buffs that owing to component shortages last winter, produc-

tion was not able to keep up with demand.

Audio products account for about 40 per cent of sales, which totalled Dkr 1.64 in 1983-84, video products for about half, and other products for the remaining 10 per cent. But the share of video products will rise in the next few years.

This spring B & O will bring on stream a new, highly automated, Dkr 16m television factory.

"This is a tiger spring forward. It will increase our production capacity for television sets by about 60 per cent

in 1985-86. It has, nevertheless, managed to earn enough to finance heavy research and development and rationalisation of production.

In the autumn of 1985, B & O raised Dkr 1.86m through an issue of B shares, but having planned to improve significantly. The group's heavy programme of investment, however, Dkr 2.20m in 1984-85, is expected to begin to pay off in 1986-87. Mr Andersen said.

The poor result was attri-

buted to component shortages, misjudgement of the yen exchange rate, higher-than-expected costs for introducing new products, and extraordinary expenditures on establishing a sales subsidiary in Germany.

Sales this year are expected to develop strongly, not least because the component shortage problems have been overcome, but earnings are not expected to improve significantly. The group's heavy programme of investment, however, Dkr 2.20m in 1984-85, is expected to begin to pay off in 1986-87. Mr Andersen said.

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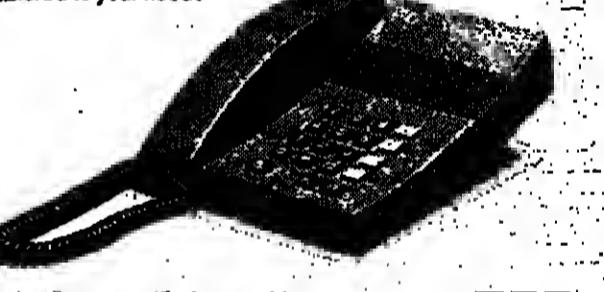
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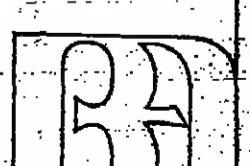
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Jutland 5

... and the small

DANISH INDUSTRY is a hive of small businesses. Big companies are few and far between — and they are often conglomerates of small companies.

There were only 53 industrial companies in 1963 with more than 500 employees — eight fewer than in 1974 — and they accounted for a relatively modest 25 per cent of industrial employment.

The main big-business industries are shipbuilding, food processing — in which co-operative dairies and meat-processing operators dominate — and the chemical industry. But there is a large undergrowth of small businesses even in these industries.

FURNITURE

Outgrowing a craft tradition

DANISH MODERN became a by-word for good furniture design in the post-war world. It was a reputation built on a happy combination of two factors: a group of brilliant architect-designers and a strong craft tradition — which ensured workmanship of a high quality.

Several of the designers of the period, Arne Jacobsen (the egg chair), Kaare Klint, Hans Wegner, and Børge Mogensen, produced furniture regarded as modern classics.

But in spite of its great reputation, furniture accounted for only about 1 per cent of Danish exports in the 1950s and early 1960s.

Since then things have moved. In the first half of 1984, furniture accounted for about 5 per cent of exports, increasing by 33 per cent from the same period in 1983. With about a third of furniture exports going to the US, the strength of the dollar was clearly an important factor, but not the only one.

The furniture industry has been expanding fast for a decade. From 1975 to 1983, output increased by 56 per cent. Only one industry had a better record — the instrument industry.

In the first eight months of 1984, output of furniture increased by 26 per cent from the same period in 1983. Exports from 1975 to 1984 increased from Dkr 2.4bn to Dkr 8bn.

The furniture industry owes a great deal to the pioneers of "Danish modern," but it has

advantage in the eyes of most Danish industrialists. They were among the first to develop the now-fashionable "niche" philosophy, the concept of the small firm producing a specialised product which has a large share of a small market.

Smallness has other advantages. Labour relations are nearly always excellent and companies are extremely flexible, able to adapt rapidly to new market opportunities.

Smallness may explain why one or two surprising trends have emerged in Danish industry over the past decade.

Denmark has its share of high-tech especially in the instrument industry, which has doubled output since 1975. But an analysis by the

government-financed Economic Advisory Council last year showed that relative to other European countries, Danish industry is not technology intensive.

Instead of concentrating on producing high-tech products, traditional industries have invested heavily in high-tech production equipment.

Among the surprising consequences are that the clothing and textile industry, considered by almost everyone a decade ago as doomed, has maintained its labour force almost unchanged and increased production and exports.

The furniture industry, no one's growth favourite 10 or 15 years ago, has increased output by 56 per cent since 1975. But an analysis by the

Jespersen and Jesper Furniture, with a group turnover in 1983-84 of Dkr 150m and 230 employees, is one of the companies which has achieved prominence by adapting to the new conditions.

Eight years ago Jesper was selling exclusively to the domestic market, which was in a depressed state. Its entire production today is exported.

"If you export you use tanks for the local market other woods. You can't do both," Mr Jespersen said.

We began to think differently — and as a company we didn't have any unfortunate ties to architects who could stop us making things that sell. We visited the countries we thought we might be able to sell to in order to see what they wanted. Then we went home and started to work."

The industry has been industrialised, while at the same time the sales and marketing people have understood how to utilise goodwill developed by the craft tradition," he said.

Most of the businesses were most successful 10 and 20 years ago have either disappeared or faced a painful period of readjustment to new conditions in the industry.

"The companies which characterise the industry today are relatively big and relatively few. They are no longer architect-dominated, but we retain very high design standards and excellent product quality — much higher per dollar spent by the consumer than American-produced furniture," Mr Jespersen said.

Jesper International and its production companies, Hugo

also outgrown the craft-based industry of the 1950s, according to Mr Niels Jespersen, owner and manager of Jasper International Furniture and associated companies, at Herning, near Aarhus.

"The industry has been industrialised, while at the same time the sales and marketing people have understood how to utilise goodwill developed by the craft tradition," he said.

The craft tradition is a thing of the past in the production plants, which use computer-programmed machinery to achieve rational as well as flexible production. A small staff of good marketing people, its own designers and a well-trained workforce ("who understand that we are in this together") have contributed to the success.

Office and institutional furniture is the fastest growing sector of the Jesper range, including desks, file units, conference tables, multi-storage systems and computer support furniture. It also includes wall units and bedrooms.

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TEXTILES

Exports buy survival

WHEN EXPORTS from low-wage countries began to flood Europe, few people gave the Danish clothing and textile industry much chance of a future.

But some companies were found to succeed, causing a dramatic fall in employment in the Copenhagen area. But the Jutland industry, concentrated around Herning and Ikast, where average businesses employ 30 to 40 people, survived intact. Employment is at virtually the same level today as it was 10 years ago.

Survived has been ensured by increasing specialisation and exports. The share of exports in total trade (imports plus exports) has increased from 25 per cent in 1973 to 42 per cent in 1983. Exports over the period increased by 228 per cent and imports by 141 per cent.

With exports in 1984 totalling about Dkr 8bn, the textile and clothing industry remained the third largest exporter of manufactured goods.

This performance was achieved in spite of — or more likely because of — the fact that the Danish industry does not receive subsidies.

"We have never asked for them. On the contrary, we have always been convinced that the

quickest way to extinction is through subsidies," said Mr Carle Weichmann Madsen, chairman of the Textile and Clothing Industry Association. He cited the performance of the industry in the other Scandinavian industries to support this contention.

"We cannot compete on wages, so we have concentrated on education and training for the workforce and the use of modern production equipment," he said.

Training takes place at a clothing and textile industry school set up by the industry in Herning.

Companies typically have small collections, designed for quality in use rather than as high fashion, which can be changed quickly. Administration is kept to a minimum, and as businesses are usually managed by an owner who rarely pays himself a dividend, they are able to build a reasonable equity capital.

This performance was achieved in spite of — or more likely because of — the fact that the Danish industry does not receive subsidies.

"We have never asked for them. On the contrary, we have always been convinced that the

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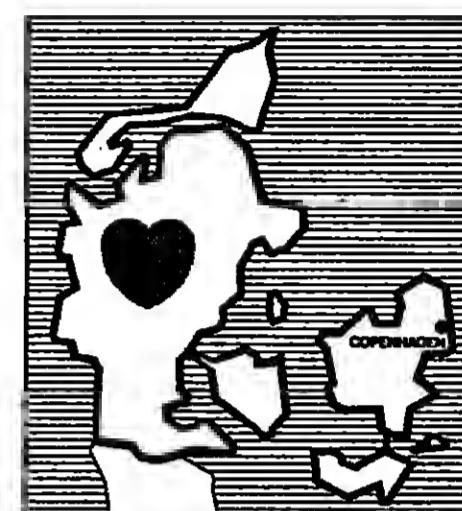
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EGETAEPPE

Cut out
for
success

THE black-out material used at 10 Downing Street during the war provided an unlikely leg-up in both figurative and real terms for Mr Mads Eg Damgaard, founder of Egetaeppe, one of Europe's leading carpet manufacturers.

He and his brother Aage were part of a family of 10 brothers and sisters running their own clothing and textile companies in Jutland before the war ended. They got back into business by buying the black-out cloth and turning it into trousers.

It was excellent material," Mr Aage Damgaard says.

Today, Egetaeppe maintains its reputation for quality, although specialising in carpets rather than curtains. This is why it does well in spite of cut-price competition, Mr Damgaard says.

Danish carpetmakers are full of complaints against the Belgians said to be using Government subsidies to export carpets which are sold for less than the price of the yarn they are made from.

Yet Egetaeppe has continued to perform well. In the three years since 1981-82 it increased sales from Dkr 37m to Dkr 60m.

Pre-tax profits varied from 6.7 per cent to 10.4 per cent of sales, about two-thirds of which are exports.

Egetaeppe is one of the half dozen companies in the world licensed to use the Canadian-developed Mälftron machine. Using a computer-aided process, it dye-tufted carpet as it goes through the machine and can reproduce any pattern.

From a photograph handed in to the company in the morning, it can turn out a carpet with your portrait in the afternoon.

This machine can produce up to 25,000 sq metres of tufted wall-to-wall carpet a week.

The quality end of Egetaeppe's range shows in what Mr Damgaard described as the world's thickest carpet, which he has been selling in California for more than 20 years. At \$300 per sq metre, it sells well.

Main markets for Egetaeppe are Denmark, Britain, West Germany and Scandinavia. But a sales office has been opened in Singapore.

"We are not a wage-heavy firm. We can sell in Korea and Japan," said Mr Damgaard.

Aarhus

VARDE BANK

Phone +45 6183311

VARDE BANK

Esbjerg

VARDE BANK

Phone +45 61153611

copenhagen

VARDE BANK

Phone +45 1153611

Hamburg

VARDE BANK

Kongensgade 62-64

DK-6701 Esbjerg - Denmark

Telephone +45 5126811

Telex 54138 - varde dk

S.W.I.F.T. VARD DK 22

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finantimo, London PS4. Telex: 8954871
Telephone: 01-248 8000

Tuesday January 15 1985

Whatever it takes

IT HAS already started. In the next few days, both in the City and in Parliament, we can expect to be gorged with hindsight. The handful of pessimists who have been issuing warnings of excessive monetary and fiscal stimulus for quite a few weeks now are entitled to their moment of triumph; but we did not agree with them then, and do not agree with them now.

The most important facts to remember about the current sterling "crisis"—for they are hardly unfamiliar—are that a downward correction in the exchange rate was desirable; that in today's financial markets, it was bound, once started, to go too far; and that when, as a result of this correction, it has paid to be short of sterling for months on end, it was bound to take a considerable spike in interest rates to change the market psychology.

The whole affair could no doubt have been better managed, but that is all.

The correction was necessary for precisely the reasons the market has perceived. The oil price—largely, it must be remembered, because the dollar has been and remains so strong—has been carried unrealistically high; and Britain's own oil supply is nearing its peak. Since it will be necessary, from next year onwards, to substitute other activities for oil in Britain's international trade, a boost to competitiveness was called for. Given the time lags before industry can feel secure about its competitiveness, and respond with investment, production and marketing effort, an early correction was highly desirable. We welcome it.

Obsessed

At the same time, the correction has gone too far. Traders and commentators seem too obsessed with the remarkable Indian rope trick being performed by the dollar to remember that except in dollars, the oil price is higher than it was a few months ago, so that our advantage vis-à-vis Europe and Japan is greater. They seem to forget, too, that when the coal strike ends, there will be rather a startling impact on the UK current account. Once the slide has really been checked—and we still do not know what this will take—the market will perceive sterling as cheap.

However, this overshoot was partly the result of the normal dynamics of any speculative financial market. The phenome-

non of overshooting has been analysed past all understanding in recent years without adding much to the folk wisdom of the markets themselves; they tend to behave like that. When they have a nice round number, like sterling-dollar parity, in their sights they become still more obstinately irrational.

What all experience shows, both in the United States and in the UK, is that once this kind of psychology produces a spike on the price charts, it takes a sharp rise in interest rates to stop it.

Granted all this, the business could certainly have been handled with greater aplomb. The public relations of the last few days have been disastrous. Ministers are angrily aware, as this might almost be classified as the *Telegraph* Sunday newspaper crisis of 1982, of the damage to the market psychology. The whole affair could no doubt have been better managed, but that is all.

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That is so much split milk. What could still hamper the Government in its efforts to stabilise sterling and head off a risk of an inflationary impact is two items of ideological baggage that currency market intervention is invariably wrong, which amounts to saying that we must always protect reserves because we will never use them. Intervention as a substitute for more painful alternatives, in the traditional British style, is indeed ineffective. However, when intervention is used, Swiss style, in order to mop up the currency and make markets tight—what is the logic of an unsterilised intervention?—it is highly effective means of imposing tightness where it is most immediately felt. Speculators might even lose money.

Finally, the Government's very public obsession with low interest rates as a way of salvation is both unhelpful and inconsistent with any monetarist stance. It may make it harder to get them down again after the present crisis, for markets are now suspicious. We need hardly argue at the moment for giving the exchange rate a higher status among monetary indicators; we hope it retains it.

The Swedish paradox

THE SWedes are among the world's wealthiest people. Their Socialist government's economic management since its return in 1982 has been successful. Yet Mr Olof Palme's Socialists are well behind the opposition in public favour less than nine months before the next general election.

That may seem paradoxical. But the paradox is explained not only by the occasionally painful measures adopted by the Palme government. It also derives from shortcomings in the economic record and from a malaise in Swedish society. In spite of its wealth and orderliness, Swedish society has not avoided the revulsion against the state as omnipresent government which has taken place in many countries. The symptoms in Sweden are a bloated public service and a lack of the high living levels in the world.

The Palme government is turning to office after an unsuccessful non-Socialist interlude, set out to rein in the growth of public spending, and can point to some encouraging statistics as evidence of incipient success. But progress has been slow and may not have gone far enough to be lasting.

Economic strategy has been based upon a devaluation of the Swedish krona by 16 per cent at the outset of the Government's term in 1982. This move was heavily criticised internationally as it led to a general spate of competitive devaluations which would leave nobody better off. But if the objective was to present Sweden with an export-led recovery, its success can hardly be denied.

The result has been a spectacular recovery of the balance of visible external trade. It has been sharp enough to take the current account of the balance of payments into a small surplus in 1984. In spite of a heavy and growing load of debt service. In a familiar pattern, the increase of output caused by growing exports has stimulated home demand for imported raw materials and components to a point where the Government expects the current account to dip back into deficit this year. The beneficial effects of devaluation, therefore, may be running out.

Government success in bringing the budget deficits under control may likewise have reached or almost reached its peak. As a share of GNP, deficits have fallen to 9 per cent in 1982-83 to 8 per cent in 1983-84. The budget tabled in Stockholm last week is intended to bring about a further drop to 7 per cent in 1985-86.

Faster progress could hardly have been managed without upheavals that would have strained the established social consensus in Sweden. But the opposition may justifiably argue that deficits of the present order of magnitude are still too high in what are good times. They could get out of hand quickly once the economy ceases to grow.

Mr Palme's government knows that inflation needs to be brought down if the overall strategy is to succeed. When wages rose uncomfortably last autumn, the Government brought in a package of indirect tax increases in order to damp down home demand. Last week a budget offered no tax cuts, though this is an election year. The prospect of some concession is still on the cards, but only if real wages remain stable. It is a course that will need political courage on the Government's part.

Courage will also be needed to stick to the Government's determination no longer to bail out declining industries, as was done in the past under both Socialist and non-Socialist management. The Finance Minister, Mr Kjell-Olof Feldt, argues that the new policy is acceptable only because a low unemployment ratio reduces workers' fears that they will be thrown on to the scrap heap along with uneconomic plant.

The acid test for the entire strategy of the Government is yet to come, when the worldwide recovery slows down and eventually goes into reverse. Only experience through a whole cycle will show whether the once-admired Swedish model has been successfully adapted to changed circumstances.

"Well, at least it's rallied to where it plummeted last week"

TWA's take-off
What developed from Polaroid's marketing deal with Trans World Airlines has, to say the least, surprised the two companies.

Buyers of certain Polaroid cameras and film were offered a coupon worth 25 per cent off the prices of a TWA ticket in April or during next winter.

But, according to the U.S. magazine, *Business Week*, TWA and Polaroid neglected to put the usual "one per customer" limit on the offer or to restrict the discounts to any flights outside those to London.

The result is that travel agents and travel departments have rushed in through the loopholes, which enable anybody who buys a \$18 camera, for example, to save \$27 on a flight to Egypt or fly across the US. for only \$89.

One St Louis travel agent bought 10,000 cameras and offered the discount coupons to commercial customers: a Boston ticket broker even wanted a Polaroid dealership and signed enough cameras and film at wholesale prices to get 7,000 coupons.

The cameras were largely given away to charities or employees. But there was a



"Well, at least it's rallied to where it plummeted last week"

ready market for the coupons. The magazine reports that McDonnell Douglas, for instance, paid \$10,000 for coupons which it reckons will save it \$175,000 in travel costs.

Some 60,000 coupons have already been redeemed, and TWA expects the final total to be around 150,000. But the domestic bookings which it expected to benefit have risen by only 15 per cent while international bookings are up 94 per cent.

While TWA worries that it may have started another cut-price fare war, Polaroid says this promotion is the most successful it has ever had with an airline.

Its own corporate travel department bought 2,000 cameras and film at wholesale prices to get 7,000 coupons.

—

Hunt over

Norman Tebbit, Trade and Industry Secretary, has taken advantage of a temporary lull in the activities of the Monopolies and Mergers Commission to appoint a new deputy chairman.

Holman Hunt, who retired last year after 32 years with the PA management consultants' group, has become one of the three deputies who help chairman Sir Godfrey Le Quesne decide public interest issues in investigations into mergers, monopolies and nationalised industries.

Hunt, a member of the Commission since 1970, tells me he has been enjoying his retirement over the past year and, unlike many of his consultancy peers, has not so far felt the urge to get involved in more business work. But he has finally bowed to pressure and his new job will take up two and a half days a week at the Commission's Carey Street offices.

I quote a new report from the Transport and Road Research Laboratory, Crowthorne, Berkshire, which is supported by the government to find out this sort of thing.

Somewhere in Europe a cycle mountain is growing. Cycle theft is a fast-growing crime

Hunt replaces John Eccles, who has joined the Commonwealth Development Corporation.

The Commission's current workload is less than usual, mainly due to fewer mergers being referred recently.

But more monopoly probes are in the offing.

Time out

It must have taken a bit more than New Year's resolution for the U.S. business magazine, *Forbes*, to publish in its current issue the annual league table of America's most admired corporations.

For guess who has dropped out of the top 10?—None other than Time Inc, the magazine's publisher, which dropped from sixth spot last year to 22nd this time around.

The group, however, holds its position in the publishing and printing industry, running second again to Dow Jones.

For the third successive year, IBM leads the 250 corporations listed, with Continental Illinois filling the least admired spot.

In the saddle

Hitherto unknown facts about cycle theft have pedalled my way.

Did you know, for instance, that males are more likely to have their cycles stolen than females? And that February is the month with the lowest rate of cycle theft, while April is a dangerous month for cycle owners.

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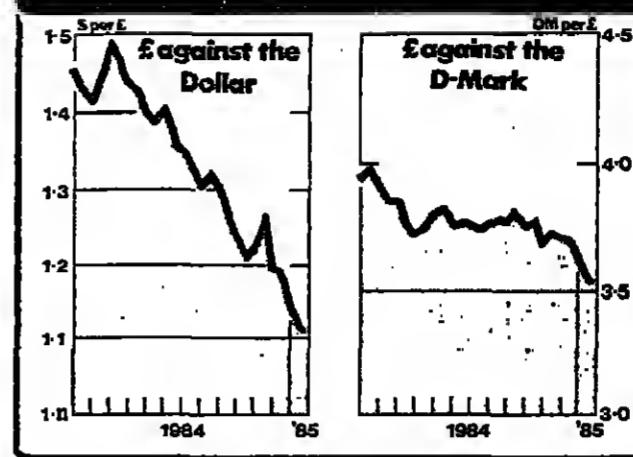
ECONOMIC VIEWPOINT

Behind the fall in sterling

By Samuel Brittan



Mr Bernard Ingham (left) and the Earl of Stockton, formerly Mr Harold Macmillan



Earl of Stockton

suggests that the feedback into inflation of currency depreciation can be much less than was previously supposed, provided that the depreciation is constrained to the dollar. The DM has fallen in the last five years from DM 1.75 to DM 1.27 or a fall of over 50 per cent. Yet the German inflation rate is around 2 per cent, even less than the American one.

On the other hand over this same period the trade-weighted D-Mark average has changed very little. It fell somewhat in 1980, but since then has shown almost no net movement whatever.

In British terms the size of depreciation on inflation is not one on which one can generalise, but depends on the circumstances, the behaviour of domestic and other import prices, the state of domestic and importers' profit margins and many other factors. This is one of many reasons why a pre-announced exchange rate commitment is such a bad idea.

After such reports had appeared the Sunday before last, it was supposedly agreed that questions on sterling were to be referred to the Treasury. But last Sunday's papers suggested that the Prime Minister's irresponsible policy would be resisted. Press Secretary, Mr Bernard Ingham, was active again and the Prime Minister's supposed "hands-off" attitude to sterling was again emphasised in some of the papers.

One would like to be fair to

Mr Ingham by quoting his exact words: and in most countries, chief government Press officers make most of their remarks on the record most of the time. But the restrictive practice used by Ministers and their acolytes to plant stories without having to answer them makes this impossible.

Even then a "closed mouth" policy would be required to minimise the risks. Instead, all we have ever heard from No. 10 in the years I have been following these markets is an instinctive dislike of unpopular action, plus an aversion to anything such as Harold Wilson's "physical action" to stabilise sterling.

On the present occasion there is, to be fair, no sign that the Prime Minister herself tried to prevent the increase in interest rates to restore to the market the record most of the time. But the restrictive practice used by Ministers and their acolytes to plant stories without having to answer them makes this impossible.

What one can say for sure is

that there are extremely important if subtle differences

between not having an exchange rate target or not using reserves for massive intervention in usually vain attempts to support a currency, and not caring to what level it goes. It is unreasonable to expect Mr Ingham, who has no background in these matters, to explain to political correspondents equally

stability in terms of the sterling-dollar rate, it is mainly when that signal is confirmed by substantial adverse movements of sterling against the mark or the trade-weighted average that an increase in UK interest rates is sanctioned. In the first week and a half of January, up to last Friday, sterling fell to DM 3.50 or nearly 3 per cent.

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Letters to the Editor

Jobs—no instant solution

From the Director General, National Economic Development Office

Sir—Samuel Brittan's piece (January 10) covered the recent efforts of the National Economic Development Office with cold water, and then complained that was "look wet". He even called us "pleasant" and "amiable"—enough to make anyone feel good.

Much of NEDO's present work is concerned with the new jobs programme—it deals with a problem about which, as the Chancellor observed at last week's council meeting, we are all exceptionally concerned. Where will new jobs come from? How will they be generated? Certainly not by our writing nicely composed papers for NEDO's balancing act, nor by invoking the ghost of Adam Smith.

Our starting point is that the unemployment picture is bad, and that it is hard at present to find solid reasons for supposing that it will greatly improve. Decisions and actions in tens of thousands of workplaces across the country are of course the necessary engine of change and progress. But they are not yet producing the jobs outcome that the country needs.

It is implausible that any simple gimmick could, on its own, set things right. Samuel Brittan took up the issue of wages, and criticised the deflating, caution, and "puzzlement" which we seem to display in handling the matter. But what would be involved in making wages pay "sufficiently lower"? To what extent would a slowdown in the increase of money wages lead to changes in real wages? What is the effect of exchange rate movements? What would be the impact on demand? These issues will be scrutinised carefully and trenchantly examined in Samuel Brittan's Lombard piece on January 7. Discussion of these issues will be stimulated by a ministerial paper for NEDO in February.

We are doing our own preparatory work in the office so as to help us to receive that paper and inform some of the subsequent work in doing so, we have arranged to get technical help from economists of several different axes, views and degrees of "puzzlement". It is extraordinary that Samuel Brittan should criticise us for emphasising the competitiveness issue, and for linking it explicitly to the question of unit labour costs. The NEDO has consistently emphasised that competitiveness is vital. Through price and product development, it has to be brought in, in bed with cost and exploited in good times, as part of the continuing most pressing task for management. The notion that there is a constant lump of world demand, and that it is ungenerously for the UK to try to grab a larger share, is

an argument which, on other days, Samuel Brittan would endorse. There will be a vigorous statement of the issue in two papers coming to council in April.

Much of our debate will be about the complex labour market highly fragmented as it is, defying simple descriptions and naive remedies. Textbooks present instead models of worlds with "perfect" labour markets, where wages, output and employment adjust, resulting in "equilibrium" real wages and "natural rates" of unemployment. Inspection of such models provides both insight and puzzlement. What it certainly does not provide is a ready-made set of policies, actions, and understandings to help us out of our present dilemma. Studies on various aspects of the labour market—on hours, conditions of work, on training; on the introduction of change; on the impact of taxes and social security systems—will lead to a debate and involvement of minds in seeking appropriate action, both in the council itself and in the corridors around it.

If you ask of the authors of these textbooks models what explain the level of unemployment at any time, or even what explains the required "natural" level of unemployment, you get a complex and even puzzling reply. One thing is sure, however. The way in which labour markets operate, the frame of mind in which individuals approach economic and social decisions—all these affect crucially the performance of the economy. It is Neddy's task to examine detailed and practical ways of improving the outcome.

Similarly, it has always been part of the role of our individual economic development committees by their arguments and studies to find ways to remove the obstacles to faster rates of growth. That is the best way to look at our recent infrastructure paper which asserts roundly that many of the ways in which we have been busying the £200m worth of public assets over the last decade or two are far from efficient in a typical Neddy way, it does not assert this position but investigates it in great and fruitful detail. Samuel Brittan doesn't seem to have noticed this, preferring instead to imply that we are preoccupied with "understanding" (not true) and that "we leaked the document as a job gimmick" (also not true). Preparing the sort of paper we actually did prepare, getting it discussed, argued about and acted upon, is what Neddy is here for. Adam Smith would have approved! John Cassels, Millbank Tower, Millbank, S.W.1.

The debate on pensions

From Mr P. Roberts

Sir—From now until Budget Day we shall no doubt be hearing all sorts of rumours, notwithstanding the Chancellor's statement on tax-free cash sums before Christmas.

It is only equitable that all employed persons should be treated equally with regard to tax relief on all contributions and taxation on eventual benefits whether they be in private industry, the civil service or as employed.

As national "insurance" pension arrangements are unfunded and increasingly insolvent, the national interest must surely be best served by the encouragement of private savings, even if this means the continuation of tax relief on plans of all sorts.

Since the vast majority of pension arrangements do not involve any sense of tax concessions, it should not be

difficult to monitor plans to prevent any objectionable practices merely by extending the existing systems of control. (Especially since only a small percentage of members of all private pension plans of all sorts are likely to enjoy anything approaching their maximum allowable benefits.)

Not so long ago we endured a period when many changes were made for their own sake.

It is too much to ask that any further changes affecting the future of us all should be considered carefully in the national interest to give equity between all groups in society even if any announcement of decisions has to be delayed for say 12 months, when we have a Government pledged to encourage self-reliance and thrift.

P. A. Roberts, Colman House, Station Road, Knowle, Solihull, W. Midlands.

Spending on infrastructure

From the Director, Paintmakers' Association of Great Britain

Sir—The call by NEDO (January 5) for greater Government expenditure on infrastructure projects is to be highly welcomed. This association has for years been highlighting the need for regular spending on sensible building maintenance programmes. Thus, the "official" news that capital stock is deteriorating through inadequate repair comes as no surprise.

We commissioned an investigation last year by an independent expert: "Blight on Britain's buildings" drew the conclusion that the nation is laying up for itself an eventual repairs and replacement bill of colossal size. Economy may be the name of the game, but what is happening now is little short of madness. This association continues to

urge those who hold the purse strings in both public and private sectors to consider the long-term cost to the nation and to their own purse of neglected painting and maintenance. This is kind normally attractive to the media, but its "message" is crucial: to put off (as is current policy) refurbishment and repainting only results in repair bills far greater than original costs.

Now that NEDO has added its voice to ours, and to many others in this urgent cause, will the Chancellor act to save Britain's blighted buildings? The money is there, the extra employment would be welcomed throughout the country, and the long-term benefits would parallel this Government's commitment to long-term policies. M. J. Leete, 33 Albert Embankment, SE1.

Living with the consequences

From Mr D. Barton

Sir—Mr Dale (January 8) and your Leader (January 4) on accounting for inflation suggest that the wheel has gone full circle.

Currently, purchasing power accounting was a relatively simple method of accounting for inflation proposed by the Inland Revenue bodies—no doubt it could in time have been made

more sophisticated by revaluing fixed assets on current cost accounting lines and stock by the LIFO method.

Unwisely the Heath Government intervened and set up the Sandlands committee. We are still living with the consequences.

David Barton, 2 Albion Mews, W.2.

OPEC and lower oil prices

From Prof G. Maynard

Sir—in early 1983 you were kind enough to publish an article of mine, "Why oil prices must fall more," which argued that the price of oil (then \$34 a barrel) was too high for the health of the world economy and would have to fall. The argument was that the massive rise in oil price which had taken place in the previous eight or nine years had significantly lowered the rate of return on capital in oil-consuming industries, particularly manufacturing; had reduced the feasible real wage at which full employment in industrial countries could be maintained; and because of the recession which had been forced on industrial countries, had severely worsened the terms of trade of non oil-producing developing countries. The article went on to argue that the real price of oil would have to fall by about one-third to relieve these depressive pressures sufficiently for the world economy to show a sustained recovery; and that given the anti-inflationary monetary policies being adopted by the industrial countries, the price of oil would remain stable while OPEC cohesion will remain under constant strain. It would undoubtedly be better for the world economy if OPEC were to make another early and concerted cut in the nominal price of oil; and probably better for OPEC too, since, insofar as the world economy is stimulated and oil demand picks up, the danger of a breakdown in OPEC cohesion and the consequent outbreak of a price war that would lower oil price even more and in a disorderly fashion would be less.

(Prof) G. W. Maynard, University of Reading, Whiteknights Park, Reading, Berks.



Revenue Sources for the BBC

From the Chairman, Show Cables

Sir—the proposed BBC licence fees of £65, not surprisingly, is giving rise to considerable debate. At such time it is worth making a few points that may be of some help in getting the discussion into sensible and emotional perspective.

What I believe there must be some doubt about is that the payment of the fee to the BBC should be required before any other service may be legally viewed. Especially as the payment of the fee is probably related in the minds of viewers with the provision of the services they gain from all sources—not just those of the BBC. If this statement is questioned, consider what would happen if the BBC fee was confined to the provision of its service alone.

We live in a recognisably mixed society and need to provide informational, educational and cultural broadcasting services to all parts of the community. In this sense it may be relevant to see what is available to the cable subscribers in the U.S. who pay, even at the current rate of exchange, approximately £70 each year for all their viewing opportunities.

The "fee" has the important purpose of giving the BBC or more of a range of services (chosen by the cable operator from an even greater number available). Not surprisingly, the services are not attractive to all of the viewers, but that of course is at the heart of creating choice! We often hear it said by some that British TV is the "best in

the world." Perhaps a more balanced statement might be the claim that the British produce some of the best TV programmes in the world. It should not, however, be heresy to suggest that the BBC's fee should be viewed in the light of value for money, which gets to be more and more relevant bearing in mind that an increasing number of services will originate from other sources; possibly twenty or thirty to the two from the BBC.

I have the greatest respect for the BBC (and no less for ITV), but it is not realistic to believe that these attributes which appear to make us excel at some form of TV programmes will die because the BBC's mandate is changed. There is probably only one route for the BBC and that is to earn by performance, revenue from the provision of further programme services suitable for the cable systems, much as it did in the early days of radio, and where appropriate obtain financial support from advertising.

ITV need have nothing to fear from this so long as it is gradually freed from the TV levy which will become anachronistic as its monopoly diminishes.

Both the ITV levy and the BBC fee have, relatively, if not removed if they are to be free with the new services in producing consumer choice. A choice that means an even greater and essential freedom of individual and unforced selection.

James F. Shaw, 11, Bruton Street, W.1.

The air shippers' view

From the Inland Executive, British Shippers' Council

Sir—Your otherwise admirable survey on air cargo (January 8), failed to convey the adverse consequences for shippers of the capacity constraints and International Air Transport Association rate fixing practices currently prevailing in the air transport industry.

Given that British manufacturing industry has now to compete fiercely for export markets, it is essential that shippers are able to secure an efficient, reliable and economical service. Currently the cargo space made available to shippers by airlines falls far short of their requirements: a situation exacerbated by the recent upturn in traffic and the exceptional Christmas peak. The lack of capacity is particularly apparent on routes across the North Atlantic (westbound) and to Australia and South Africa. These shortages could frustrate the successful and effective penetration of export markets by British manufacturers.

This council has advocated

the reform of IATA cargo rate structures for some time. The current system is complex and all too often bears little relationship to real market rates. Furthermore IATA rate fixing is, in our view, an iniquitous practice and one which effectively prevents the development of more innovative and customer orientated services.

This council believes that the airline industry should provide shippers with adequate services at reasonable rates, a goal which would be furthered by the development of reasonable competition between airlines. While we would not advocate total deregulation, U.S. experience has shown that liberalisation does, indeed, improve the range and quality of services. The European Commission's attempt to remove the artificial restrictions imposed by the IATA cartel within the EEC is an encouraging development, which will yield benefits for shippers and airlines alike.

Caroline Trewin, Hermes House, St John's Road, Tunbridge Wells, Kent.

THE LIECHTENSTEINERS are going forth to do battle with the rest of the world. To avoid alarm, let there be no misunderstanding. The little 161 sq mile Alpine principality wedged between Austria and Switzerland disbanded its 80-man army in 1868, and there are no plans to reinstate it. The contest now being joined is in the field of international finance and the fast-growing Bank in Liechtenstein (BIL) is leading the advance. It initially established footholds in London, Zurich and New York—and now has just opened in Frankfurt too.

At first sight this seems odd. After all, Liechtenstein is famed for attracting foreign funds like a magnet. Thanks to its low taxes, almost impenetrable banking secrecy and unusually flexible (not to say lax) company law. Why then should bankers already basking in a financial paradise be so keen to spread their wings abroad?

The answer has much to do with the autumn of a ruling family which over centuries has shown a striking ability to keep abreast of the times—and whose private foundation owns all but a few per cent of the BIL.

Originally based in Vienna, the aristocratic House of Liechtenstein only acquired the little state—which henceforth bore the family name—early this century. The principality thus became the westernmost of the old powers and a power on that scale was family estates stretching across Austria into Eastern Europe. More than 80 per cent of those possessions were engulfed, first by the collapse of the Austro-Hungarian empire in 1918, then through the Second World War and the descent of the Iron Curtain. But that still left a lot of wealth behind, including the BIL founded in 1920, real estate and one of the world's richest private art collections.

Since the war, Liechtenstein has prospered mightily, not least to the present decision in the late 1970s to do with the banking and financial services which it now concentrates in its castle to which it moved from Austria in 1933. The BIL, founded in 1920, is the real estate and one of the world's richest private art collections.

Moreover, while having the full advantage of belonging to the traditionally stable Swiss franc zone, Liechtenstein offers some benefits even Switzerland does not wholly match. For example, the principality does not have the 55 per cent withholding tax on investment income which the Swiss levy—one key factor prompting thousands of foreign companies to take nominal residence in

Liechtenstein



Crown Prince Hans Adam

LIECHTENSTEIN. Banking creation in the little state is so complete (aided by the absence of double taxation accords with all countries but Austria) that the saying is often heard: "If you want a root Swiss account go to Liechtenstein."

Small wonder that Liechtenstein is a major draw and turntable, for international funds and that the principality has

been drawn a strong team together, snapping up some former senior staff of Schroder, Münchmeyer, Hentsch as well as directors from Warburg, Diermann, Wirtz and Merck Finck.

But some insiders feel that in its latest move—building up its London operation into a full branch—the BIL may be biting off more than it can easily chew. It is pointed out that the competition in London is ultra fierce, margins slim and that BIL must be prepared for a long and tough haul there.

There is another risk too. The BIL is going abroad with a high profile, which will be quickly learned if any scandals (however unconnected with the bank) involving the name of Liechtenstein arose as they did in the 1970s. The BIL, after all, could have followed a more cautious strategy—taking minority stakes in foreign credit institutions and relying more on consensual banking.

But Crown Prince Hans Adam makes clear what he wants none of that (and the approach would hardly suit Mr Norgren's temperament either). The Prince emphasises that Liechtenstein wants to show the world it can well succeed in "sensible, steady banking" and there is more than a note of challenge in his voice. It is the tone of a man prepared to take risks when he feels they are justified. And after all, his family has been doing just that—and surviving rather well—for much longer than most.

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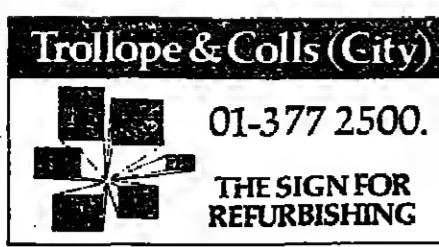
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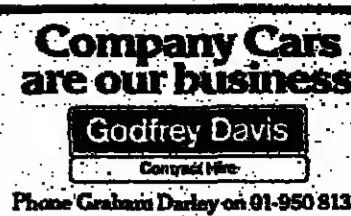
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FINANCIAL TIMES

Tuesday January 15 1985



Israel approves plan for S. Lebanon withdrawal

BY DAVID LENNON IN TEL AVIV

ISRAEL will begin a unilateral withdrawal of its occupying forces from southern Lebanon within five weeks, the Israeli Cabinet decided last night.

The Cabinet approved a three-stage withdrawal plan likely to be completed in nine months, whether or not the Lebanese agree on security arrangements for the evacuated areas.

The decision is a clear warning to Beirut that, in the absence of a bilateral agreement, Israel is prepared to leave a vacuum and let areas of the south become a battlefield between various Lebanese factions. In the abortive talks between the two countries at the frontier village of Nakoura, Israel has been trying to obtain Lebanese assent for an expanded UN peace-keeping presence in the region.

Warsaw Pact summit postponed

By David Suttor, East Europe Correspondent, in London

THIS WEEK'S scheduled Warsaw Pact summit in Bulgaria at which Soviet allies were to have been briefed on Moscow's talks with the US, last week has been postponed indefinitely, according to reports in Moscow last night.

Immediate speculation on the cause of the sudden postponement centred on the possibility that President Konstantin Chernenko, aged 73, was unable to travel to the Bulgarian capital of Sofia because of his uncertain health. It would have been his first trip abroad since assuming power as party general secretary last February.

However, the announcement, relayed by spokesmen for the Soviet media to Western news agencies last night, gave no reason, except to say that the postponement was "by mutual agreement." It simply said that "the routine meeting of the political consultative committee of the governments of the Warsaw Treaty member states planned for the middle of January 1985 has been postponed to a later date, which will be communicated."

Meetings of the Warsaw Pact political consultative committee, which bring together Soviet bloc party and government leaders and senior ministers, are neither routine nor regular.

The last one was two years ago in Prague, at which the Warsaw Pact offered to conclude a non-aggression pact with Nato, and the one scheduled for Sofia this week would have enabled Soviet allies to hear first-hand from Mr Andrei Gromyko, the Soviet Foreign Minister, what he discussed with Mr George Shultz, the US Secretary of State last week in Geneva.

The concluding communiqué might also have given further indication of the Soviet approach to the forthcoming arms control negotiations with the US, beyond the long, televised press conference given by Mr Gromyko on Sunday.

The postponement decision seems to have been primarily made in Moscow. The Bulgarian hosts, apart from being coy about exact details of the Sofia meeting (which is not unusual where Soviet bloc gatherings are concerned), were, over the weekend, setting up press facilities for visiting reporters.

The Soviet Union is not under quite the same political pressure to keep its allies united as the US is in Nato. None the less, the six East European members of the Warsaw Pact have been pressed recently by Moscow to raise their defence spending and, in the case of East Germany and Czechoslovakia to accept new Soviet missiles, and, as much as their West European counterparts, they would now want to know the prospects for the superpowers reaching arms control agreements.

The withdrawal plan was approved by 16 votes to 6, despite the opposition of most of the coalition Government's right-wing Likud block.

Israel has occupied the southern third of Lebanon since its invasion of the country in June 1982, to crush the Palestine Liberation Organisation and establish a pro-Israeli Government in Beirut.

Increasing guerrilla activity by Islamists and mounting casualties have led to increasing political pressure within Israel for an end to its military involvement in the country. All parties have been equally insistent, however, on adequate security arrangements to protect the country's northern settlements.

Two Israeli soldiers were killed and seven wounded in two attacks

just south of the Israeli front line yesterday, incidents which can only increase the pressure on the Government to withdraw.

In the first stage of the plan, Israeli troops would pull back from the populous coastal town of Sidon, south to Tyre, establishing an interim front line which would still leave the Israelis in control of the central strategic Barak mountain range.

In the second stage, Israel would withdraw from the central sector and from positions facing Syrian forces in the East, to align roughly along the Litani River.

The final stage would see most of the remaining forces retreating behind the Israel-Lebanon border, with a few hundred troops being left behind in a narrow strip of Lebanon to support Israeli-backed local militia.

The Israeli Cabinet would review the effects of each stage before beginning the next.

Agreement on the withdrawal plan would answer Beirut's basic demand that it must know of Israeli intentions before it can agree to the redeployment of the UN forces stationed in the area since Israel's previous invasion of Lebanon in 1978.

Disagreement over a possible UN redeployment resulted in Israel suspending its joint Nakoura talks.



French steel groups discuss merger

By David Housego in Paris

SACIOLIN and Usinor, France's state-owned steel groups, are seeking government approval for a merger of their interests with the potential to create a group second in size only to Japan's Nippon Steel.

The aim of the merger would be to prevent destructive competition and to better co-ordinate investment. The groups have combined sales of FFr 64bn (£2.25bn), but lost about FFr 6bn in 1984 after losing FFr 10bn in 1983.

Usinor last night confirmed that a merger was again under discussion. M René Leubert, Usinor chairman, and M Claude Dolle, his counterpart at Saciolin, wrote to the Government at the end of last year proposing the link-up. In the first instance it would take the form of a joint holding company to be formed by a merger of their debt to reduce financial charges.

Mme Edith Cresson, Industry Minister, is believed to favour the move as speeding the elimination of losses in the industry. M Laurent Fabius, the Prime Minister, has yet to decide, however. A factor weighing against a merger is the opposition of French steel purchasers, who fear the elimination of competition on the domestic market.

Pressure towards a closer link between the two steel groups has grown since the Government announced its revised steel plan in March 1984. Under the plan Usinor and Saciolin had to set up a jointly held long products subsidiary, Usimetall, and a jointly held engineering steels company, Ascometal. They were also asked to co-ordinate sales policy.

The main area in which they remain competitive is flat products (sheet metal). Even here, their financial difficulties and the problems of competitive investment plans for the coastal steel mills, and for high-cost Lorraine mills in eastern France, have been pushing them towards closer co-operation.

Martens restates commitment to deploy U.S. cruise missiles

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE REAGAN Administration yesterday expressed confidence that Belgium would proceed with the deployment of its first cruise missiles, after talks between President Ronald Reagan and Mr Wilfried Martens, the Belgian Prime Minister.

Emerging from a two-hour session at the White House, Mr Martens firmly re-iterated his country's attachment to Nato's 1979 "dual track" decision to deploy 572 U.S. cruise and Pershing-2 missiles while attempting to negotiate limits on the missiles with the Soviet Union. Forty-eight cruise missiles are due to be based in Belgium.

A senior Administration official said that the US was reassured and very pleased by Mr Martens's statement at a time when he was facing strong domestic opposition to the March deployment date set by his Government in November.

Mr Martens must now show the political courage to face this opposition

linked to Nato's commitment to deploy the new weapons. That was why the US gave special emphasis to the continued deployment of the intermediate range missiles.

Mr Martens said that he had confirmed Belgium's commitment to the dual-track decision as an "expression of firmness in defence and of openness for dialogue." He gave no clear undertaking, however, that the missiles would be deployed in March.

U.S. officials pointed out that while the 1979 decision allocated Belgium a share of the missiles, the deployment schedule was decided subsequently. The 1979 decision, however, made it clear that the only grounds for interrupting the deployment would be a negotiated agreement with Moscow, not simply an agreement to negotiate, such as emerged from last week's U.S.-Soviet talks in Geneva.

P & O merger lifts shares 17%

BY MARTIN DICKSON IN LONDON

THE SHARE price of Peninsular & Oriental Steamship Navigation (P&O) rose 17 per cent yesterday as another bearish London market enthusiastically welcomed details of the £985m (\$1.1bn) merger agreed between it and property group Sterling Guarantee Trust (SGT).

Shares in the two companies - both of which are headed by Sir Jeffrey Sterling - had been suspended since last Wednesday while their financial advisers worked on final details of the £985m merger.

It was announced yesterday that the merger would take the form of P&O bidding two of its deferred shares plus 55p nominal of 6.3 per cent convertible redeemable preference stock for every 11 SGT ordinary shares.

When dealings were resumed, P&O's share price rose sharply from the suspension price of 325p to reach 395p before falling back to close at 380p. At that level the bid

values SGT shares at about 74p, which was the suspension price.

SGT shares closed last night at 72p, however. The deal would give the combined group a market capitalisation of about £985m.

An unusual feature of the deal is that SGT's existing 20 per cent holding in P&O will be offered to P&O shareholders in a one-for-four rights issue that will strengthen the combined group's balance sheet by about £80m.

Given Sir Jeffrey's role in both companies and his substantial shareholding in SGT, the two negotiating teams had been anxious to construct a package that would be seen in the City as fair to both sides.

Last night the indications were that they had succeeded. One leading institutional investor in both companies said: "If one accepts that the merger is in principle a good

idea - and we do - then the terms are as reasonable as could be expected."

Hambros Bank and the Prudential Corporation, which have been long-term backers of SGT and hold about 14 per cent of its equity, said they would accept the offer, as would the company's directors, who account for about 2 per cent of its ordinary shares.

SGT has been advised in the deal by Hambros and Barclays Merchant Bank. Morgan Grenfell has acted for P&O.

The deal will give SGT shareholders a 3.85 per cent stake in P&O's enlarged equity, although that would rise to 45 per cent on full conversion of the preference stock.

The preference shares are convertible between 1985 and 1990 on the basis of 100 P&O shares for every £340 nominal of convertibles.

See Lex, this page

£ falls despite jump in UK rates

Continued from Page 1

MPs were critical of the apparent confusion in the presentation of government policy as reflected in conflicting press reports at the weekend. Treasury officials blame Downing Street briefing for giving the impression that ministers were unconcerned by the fall in sterling.

On the money markets, the pound's late fall pushed the key three-month interbank rate up to nearly 13½ per cent at the end of the day. It also became clear that before the MLR announcement at least one of Britain's main commercial banks had decided to set its base rate at 12½ per cent.

The Government, however, appeared confident that the 12 per cent rate would restore stability to financial markets. Foreign exchange dealers also pointed out

that it often took a few days for a rise in interest rates to feed through into a stronger exchange rate.

The Bank of England signalled its view that borrowing costs had now peaked by issuing a new £800m tap stock to go on sale to tomorrow.

The stock, 10½ per cent Escher 2005, is seen by the authorities as providing the opportunity to break a long fall in its funding operations, and its method of issue has been chosen to allow the central bank maximum flexibility in setting the price.

Ivor Owen adds: In the House of Commons, Mr Roy Hattersley, the Labour Party's deputy leader and Shadow Chancellor of the Exchequer, led an attack on Mr Lawson -

interpreting the reintroduction of MLR as signalling the Government's mishandling of the sterling exchange rate and the collapse of its entire economic policy.

Mr Lawson refused to be drawn into confirming baleful suggestions from Conservative MPs that MLR was unlikely to stay at 12 per cent for very long.

Labour MPs jeered when he said that MLR would be retained at 12 per cent for just as long as it was necessary to secure proper monetary control and proper monetary conditions, and the continuation of the success against inflation.

Mr Hattersley maintained that the abandonment of the policy of leaving interest rates to be determined by market forces represented a disaster for the economy.

The purchase will be financed by a one-for-four rights issue at 210p which Royal Bank said would raise £115m after expenses. Mr Sidney Procter, chief executive of Royal Bank, said such an acquisition

would have been impossible without some kind of equity issue.

"We would have been stretched to find the funds out of our own resources," he said. The rights issue has been underwritten by Baring Brothers with Laing and Cruickshank and Bell Lawrie MacGregor the brokers.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Tuesday January 15 1985

Chase Manhattan and J. P. Morgan continue upswing

BY PAUL TAYLOR IN NEW YORK

CHASE Manhattan and J. P. Morgan, two of the largest U.S. banking groups, yesterday reported sharply higher fourth-quarter earnings, continuing the pattern established last week by Citicorp and New York.

Chase reported fourth-quarter earnings of \$120m, or \$2.56 a share, up 9.1 per cent over the \$110m, or \$2.78, reported in the 1983 period. This was not sufficient to offset earlier earnings weakness, however, and full-year earnings last year totalled \$400m, or \$8.01 a share, 5.8 per cent lower than the \$430m, or \$10.96, reported in 1983.

J. P. Morgan, parent of Morgan Guaranty, said its fourth-quarter net earnings increased by 13.8 per cent to \$161.5m, or \$1.50 a share, compared with \$128.1m, or \$1.44, in the 1983 period. The sparkling fourth-quarter performance helped lift full-year earnings by 16.5 per cent to \$537.8m, or \$5.28 a share, from \$460m, or \$5.26. Per share figures have been restated to take account of a two-for-one stock split. Had these payments not been made, fourth-quarter net income would have been \$14.2m lower.

Like the other large banks which have already reported fourth-quarter net earnings, J. P. Morgan's results reflected a surge in foreign exchange trading.

First Chicago comes back in final quarter

BY OUR NEW YORK STAFF

FIRST CHICAGO, the bank which announced a surprise \$72m loss in its third quarter, yesterday reported a 46 per cent rise in its final quarter net income to \$35.5m.

Since early October, when First Chicago announced a six-fold increase in its third-quarter loan loss provision to \$600m following a special study by its loan examination committee, the financial markets have been nervously waiting to see whether the giant problem would "come to a head" as management intended.

The group's net income for the year to end December is down 33 per cent to \$86.4m - its lowest since the depressed levels of 1980 - but Mr Barry Sullivan, chairman, yesterday stressed that the latest results indicated the bank had "returned to more normal levels of profitability."

Armco to dispose of finance subsidiary

By Andrew Baxter
in New York

ARMCO, the fifth largest U.S. steelmaker, has signed a letter of intent to sell Armco Financial, its domestic commercial finance subsidiary, to Glendale Federal Savings & Loan Association of California for \$75m, or 12.3 per cent of total loans, compared with \$56m, or 10.1 per cent of total loans, a year ago.

J. P. Morgan attributed its substantial 1984 earnings gains primarily to an increase in non-interest operating income, a decrease in the provision for possible credit losses and a decline in income taxes, which fell from \$19.7m in 1983 to \$15.1m last year.

The New York-based banking group said these positive factors were partly offset by a moderate increase in non-interest operating expenses, which grew by 2.6 per cent over the year and by 18.8 per cent over the quarter. The bank also noted that the recent payment of interest arrears by Argentina bolstered net income. Had these payments not been made, fourth-quarter net income would have been \$14.2m lower.

Like the other large banks which have already reported fourth-quarter net earnings, J. P. Morgan's results reflected a surge in foreign exchange trading.

Datapoint rejects Edelman bid

By Our New York Staff

DATAPPOINT, the Texas-based manufacturer of office communications systems, has rejected a bid valuing the company at \$464m from Mr Asher B. Edelman, a New York investor, because of conditions attached to the offer.

Mr Edelman, who owns about 10 per cent of Datapoint's shares and is offering \$18.3m, or \$23 a share, for the rest, wants exclusive negotiating rights with Datapoint for 90 days. He is also seeking to be paid \$15m or given an option to raise his stake to 18.5 per cent if Datapoint receives a more favourable offer.

Datapoint said yesterday, however, that other companies were interested and that Mr Edelman's conditions were not in shareholders' interests.

Mr Harold O'Kelle, Datapoint's chairman, said in a weekend letter to Mr Edelman that the company welcomed his interest and was prepared to meet and work with him.

The two Masco companies will each invest \$50m in Nimas. After the merger, Nimas will sell NI's building products unit to Masco for \$150m.

The operations being sold bad

WEATHER-RELATED DISASTERS WILL SWELL THE DEFICIT 58%

U.S. insurers braced for record losses

BY PAUL TAYLOR IN NEW YORK

THE NEXT few weeks will see large U.S. property/casualty insurance companies rolling out fourth-quarter and full-year results that would almost certainly prefer to forget.

Recent estimates by A. M. Best, the independent statistical and analytical organisation, and the Insurance Information Institute, the industry trade group, suggest that 1984, by almost all measures, will have been the disaster most industry experts feared it would be.

Preliminary estimates show that the U.S. property/casualty insurance industry's combined underwriting losses last year totalled about \$21.4bn, an increase of 58 per cent over the record \$13.3bn underwriting loss in 1983. Underwriting losses over the two years will total more than the deficit for the previous 25 years.

Net earned premiums, which are premiums covering that period of an insurance contract already completed, increased by 7.8 per cent to \$114.6bn from \$106.3bn in 1983. Net written premium volume rose by 8 per cent to \$117.1bn from \$108.4bn.

The \$21bn estimated underwriting loss last year is composed of a record \$18.7bn in statutory underwriting losses (premiums earned

minus losses and operating expenses) and \$2.3bn in premiums returned to policyholders as dividends.

These underwriting losses reflect in part an "unlucky" streak of weather-related disasters. The institute estimates that insured losses from 28 catastrophes, including hurricane "Diana," tornadoes, earthquakes and other natural disasters, totalled more than \$1.5bn in 1984, making it the third worst year in history.

The fundamental problem has arguably been inadequate pricing caused by six years of fierce competition within the industry, however. This is reflected in the continued deterioration of the underwriting cycle during 1984. The property/casualty industry's combined ratio, a key percentage ratio measuring claims and expenses as a percentage of premiums, climbed to 117.7 per cent last year from 112 per cent in 1983.

Several factors make the industry's problems more acute: reserves, which are typically adjusted in the fourth quarter are thought to have been further bolstered by many companies in the latest period; deferred taxes, which have proved important in recent years

to eat into policyholders' surplus. The balance remaining after liabilities have been deducted from all assets. According to A. M. Best and the institute's figures, policyholders' surplus fell by \$5.6bn last year to \$60bn at year end. Some companies are now forced to limit the writing of new business because writers must maintain a prudent ratio of surplus to premium.

Perhaps the only positive factor to emerge in 1984 is that these pressures have at last begun to force pricing increases, particularly for commercial lines where the average price increase among the nation's 2,900 property/casualty insurers is about 20 per cent. For example, Crum and Forster, the Xerox insurance group, is seeking an average 37 per cent increase in 1985.

"This represents a catch-up," said Dr Sean McNamee, the institute's economist and vice-president for planning and analysis.

"In five of the past six years, auto insurance rate increases have been below the increases in auto parts costs and medical costs," he said.

There is still ground to make up - if the start of this six-year period is used as a base, auto insurance rates are now 7 per cent behind the cost index for maintaining and repairing the car.

These price increases appear to be sticking, but the question is whether the price rises, and a serious effort by some of the larger companies like Continental Corporation and others to cut costs, have come soon enough to prevent a further shakeout in the industry accompanied by a wave of bankruptcies and mergers. Views differ.

Business Week magazine.

Auto insurance premiums (which account for 44 per cent of all property/casualty premiums), as measured by the consumer price index, rose 7.4 per cent last year. The cost of most goods and services related to motor insurance increased by much less: auto repairs and maintenance costs increased by 3.5 per cent.

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Staley sells soyabean milling operations

BY OUR NEW YORK STAFF

A. E. STALEY Manufacturing, the Illinois-based grain processor, has sold its soyabean milling operations to Independent Soy Processors, an Illinois partnership, for an undisclosed cash amount.

The operations being sold bad

in the year ended September 30 of \$700m but were only marginally profitable. Staley said the divestiture was in keeping with a redirection of the company away from agricultural commodities towards the "value-added" end of the U.S. food delivery system.

Staley plants involved in the sale includes soyabean processing mills in four states and a milling and refining complex in Iowa. The support group for the operations, based at Staley's headquarters, will be disbanded with the loss of 30 jobs.

The two Masco companies will each invest \$50m in Nimas. After the merger, Nimas will sell NI's building products unit to Masco for \$150m.

K mart takes over Pay Less

By Our New York Staff

K MART of the U.S. which claims to be the second largest retailer in the world, is continuing its diversification plans with the \$500m acquisition of Pay Less Drug Stores Northwest.

Pay Less, headquartered in Willsonville, Oregon, operates a chain of 164 drug stores in Oregon, Washington, California, Idaho and Nevada.

K mart, which operates 2,100 discount stores in North America, has been working hard in recent months to diversify its heavy reliance on profits from its discount stores.

In August it bought Waldenbooks, one of America's largest book shop chains, for \$285m.

DIAMOND CAPITAL LIMITED
Registered Office:
80 Broad St, Monrovia (Liberia).
At the meeting of the Board of Directors of
Diamond Capital Ltd, unanimously
passed a resolution to call a general
meeting of shareholders to be held
at the company's registered office
in Monrovia, Liberia, on
Tuesday, January 16, 1985, at 11 am,
published at the request of a shareholder
in the Financial Times of December 31,
1984, is illegal and therefore null
and void.

The Board of Directors

January 14, 1985

Setback for Nike in second quarter

BY OUR NEW YORK STAFF

NIKE the once high-flying U.S. athletic footwear and clothing producer which is facing increasingly tough competition, has plunged to its first quarterly loss since going public in 1980.

The Oregon-based company, which has a 35 per cent share of the U.S. athletic shoe market, reported a net loss for the second quarter ended November 30 of \$2.2m, or 6 cents a share, against income of

\$5.8m, or 15 cents, in the 1983 quarter.

Six months' net income fell from \$28.3m, or 75 cents a share, to \$5.6m, or 15 cents. Sales rose from \$439.1m to \$468.5m, with \$183.9m against \$168.9m in the latest quarter.

Nike blamed the loss on a lower gross margin and higher selling and administrative costs.

This announcement appears as a matter of record only.

Aktiebolaget SKF

(Incorporated in the Kingdom of Sweden with limited liability)

U.S. \$50,000,000

Fully Underwritten Euro-Note Facility

with

Swing Line Option

Lead Managers

Citicorp International Bank

Enskilda Securities

Skandinaviska Enskilda Limited

Managing Underwriters

Banque Nationale de Paris

Citibank, N.A.

Credit Suisse

Skandinaviska Enskilda Banken

Société Générale de Banque S.A.

Tender Panel Members

Banque Nationale de Paris

Citicorp Capital Markets Group

Credit Suisse First Boston Limited

Enskilda Securities

Skandinaviska Enskilda Limited

Goldman Sachs International Corp.

Morgan Stanley International

Société Générale de Banque S.A.

Syndicate Agent & Tender Agent

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December 1984

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INTERNATIONAL COMPANIES and FINANCE

NOTICE OF REDEMPTION TO HOLDERS OF

ENSO-GUTZEIT OY

Kuwaiti Dinars 5,000,000

10 per cent. Guaranteed Notes due 1989

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Notes of the above-mentioned issue, Kuwait Investment Company (S.A.K.), as Fiscal Agent, has drawn by lot, for redemption on 15th February, 1985, 10% of the principal amount thereof through operation of the Sinking Fund, Kuwaiti Dinars 1,000,000 principal amount of said 10% Notes due 15th February, 1989, bearing the following distinctive numbers:

00013-00054	02225-02266	03581-03622
00239-00280	02443-02484	03771-03812
00727-00768	02589-02630	03934-03975
00911-00952	02717-02758	04087-04128
01152-01193	02841-02882	04295-04336
01366-01407	03019-03060	04443-04484
01654-01695	03152-03193	04701-04742
01930-01971	03446-03487	04938-04971

The Notes specified above will become due and payable in Kuwaiti Dinars at the offices of Kuwait Investment Company (S.A.K.), Mubarak Al-Kabir Street, Kuwait City, State of Kuwait, or, at the option of the bearer, but subject to applicable laws and regulations, at Citibank, N.A., 336 Strand, London WC2R 1HH, at Kredietbank S.A. Luxembourg, 43 Boulevard Royal, Luxembourg, and at Morgan Guaranty Trust Company of New York, 35 Avenue des Arts, 1040 Brussels, by cheque drawn on a Kuwaiti Dinar account with, or by a transfer to a Kuwaiti Dinar account maintained by the payee with, a bank in Kuwait. From, and after, 15th February, 1985, interest on the above-mentioned Notes will cease to accrue.

Notes should be surrendered for payment together with all unmatured coupons appertaining thereto, failing which the face value of the missing unmatured coupons will be deducted from the principal amount.

The aggregate principal amount of Notes remaining outstanding after 15th February, 1985, will be Kuwaiti Dinars 4,000,000.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of
ENSO-GUTZEIT OY

Dated: 15th January, 1985

Japan Airlines buys hotel

By Emilia Tagaza in Manila

JAPAN AIRLINES has taken control of Manila Garden Hotel, one of the Philippines' foremost luxury hotels.

The takeover was approved by the Board of Investments after Japan Airlines paid 210m pesos (US\$510m) for the shares of the state-owned Development Bank of the Philippines (DBP). The purchase raised Japan Airlines' interest in the hotel from 10 per cent to 92 per cent.

The sale is the latest in a series of bold investments by the financial arm of the DBP. The bank's lending and investment activities are being severely curtailed by the International Monetary Fund, which recently approved an \$8615m standby credit for the Philippines. DBP has amassed a considerable number of bad loans, forcing it to convert such loans into equity and finding itself as majority owner of troubled companies.

Four months ago, DBP sold its controlling interest in the Manila Peninsula Hotel to a group which includes the Hong Kong-based firms of Swire Group, the Hong Kong Wharf Company, and the Hong Kong and Shanghai Hotel Corporation.

Dubai launches rescue of Emirates National Bank

By KATHLEEN EVANS IN KUWAIT

DUBAI'S GOVERNMENT has moved once again to bolster confidence in the face of the imminent insolvency of the Emirates National Bank (ENB) by acting as a midwife in a rescue package.

The rescue comes in the form of a takeover of ENB by Union Bank of The Middle East—a Dubai-based institution which is now 73 per cent owned by the Emirate's government.

UBME was taken over following bankruptcy procedures being initiated against its former chairman Mr Abdul Wahab Galadari.

ENB is a small one branch bank owned principally by Mr Majid Al Ghurair, its chairman. It has been known locally for some time that the bank had been hit by large loan losses caused by local bankruptcies.

Mr Ahmed Al Tayer, Minister of State for Financial Affairs and also chairman of UBME, declined to say how much had been paid for ENB, but some US \$100m is believed to have been made available by the Dubai government to cover the

bank's total assets of Dh1.83m.

Some Dh183m out of the

bank's total assets of Dh1.83m were held in the form of shares in trust by the chairman in the

Bank of Oman. Mr Ghurair was earlier reported to have sold

the 26 per cent shareholding in

the Bank of Oman to his brother and Mr Al Tayar

declared that the funds were included in the bank's assets at the time of the takeover on

January 9.

The takeover of the bank has been portrayed in Dubai as a merger between the two banks rather than a buy-out. Al Tayar characterised the purchase as an "investment" by the Dubai Government.

It appears that ENB will

shortly be absorbed by UBME and will lose its corporate identity.

The takeover may have been precipitated by a recent circular by the UAE Central Bank urging that banks properly classify their loans.

The circular, issued over the

Christmas period, outlined the

categories of loans which should

henceforth be regarded as high

risk, substandard and clear

losses. Substandard loans were

described as those where the

maturity was 180 days in arrears.

Banks are now forbidden to

accrue the interest and were

ordered to open special "interest

in suspense accounts.

Despite the clear long-term

nature of the slump in trading

in the area, some banks in the

UAE have been accruing

interest on loans which were

clearly non-performing.

The move by the Central Bank will

impact considerably on year-end

balance sheets in the country

and should force banks to

appraise their loan portfolios

realistically.

IEL's most famous shareplay

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Carlton and United Breweries,

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XL and yielded Mr Brierley a

healthy profit.

Shares in Arnotts rose 40

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Allied's board is expected to

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IEL offer, after its regular

monthly meeting tomorrow.

Bond Corporation master

confidential of Perth entrepreneur

Alan Bond, owns about 3 per

cent of Arnotts which has sales

of almost A\$500m.

Arnotts acts to counter IEL bid for Allied Mills

By Michael Thompson-Neel in Sydney

ARNOTTS, which has an estimated 75 per cent of the Australian biscuit market, was thought to have been the main buyer yesterday of shares in Allied Mills as a counter measure to the partial takeover offer for Allied launched last Friday by Mr Ron Brierley's Industrial Equity (IEL).

IEL is Australia's biggest flour, margarine and vegetable oil producer with sales of more than A\$700m (US\$574m).

IEL, an aggressive Sydney-based investment group, is offering \$42.75 for 40m shares in Allied Mills, and says it also plans to buy enough additional shares through the market to lift its current holding of about 6 per cent to almost 60 per cent.

Yesterday Allied shares closed 10 cents higher at A\$2.50. The main buyer was reported to have "bought" Arnotts, which is Mr Brierley's real target. Allied owns 19 per cent of Arnotts while Arnotts owns more than 15 per cent of Allied.

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Delhi finds gas

ADELAIDE — The Esso

Three exploration/appraisal

well in the South Australian

Cooper Basin flowed gas at

202,180 cubic metres per day in

a drill stem test over the

interval 1,841 to 1,856 metres.

Delhi Petroleum, the operator,

said yesterday. Reuter

Kuwait bank lifts BMB stake

By MARY FRINGS IN BAHRAIN

BURGAN BANK, which is 51 per cent owned by the Kuwait Government, has subscribed US \$40m in new capital to the \$100m Bahrain Middle East Bank (BMB), which has not developed as fast as had been hoped in its two years of operation as a locally incorporated Bahrain offshore banking unit (OBU).

The move given Burgen 25.5 per cent of BMB, whose total shareholders' equity will rise to \$161m — money which BMB wants for investment in several going concerns abroad.

Mr Katch J. A. Katchadurian, the general manager, says BMB is making provision for a \$35m investment in BMB which is yet unnamed. It already has a representative office in New York. In addition, the Bank is looking at opportunities in Luxembourg, Hong Kong, South Korea and Australia.

In Switzerland, BMB and two Swiss partners are awaiting the

This announcement appears as a matter of record only

INTERBANK

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ISTANBUL, TURKEY

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BKME

December 1984



U.S.\$125,000,000

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INTL. COMPANIES & FINANCE

Fall in demand brings final quarter setback at Intel

BY LOUISE KEHOE IN SAN FRANCISCO

INTEL, the Silicon Valley semiconductor manufacturer, has reported reduced 1984 fourth quarter earnings of \$23.2m, or 20 cents per share, against \$47.1m or 40 cents for the same period in 1983. Revenues were \$416m, up from \$332.4m in the fourth quarter of 1983.

Intel blamed its earnings reduction on the collapse in demand for microprocessors and related components used primarily in personal computers.

Net earnings for the fiscal year totalled \$198.1m or \$1.70 per share, compared with \$116.1m or \$1.08 in 1983. Revenues totalled \$1.6bn, against

\$1.1bn. Capital expenditures for the year were \$380m as Intel undertook a large-scale production capacity expansion. Research and development costs totalled \$180m.

"Both the rapid growth in the first half of the year and weakness at year-end were concentrated in microprocessors and related components, the products that have grown most rapidly for Intel over the previous year," said Dr Gordon E. Moore, the chairman.

Industry analysts say that Intel, the leading supplier of microprocessors, has been

more severely affected than most U.S. chip makers by turbulent conditions in the personal computer industry. Intel's long-term strategy has been to concentrate on proprietary, leading-edge integrated circuit designs which afford high profit margins. In the past, Intel has performed better than most in "down" market cycles, they note.

"As yet, we see no sign of any pick-up in demand that we would ordinarily expect in a strong economy," Dr Moore said. "I feel, however, we are well-positioned with new products to resume growth with any market recovery."

Jeumont-Schneider sells licence

BY PAUL BETTS IN PARIS

JEUMONT-SCHNEIDER, the specialised engineering and electronics subsidiary of the private French Empain-Schneider conglomerate, has signed an agreement with Westinghouse, granting the large Pittsburgh-based U.S. industrial group a licence for its electric drives system technology.

This is the first time the French company has sold a licence to Westinghouse. For nearly 100 years the Schneider group has relied on Westinghouse licences. The relationship between the two groups dates

back to 1896; at one stage Westinghouse owned a small stake in a Schneider electrical products subsidiary.

Jeumont-Schneider, whose activities range from telecommunications and railways to electrical and nuclear engineering, claims to be among the world leaders with Siemens of West Germany in the technology of high speed and high powered electric drive systems and motors. The company has an annual growth rate of 8-10 per cent in this sector.

Jeumont-Schneider has also signed a co-operation agreement with Westinghouse on the

motors for the electric drive systems.

The French company suggested yesterday that U.S. has lagged Europe in electric drive technology which can provide industries with important energy savings. Westinghouse was interested in the technology for application initially in the U.S. markets for conventional power stations and wind tunnels.

Jeumont-Schneider has already supplied its electric drives system to ICI for its plant in Belfast and to Elf-Aquitaine with its refinery complex at Feyzin near Lyons.

Bouygues to pay FFr 160m for Amrep

BY OUR PARIS STAFF

BOUYGUES, the leading French private construction group, has agreed to pay FFr 160m (\$18.5m) for control of a number of assets of Amrep, the oil services company which filed for bankruptcy last year.

Bouygues had originally envisaged taking over Amrep before it discovered the full extent of its losses and financial difficulties. It subsequently decided to lease some of Amrep's main activities.

The purchase price of FFr 160m was fixed by a group

of experts appointed by the Paris Commercial Tribunal, which has been in charge of the Amrep bankruptcy case.

Among the assets Bouygues will take over are Amrep's UK interests, including the UIC shipyard on the Clyde, and the Technigaz subsidiary, which specialises in liquefied gas transport and storage.

Bouygues has been seeking to expand its oil services activities. Following the Amrep transaction, its oil services division is expected to report sales

of more than FFr 2bn this year. The UIC shipyard will also give Bouygues its long sought presence on the North Sea market.

Under the deal, Bouygues is also taking over a 34 per cent stake held by Amrep in a French offshore rig group, Doris. Bouygues had sought unsuccessfully to take over Doris three years ago. While Bouygues will now hold a minority stake in Doris, the offshore rig company is expected to pass under the control of GTM-Enterprise, a subsidiary of the Valoures steel group.

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bank leumi (uk) plc

Interest Rates

Bank Leumi (UK) plc announces that with effect from close of business on 14th January, 1985 its base rate for lending is increased from 10.5 per cent to 12.0 per cent per annum.

The seven day notice deposit rate will be 9.0 per cent.

bank leumi



The Kingdom of Belgium

£100,000,000

Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 15th January, 1985 to 10th April, 1985, the Notes will bear a Rate of Interest of 10 1/2% per annum. The Interest Amount payable on 10th April, 1985 will be £2496.58 per £100,000 Note.

County Bank Limited
Agent Bank

US\$200,000,000 Guaranteed Floating Rate Notes
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Unconditionally Guaranteed by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 8 1/2% p.a. and that the Interest payable on the relevant Interest Payment Date, April 15, 1985, against Coupon No. 20, in respect of US\$10,000 nominal of the Notes will be US\$207.81.

January 15, 1985, London
By Citibank, N.A. (CSS Dept), Agent Bank

CITIBANK

Chief for Swedish Match

BY KEVIN DONE IN STOCKHOLM

SWEDISH MATCH has appointed Mr Hans Larsson as chief executive following the surprise resignation last month of Mr Gunnar Dahlsten.

Mr Larsson (42) has been executive vice-president of Swedish Match, the Swedish industrial group which makes matches, since 1977. He has previously worked for Skandinaviska Banken, Svenska Cellulosa and Götaverken.

Before his resignation, Mr Dahlsten was considered a leading candidate for the chairmanship of Swedish Match. But in

recent months, an ownership battle has been waged over the company, with the Wallenberg interests strengthening their control through the investment companies, Investor and Providentia.

The Wallenberg holding companies own around 25 per cent of the Swedish Match equity and control more than 41 per cent of the votes. Their candidate for the chairmanship is Mr Curt Nicolin, currently deputy chairman of Swedish Match and a member of the boards of both Investor and Providentia.

Surge at Dutch paper maker

ROYAL DUTCH Papermills, the paper and paper products maker, will post record net operating profit of more than FFr 60m (\$18.9m) for 1984, more than double the previous year's figure, writes Laura Rauw in Amsterdam.

Turnover will climb about 25

per cent to FFr 1.5bn on a record level of production, while net income also will reach an historical high, according to Mr F. J. de Wit, chairman of the board. He attributed the performance to the stronger-than-expected economic recovery in Western Europe and the company's increased efficiency.



Clydesdale Bank PLC

BASE RATE

Clydesdale

Bank PLC

announces

that with effect

from 15th January

1985, its Base

Rate for Lending

is being increased

from 10 1/2% to 12%

per annum

This announcement appears as a matter of record only.

NEW ISSUE

27th December, 1984

U.S. \$250,000,000



Crédit Lyonnais

Subordinated Floating Rate Notes due December 1999

Issue price 100 per cent.

The Nomura Securities Co. Ltd.

Credit Lyonnais

Saudi International Bank

Bank of China, London

LTCB Asia Limited

Mitsubishi Trust Finance (Hong Kong) Limited

IBJ Asia Limited

Mitsubishi Finance (Hong Kong) Limited

Sanwa International Finance Limited

Australia and New Zealand Banking Group Limited

BA Asia Limited

Chase Manhattan Asia Limited

Citicorp Capital Markets Group

Commerzbank (South East Asia) Ltd

Credit Suisse First Boston (Asia) Limited

Dai-Ichi Kangyo Finance (Hong Kong) Limited

Daiwa Bank (Capital Management) Limited

DBS Bank

Fuji International Finance (H.K.) Limited

Merrill Lynch Capital Markets

Mitsui Finance Asia Limited

National Australia Bank Limited

The Sumitomo Trust Finance (H.K.) Limited

Taiyo Kobe Finance Hongkong Limited

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These Notes having been sold, this announcement appears as a matter of record only.

THE HAMMERMOR PROPERTY INVESTMENT AND DEVELOPMENT CORPORATION PLC

(incorporated in England with limited liability)

US \$100,000,000

12 per cent. Notes 1989



Kleinwort, Benson Limited

Swiss Bank Corporation International Limited

Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets

Barclays Merchant Bank Limited

Dresdner Bank Aktiengesellschaft

Morgan Grenfell & Co. Limited

Morgan Guaranty Ltd

Morgan Stanley International

Orion Royal Bank Limited

Union Bank of Switzerland (Securities) Limited

Wood Gundy Inc.

Yamaichi International (Europe) Limited

January 1985

This announcement appears as a matter of record only. This announcement is neither an offer to sell nor a solicitation of an offer to buy any of these Certificates.

\$1,000,000,000



AMERICAN SAVINGS AND LOAN ASSOCIATION

STOCKTON, CALIFORNIA

Certificates of Deposit

The Certificates of Deposit ("Certificates") are deposit obligations of American Savings and Loan Association ("American"). The brokerage firms who participated in the distribution of the Certificates acted as agents for their clients who chose to become depositors of American.

THE ASSOCIATION IS A MEMBER OF THE FEDERAL SAVINGS AND LOAN INSURANCE CORPORATION ("FS LIC"). DEPOSITS IN THE ASSOCIATION, INCLUDING THE CERTIFICATES, ARE INSURED BY THE FS LIC TO THE MAXIMUM AMOUNT OF \$100,000 FOR EACH DEPOSITOR, SUBJECT TO CERTAIN LIMITATIONS.

The undersigned acted as Managing Agents for the Certificate of Deposit offering.

Prudential-Bache

SECURITIES

Bear, Stearns & Co.

Drexel Burnham Lambert

THE FIRST BOSTON CORPORATION

Goldman, Sachs & Co.

Salomon Brothers Inc

January 9, 1985

UK COMPANY NEWS

S & N in £52m U.S. health care purchase

BY ALEXANDER NICOLL

A U.S. \$37.9m (£22m) acquisition in the U.S. health care field was announced yesterday by Smith & Nephew, the UK-based manufacturer of medical and hygiene products and services.

It has agreed to buy 72.7 per cent of Affiliated Hospital Products from United Industrial Corporation, and will make a cash tender offer for the remaining shares, which are quoted on the American Stock Exchange.

Smith & Nephew already has a growing health care business in the U.S., and had expressed its intention to expand further in the U.S. "The timing of our search in the U.S. has been to find a solidly based business dedicated to selling in hospitals," Mr Eric Kinder, chief executive, said yesterday.

About 55 per cent of AHP's turnover, which totalled \$64m in 1983, comes from the manufacture of surgeon's gloves, for

which it has almost a quarter of the U.S. market. Among other products are equipment such as operating tables, hypodermic and dental needles and drug delivery systems. It has facilities to make generic drugs.

Smith & Nephew's existing U.S. medical business will be integrated into AHP, which has a nationwide distribution network and will retain existing management.

The UK company is confident about AHP's prospects despite a 1984 half in profit growth. Pre-tax profit rose from \$2.0m in 1983 to \$6.1m in 1984, of which \$4.1m compared with \$4.2m in the comparable year-ago period.

It attributed the setback to reduced demand from U.S. hospitals for disposable products and a fall in exports caused by the dollar's strength.

BOC in U.S. and European disposals

INDUSTRIAL GASES group BOC has sold another part of its U.S. welding business. The Jackson Products division, which makes safety and welding accessories, has been sold to an unidentified private company in the U.S.

The group has also sold its 50 per cent interest in Industrial Gases Hispano Inglesa to its Spanish partner, AMSA, and the wholly-owned subsidiary, Helmaphos GMBH, Helmaphos, which makes soda siphons, bulbs and cream whipping equipment. It is the last remnant of the Sparklets soda siphon business, which BOC closed down in 1982.

Total sales in the business sold is around \$14m, with Jackson accounting for much the largest part. BOC is still negotiating to sell another U.S. welding business, Aronson, after which the capital investment in the welding division will have been reduced by over 90 per cent from its peak of two years ago.

The group's European-owned subsidiary in the U.S. has bought six distributor outlets for some \$2m since the September year-end, bringing its total number of outlets to over 200.

Cuts in healthcare budgets have recently affected BOC's hospital business in the U.S., and the group has aimed to increase its involvement in the still buoyant home healthcare market.

Ivory & Sime launches £12m Far East trust

IVORY & SIME, the Edinburgh-based fund management group, is launching a £12m Far Eastern investment trust aimed at private investors.

The group is offering for subscription 125 shares in Pacific Assets Trust at 100p each, written by stockbrokers Bell, Lawrie, MacGregor.

It claims to be the first UK investment trust to specialise in the smaller, developing economies of the Pacific region.

Pacific Assets will have between 30 and 40 holdings in countries in Hong Kong, South Korea, Malaysia, Singapore, Taiwan and Thailand, but not in Japan or Australasia. It may also consider investing in China if opportunities arise.

Investors are being offered two marketing incentives. The shares are being sold in partly paid form, with the 75p due on application, and the 25p balance to be paid on July 15, 1985.

New investors are invited to have used this device in the past year include Baillie Gifford Technology and Fledgeling Japan, a Jardine Fleming vehicle. The shares also come with warrants attached. Holders of five shares will be entitled to subscribe for one new share between 1986 and 1988 at 100p. Pacific Assets will then issue a second series of warrants on the same proportional basis which will permit investors to subscribe for more new shares between 1989 and 2000 at 125p each.

The issue is being offered almost exclusively to private investors through the regional stockbrokers Bell, Lawrie of Edinburgh, Stock Beech of Bristol, Tilney of Liverpool and Wise Speke of Newcastle, Leeds and Middlesbrough.

Pacific Assets aims to provide long-term capital growth, and the shares are expected to yield about 4 per cent annually. Its managers believe growth prospects in the region are higher than in the West, and that attractive opportunities will arise in China in the long term.

Ivory & Sime has more than 1.5bn under management and advises five listed investment trusts. Applications for Pacific Assets should be received by Monday.

• comment
Ivory & Sime is filling a gap in the investment trust industry's Far Eastern coverage with its launch of Pacific Assets. The partly-paid shares with two-tiered warrants are by no means unique, though they do understate the risk to which managers are exposing their shareholders in terms of the large discounts to assets on which many trusts are trading. The warrants nearly serve the double role of providing a short-term sweetener for investors, while acting as a deferred rights issue to raise around £5.4m beyond the same total. The manager could also expose investors to the risk of asset dilution when exercised. The arguments for specialising in the less well known South East Asian economies look attractive enough. As they and their stock markets develop, the opportunities for equity investment should flourish. The only proviso is that fashionable specialist vehicles like this one have a reputation for short term volatility, even if the long-term performance comes good.

Good Relations

The board of Good Relations, the public relations company, confirmed yesterday that it would go ahead with proposals to move its corporate affairs and city communications division out of the Square Mile to the group head office in Russell Square.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corre-	Total	Total
			payment	div.	year
Allsia Invest Trust	Int. 0.6	—	0.5	—	1.3
Blue Arrow	0.6t	March 23	—	0.6	—
Body Shop	1.5	Feb 26	—	1.5	—
Control Securities	Int. 1.58	March 2	1.58	—	3.15
Cray Electronics	Int. 0.74	April 10	0.57	—	2.28
London Scottish Finance	1.9	March 14	1.73	2.8	2.5

Dividends shown pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock.

Euroferries set to grant fares perk to P & O

By Stefan Wasyly

EUROPEAN Ferries, which last year tried to limit its own 160,000 shareholders' cheap cross-Channel fare perk is about to grant concessions to 40,000 shareholders of another company, Peninsular and Oriental Steam Navigation.

The reason for the proposed offer, described in the City last night as unprecedentedly generous, is Euroferries' £12.5m deal to buy P & O's over-Channel ferry business.

There were fears that P & O shareholders would lose their concessionary fares—up to 50 per cent discount—because of the sale. Several shareholders wrote to the company's head office, and to Sir Jeffrey Sterling, the chairman.

But Euroferries has moved fast to put together a package which is to be made public in the next few days. While the details have yet to be confirmed, the company intends to offer concessions to P & O shareholders on its own Tonnage and Thorsten ships.

However, the cheap fares will probably only be available on the two routes Euroferries bought from P & O—Dover to Boulogne and Portsmouth to Le Havre.

Euroferries said last night: "We have not sorted out the details yet, but we want to do something for P & O shareholders without upsetting our own shareholders. It's a gesture of goodwill."

P & O confirmed that the company had held talks with Euroferries but no offer to shareholders had yet been received.

Citizens analysts said last night that the offer of concessions to the shareholders of another was unprecedented.

Euroferries is familiar with the support a determined group of private shareholders can generate in defence of their rights. Last year, a stormy company meeting rejected a board attempt to make shareholders give up their voting rights if they wanted to retain fare concessions.

At a second meeting shareholders agreed to limit fare concessions to a new class of preference shares.

These shares carry discounts of up to 50 per cent on all five of Euroferries' cross-Channel routes.

Meanwhile, P & O shareholders will continue to enjoy their own company's other perks which include discounts on the group's Scottish lines and on cruise ships.

Carr's Milling

HIGHER PROFITS in the six months to end March are forecast for Carr's Milling Industries.

Mr Ian Carr, chairman, told the group's annual meeting that they would be significantly up on the current six-month period last year, with pre-tax profits were £443,000 on turnover of £22.6m.

He said that after an encouraging start to the financial year sales had been buoyant. All the group's major activities were profitable. Capital spending programmes in the four milling and bakery divisions had been particularly beneficial.

Good Relations

The board of Good Relations, the public relations company, confirmed yesterday that it would go ahead with proposals to move its corporate affairs and city communications division out of the Square Mile to the group head office in Russell Square.

Blue Arrow overtakes target and set for substantial growth

RESULTS FROM the Blue Arrow staff recruitment, holiday tour and business travel group for the year ended October 31 1984 have outstripped the forecast of last July when the shares were placed on the USM.

And for the current 1984-85 year the group is continuing to make substantial increases in profitability. Among its expansion plans is the diversification into the offices and industrial cleaning industry—the chairman and chief executive, Mr Tony Berry, was once a director of Brengreen Holdings, the contract cleaning group.

In the past year the group turned over £14.6m in turnover with staff recruitment and contract labour accounting for £8.8m, against £4.9m. Profit before tax shot up from £191,000 to £411,000, and the compensation of staff of not less than £365,000. Staff recruitment contributed £683,000, compared with £256,000.

The tour operating division, in line with the industry, experienced a difficult year. It showed a near £1m increase in turnover to £4.23m, but also a significant rise in £4.23m to £4.23m.

However, the cheap fares will probably only be available on the two routes Euroferries bought from P & O—Dover to Boulogne and Portsmouth to Le Havre.

Euroferries said last night: "We have not sorted out the details yet, but we want to do something for P & O shareholders without upsetting our own shareholders. It's a gesture of goodwill."

P & O confirmed that the company had held talks with Euroferries but no offer to shareholders had yet been received.

Citizens analysts said last night that the offer of concessions to the shareholders of another was unprecedented.

Euroferries is familiar with the support a determined group of private shareholders can generate in defence of their rights. Last year, a stormy company meeting rejected a board attempt to make shareholders give up their voting rights if they wanted to retain fare concessions.

At a second meeting shareholders agreed to limit fare concessions to a new class of preference shares.

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He said that after an encouraging start to the financial year sales had been buoyant. All the group's major activities were profitable. Capital spending programmes in the four milling and bakery divisions had been particularly beneficial.

The total which excludes the cost of acquiring new businesses, such as the group's investment in the Sidcup refinery in Portugal—was spent on a wide variety of projects in the UK, North America and elsewhere.

This included new docklines and improvements at Unitas terminals; new vinyl siding pro-

duction lines at Dymond; expansion of Pacific Molasses facilities; the construction of new storage tanks for United Molasses; process improvements and a new high speed sugar packing line at Refined Sugars, as well as further upgrading of malt kilns and storage at Hugh Baird & Sons.

Mr Shaw says that a substantial proportion of the group's capital expenditure continues to be aimed at achieving the efficient and reliable production of high quality products.

The future is viewed with confidence although the directors say it is too early to expect a contribution from the investments in the mining and related high technology companies which have been incorporated into the general investment portfolio.

Turnover for the opening half was made up to gross rental income of £197,374 (£223,058) and property dealing, development and some amounting to £32,800 (£3,074).

The net interim dividend is held at 1.575p from basic earnings per 100 share of 2.05p (£2.43p). Tax took £229,998 (£181,903).

In December the directors announced the terms of a recommended bid for Ascot Holdings,

Blue Arrow overtakes target and set for substantial growth

RESULTS

from

the

UK COMPANY NEWS

Mining strike hits London Scottish

INCREASED provisions resulting from the miners' strike and its knock-on effects, particularly in the second six months, have affected the results of the London Scottish Finance Corporation for the 53 weeks to October 30 1984.

Pre-tax profits for the period, however, still showed an improvement of £175,000 to £1.68m when compared with the figures for the preceding 52 weeks although only £16,000 of the rise came in the last four weeks.

A final dividend of 1.9p lifts the net total from 2.5p to 2.8p, an increase of 12 per cent.

The basis of the provisions followed exactly the formula the group has applied across the board for many years, although

the experience of previous strikes in the mining industry has been that the miners pay their debts when they have the means to do so.

The group is engaged in the provision of financial and banking services, consumer credit, debt collecting, reinsurance and television rental.

Turnover for the 53 weeks advanced to £13.2m (£1.06m for period). The pre-tax results were struck after deducting finance costs of £1.06m (£0.11m).

After deduction of £453,000 (£464,000) undiluted earnings per 10p share emerged 0.5p ahead at 6.7p.

At the midyear stage taxable profits were showing an improvement of £158,000 although the

miners' strike had had some effect on 12 out of the group's 82 branches.

comment

The miners' strike dug deep into the second half profits of London Scottish. At the interim stage, it appeared as if the company had avoided the worst effects of the strike with pre-tax profits up 23 per cent. But even the half increased bad debt provisions and weak demand to 12 strike-affected offices (out of 80 in total) cut growth to less than 10 per cent. This cannot be said to give little away, but it seems that the overall strike effect has been to take £300,000 off pre-tax profits for the year. If, and when, the strike ends some of this can

be written back as miners' resume making payments.

Where credit demand has been strong and is still buoyant in the current year. Assuming the NUM strike is settled before the summer, the company should make £2m pre-tax this year which puts the shares down 1p to 55p on a p/e of 7.1 on a 30 per cent tax charge. An undemanding rating reflecting both the company's conservative management—over debt at 30 per cent shareholders' funds is low for a finance house—add its steady but dull profits record. The 7 per cent yield makes the shares an attractive way of being on an early strike settle-

Snowdon Rail in £0.7m rights

Snowdon Mountain Railway, which was acquired by Cadogan Properties last November, is to raise £280,000 to fund the purchase of two new diesel locomotives and track maintenance and passenger handling.

It will issue 550,000 10p shares at 80p each under the Business Expansion Scheme in a move which will reduce Cadogan's holding to 48.5 per cent from 59.5 per cent. The shares will go on sale from January 18.

2.9% acceptance for original LMI offer

London and Midland Industries (LMI) yesterday announced that its original offer for Hoskins & Berton, had won acceptance from the holder of 22 per cent of H&B shares. This offer, worth £7.47m, was superseded last Wednesday by an increased agreed bid from LMI worth £8.2m.

Acceptances for the original offer took LMI's holding in H&B to 4.6 per cent.

LMI's increased offer, of 300p cash or seven of its own shares for each H&B will remain open at least until January 26, the company said.

Tesco chief's share sale

Sir Leslie Porter, chairman of Tesco, has sold 1.35m of his beneficial holding of 240p per share and £669,504 convertible unsecured loan stock at 190.15-144s per share.

The share and loan stock sales by Sir Leslie would have raised a total of more than £4.5m. A group spokesman said the Tesco

chairman had raised the cash to "settle tax and capital gains tax liabilities and other commitments."

Sir Leslie, who retires as chairman in July, was shown in the last annual report as having a holding of just over 5,600 ordinary shares and 1,000 beneficial and family interests and just over 1m of unsecured loan stock.

Turnover for the 53 weeks advanced to £13.2m (£1.06m for period). The trading half came at the company's request pending an announcement, but no further details were immediately issued.

Ryan, which has had its coal recovery businesses severely affected by the miners' strike, has been involved in discussions since last October with a group of shareholders. The company said at the time that this might result in a subscription for new shares which would serve to increase their stake.

The three-strong group was identified in October as a Messrs Hotsom, Mackenzie and Palmer. The Welsh Development Agency, which has also been involved in

the talks, is understood to have sold some 2m shares in Ryan to the group and provided them with an option on another 3m.

This, added to an original holding for the three of about 1m, would bring their current stake near to 6m shares or some 18.56 per cent.

The WDA obtained its holding in 1977 as part of a rescue of Ryan from receivership.

The Sale of Leigh Interests to J. Sainsbury of 15 acres of its site at Rowditch, Derbyshire, has been completed for a consideration of £2.8m.

The British Car Auction Group has bought a further 86,678 shares in Attwoods, bringing its holding up to 40 per cent.

Turnover for the 53 weeks advanced to £13.2m (£1.06m for period). The trading half came at the company's request pending an announcement, but no further details were immediately issued.

Practical Investment Fund, a unit trust within the Oppenheim stable, has reduced its shareholding in London and St Lawrence Investment Company from 36 per cent to 10 per cent in order to comply with the limits imposed by the Department of Trade and Industry on single holdings.

The shares have been placed with two institutions friendly to London and St Lawrence, that are not likely to use their shareholding as a bid platform.

One institution, Sun Life Assurance, has accepted 2.6m shares bringing its holding to 2.9 per cent of the equity of London and St Lawrence. These shares are held by the main life fund.

The other institution is expected to reveal its transaction on January 30.

As a result of the dividend of TXP units, the conversion price for the TINV 8.7% convertible debentures, originally £68 at date of issue, will be adjusted downward from the current price of £64.43 effective November 15, 1984, pursuant to a formula contained in the indenture. Notice of such adjustment in the conversion price will be given on or about January 29, 1985.

Based on a common stock price of \$50 per share, Transco currently offers investors an annual yield exceeding 15% including the value of the TXP unit dividend.

Transco Energy Company, based in Houston, Texas, U.S.A., through its subsidiaries and affiliates, is a supplier and transporter of energy with principal business interests in natural gas transmission, oil and gas exploration and production and the production and marketing of coal. Its common stock is listed on the New York and Pacific Stock Exchange (Symbol: E). TXP is a publicly traded Texas limited partnership in which Transco owns an approximate 84% interest. TXP is listed on the New York Stock Exchange. (Symbol: EXP). The TINV 8.7% convertible debentures are listed on the London Exchange.

TRANSCO ENERGY COMPANY
HOUSTON, TEXAS
U.S.A.

NEW!

GUINNESS MAHON
GLOBAL STRATEGY
FUND

A complete tax-efficient and cost-effective 'umbrella' fund with 16 separate money, fixed-interest, equity and managed currency sub-funds. Prospectus and application form in this paper tomorrow.

Guinness Mahon

This advertisement has been placed by Guinness Mahon & Co Limited, an exempt dealer.

BASE LENDING RATES

A.B.N. Bank	12.5%	Hong Kong & Shanghai	12.5%
Allied Irish Bank	8.125%	Johnson Matthey Bkrs.	12.5%
Anglo Bank	12.5%	Kingsway Bk Co. Ltd.	12.5%
Henry Anchorage	12.5%	Lloyd's Bank	12.5%
Armco Trust Ltd.	10.125%	Mallinbank Limited	10.5%
Associates Cap. Corp.	9.125%	Edward Manser & Co. 13%	13%
Banco de Bilbao	8.125%	Meghraj and Sons Ltd.	10.125%
Bank Hapoalim	12.5%	Midland Bank	12.5%
BCI	12.5%	Morgan Grenfell	12.5%
Bank of Ireland	12.5%	Mouso Credit Corp. Ltd.	10.125%
Bank of Cyprus	12.5%	National Bk of Kuwait	10.125%
Bank of India	9.125%	National Girobank	12.5%
Bank of Scotland	12.5%	National Westminster	12.5%
Baouji Beige Ltd.	12.5%	Norwich Geo. Tst.	12.5%
Barclays Bank	12.5%	People's Tst. & Sv. Ltd.	10.125%
Beneficial Trust Ltd.	10.125%	Provincial Trust Ltd.	11.5%
Brit. Bank of Mid. East	12.5%	R. Raphael & Sons	12.5%
Bank Shipley	12.5%	P. S. Refsoo	12.5%
CL Bank Nederland	12.5%	Roxbury Guarantee	12.5%
Canada Perf'm Trust	10.125%	Royal Bk. of Scotland	10.125%
Cayzer Ltd.	12.5%	Royal Trust Co. Caedau	10.125%
Cayzer Holdings	12.5%	S. H. Henry Schroder Wag	12.5%
Charterhouse Japhet...	12.5%	Standard Chartered	12.5%
Choulerton...	12.5%	Trade Dev. Bank	12.5%
Citibank NA	12.5%	Trustco Savings Bank	12.5%
Citibank Savings	11.0125%	United Bank of Kuwait	12.5%
Clydesdale Bank	12.5%	United Mizrahi Bank	12.5%
C. E. Coates & Co. Ltd.	12.5%	Westpac Banking Corp.	12.5%
Comm. Bk. N. East	9.125%	Whitesway Laidlaw	12.5%
Consolidated Credits	12.5%	Williams & Glyns	12.5%
Co-operative Bank	12.5%	Winton Trusts Ltd.	12.5%
The Cyprus Popular Bk	10.125%	Yorkshire Bank	12.5%
Duobar & Co. Ltd.	10.125%	Duocan Lawrie	12.5%
E. T. Trust	12.5%	Exeter Trust Ltd.	12.5%
Exeter Trust Ltd.	12.5%	7-day deposits 8.75%; 1 month 9.50%; Fixed rate 12 months £2,500 6.75%; £10,000 8.00%; over £10,000 7.25%; £10,000 up to £50,000 8%; £50,000 and over 9%.	
Fairf. Nat'l. Fin. Corp.	12.5%	Call deposits £1,000 and over 8.125%.	
Fairf. Nat'l. Fin. Corp.	12.5%	21-day deposits over £1,000 10%.	
Robert Fleming & Co.	12.5%	Mortgage base rate.	
Robert Fraser & Pms.	12.5%	Demand deposits 7%.	
Grindlays Bank	12.5%	See Provincial Trust Ltd.	
Guinness Mahon	12.5%		
Hambros Bank	12.5%		
Hentable & Gen. Trust	10.125%		
Hill Samuel	12.5%		
C. Hoare & Co.	11.0125%		

Members of the Asseping Houses Committee.

7-day deposits 8.75%; 1 month 9.50%; Fixed rate 12 months £2,500 6.75%; £10,000 8.00%; over £10,000 7.25%; £10,000 up to £50,000 8%; £50,000 and over 9%.

Call deposits £1,000 and over 8.125%.

21-day deposits over £1,000 10%.

Mortgage base rate.

Demand deposits 7%.

See Provincial Trust Ltd.

Whitworth's to join USM with £10m market value

By William Dawkins

WHITWORTH'S FOOD GROUP, a family owned pre-packer and distributor of fresh produce in the UK and Europe, is to join the USA with a market capitalisation of £10.1m.

Stockbrokers Scrimgeour, Kemp-Green are placing 2,250,000 shares in Whitworth's at 85p each to raise £1.7m after expenses.

The family interests of Mr John Allpress, the chairman, are selling 250,000 shares worth £237,500, which will leave them with a 7.8 per cent stake in the group.

The placing price is a multiple of 13.3. There is no profits forecast, but a 2p oct dividend is planned for the current year, giving a yield at the placing price of 3 per cent.

Mr Allpress started a small vegetable pre-packing business in 1955, and acquired Whitworth's for £18,000 in 1968, at which time it was making heavy losses.

Mr John Baskshire, chairman of the Mercantile House group, said the activities of Hatori and Marshall's existing Tokyo arm overlapped "hardly at all."

Domestic Japanese interests would retain the other 55 per cent of the company, and its stake would remain "fairly widely held," he added.

Patato pre-packing and merchandising, which takes place at three factories in Cambridgeshire and Lincolnshire, accounted for 38 per cent of last year's turnover and half of profits.

Whitworth's customers include multiple retailers like Argyll Fruits, Asda Stores, Gateway, Foodmarkets, Sainsbury's, Tesco and Waitrose. The three largest customers account for 70 per cent of pre-packing sales.

Taxable profits rose from £20,000 to £200,000 in the year to September 1983, but dipped to £276,600 in the following 12 months because of a shortage of produce caused by serious frosts. Since then, the group has built four cold storage depots with a total capacity of 200,000 cu ft to help it to iron out fluctuations in supply and to service larger customers.

It has also acquired a commodity broking company to offer a price-hedging service to its suppliers. The placing money will be used for further acquisitions, as well as to provide extra working capital.

Deals are expected to start on January 30.

The Royal Bank of Scotland Group plc

A Circular to shareholders is being despatched today regarding the

Proposed Acquisition

of

Charterhouse Japhet plc

and

Charterhouse Development Capital Companies

and

£115m Rights Issue

Baring Brothers & Co., Limited

initiated and advised on the Proposed Acquisition and has underwritten the Rights Issue.

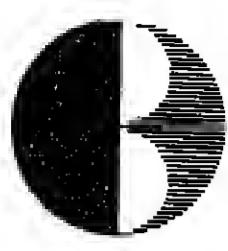
Greenall Whitley P.L.C.

Extracts from the Report for the year ended September 28, 1984, by the Chairman, Christopher Hatton:

With our broadly spread interests in the leisure industry, we have mapped out a positive strategy for at least the next five years.

I see 1985 as a year of consolidation during which we shall integrate and absorb our recent major hotel, off licence and cider making acquisitions. During 1985 the full benefits of our investment in our USA hotels will begin to show through.

We can now lay claim to have a national United Kingdom presence with operations which reach from Scotland to the South Coast and from North Wales to the East Coast



Rand Mines Group

All Companies are members of the Barlow Rand Group
(All Companies incorporated in the Republic of South Africa)

Gold Mining Company Reports for the Quarter ended 31st December, 1984

Office of the Secretaries of the undermentioned companies in the United Kingdom, 40 Holborn Viaduct, London EC1P 1AJ

HARMONY GOLD MINING COMPANY, LIMITED

ISSUED CAPITAL: R12 442 325 IN 26 684 650 SHARES OF 50 CENTS EACH
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 31ST DECEMBER, 1984

OPERATING RESULTS

	Quarter ended	Quarter ended	6 months ended
Ore milled (t):	2 012 050	2 071 050	4 083 050
Gold milled (kg):	4 211	4 425	8 636
Uranium milled (kg):	1 145 900	1 362 900	2 725 800
Platinum group metals recovered (kg):	6 084	6 085	12 170
Salient acid produced (t):	24 235	26 369	50 604
Total cost (R100'000):	83.88	82.12	165.00
Total cost (R100'000):	83.88	82.02	165.00
Gold price received (R100'000):	16 021	16 720	32 741
Other gross received (R100'000):	335	347	347
FINANCIAL RESULTS (R100'000)			
ALL PRODUCTS			
Revenue (gold and uranium and other products):	123 436	141 767	255 223
Cost of sales (gold and uranium and other products):	9 736	7 242	16 998
Total revenue	123 192	140 525	252 227
Working profit	4 242	4 227	8 223
Profit before taxation and State's share of profit	35 781	35 278	89 060
Taxation and State's share of profit	35 781	35 278	89 060
Capital expenditure	14 640	9 510	24 250
Dividend declared			21 600

There are commitments for capital expenditure amounting to R8 073 000. The estimated total capital expenditure for the remainder of the current financial year is R6 4 million.

HARMONY NO. 4 SHAFT COMPLEX

This shaft was sunk 25 metres during the quarter to a depth of 1 471 metres. No. 5 Ventilation shaft was sunk 66 metres during the quarter to its final depth of 1 362 metres.

GOLD HEDGING

The company has sold gold in terms of its gold hedging operations, as detailed below:

For 2nd on behalf of the board, C. G. KNOBBS (Chairman) M. A. WATSON | Directors

6th January, 1985.

DURBAN ROODEPOORT DEEP LIMITED

ISSUED SHARE CAPITAL: R2 325 000 IN SHARES OF R1.00 EACH
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 31ST DECEMBER, 1984

OPERATING RESULTS

	Quarter ended	Quarter ended	6 months ended
Ore milled (t):	21 021 009	20 518 000	41 539 000
Gold produced (kg):	1 945 233	1 896 6	3 841 833
Uranium (kg):	88.17	82.41	170.58
Cost of sales (R100'000):	55.70	55.69	111.39
Profit/(loss) (R100'000):	0.70	(1.49)	(1.79)
Revenue (R100'000):	22 815	23 764	46 579
Gold price received (R100'000):	17 357	17 681	35 038
Gold price received (R100'000):	17 358	17 681	35 038
FINANCIAL RESULTS (R100'000)			
Working profit/(loss): Gold	327	616	1 033
Working profit/(loss): Gold	327	616	1 033
Taxation and State's share of profit/(loss): Gold	1 219	3 286	1 219
Profit after taxation and State's share of profit:	1 219	3 286	1 219
Capital expenditure	2 884	2 663	5 547

There are commitments for capital expenditure amounting to R1.5 million.

OPERATIONS

Following a routine inspection on 10th December, 1984, the sidewall of No. 5 shaft was found to be unsafe. Hoisting was suspended and resumed on 10th December, 1984. Approximately 17 000 tons of ore could not be hoisted.

GOLD HEDGING

The company has sold gold in terms of its gold hedging operations, as detailed below:

For 2nd on behalf of the board, C. G. KNOBBS (Chairman) M. A. WATSON | Directors

6th January, 1985.

BLYVOORUITZICHT GOLD MINING COMPANY, LIMITED

ISSUED CAPITAL: R5 000 000 IN 24 000 000 SHARES OF 25 CENTS EACH
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 31ST DECEMBER, 1984

OPERATING RESULTS

	Quarter ended	Quarter ended	6 months ended
Ore milled (t):	21 124 000	21 124 000	42 248 000
Gold produced (kg):	4 211	4 211	8 422
Uranium produced (kg):	1 145 900	1 362 900	2 508 300
Platinum group metals recovered (kg):	6 084	6 085	12 170
Salient acid produced (t):	24 235	26 369	50 604
Total cost (R100'000):	83.88	82.02	165.00
Total cost (R100'000):	83.88	82.02	165.00
Gold price received (R100'000):	16 021	16 720	32 741
Other gross received (R100'000):	335	347	347
FINANCIAL RESULTS (R100'000)			
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Revenue (gold and uranium and other products):	123 436	141 767	255 223
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Total revenue	123 192	140 525	252 227
Working profit	4 242	4 227	8 223
Profit before taxation and State's share of profit:	35 781	35 278	89 060
Taxation and State's share of profit:	35 781	35 278	89 060
Capital expenditure	14 640	9 510	24 250

Interim dividend No. 75 of 50 cents per share was declared on 10th December, 1984 payable on 1st February, 1985 to shareholders registered at the close of business on 26th December, 1984.

There are commitments for capital expenditure amounting to R8 073 000. The estimated total capital expenditure for the remainder of the current financial year is R6 4 million.

CAPITAL EXPENDITURE

There are commitments for capital expenditure amounting to R8 073 000. The estimated total capital expenditure for the remainder of the current financial year is R6 4 million.

GENERAL NOTES

The company ceased production of uranium oxide on 31st November, 1984 when the proceeded uranium stockpile contained sufficient material to fulfil all remaining contracts.

The company has sold gold in terms of its gold hedging operations, as detailed below:

For 2nd on behalf of the board, C. G. KNOBBS (Chairman) H. G. MOSENTHAL (Managing Director)

6th January, 1985.

EAST RAND PROPRIETARY MINES LIMITED

ISSUED CAPITAL: R3 244 000 IN SHARES OF R1.00 EACH
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 31ST DECEMBER, 1984

OPERATING RESULTS

	Quarter ended	Quarter ended	6 months ended
Ore milled (t):	21 021 009	20 518 000	41 539 000
Gold produced (kg):	1 945 233	1 896 6	3 841 833
Uranium (kg):	88.17	82.41	170.58
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Capital expenditure	2 884	2 663	5 547

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GOLD HEDGING

The company has sold gold in terms of its gold hedging operations, as detailed below:

For 2nd on behalf of the board, C. G. KNOBBS (Chairman) H. G. MOSENTHAL (Managing Director)

6th January, 1985.

Margins at Cray show further increase

Margins at Cray Electronics Holdings have improved "satisfactorily" after having absorbed the cost of increasing the engineering staff and facilities.

The group's order books remain firm and the directors say they look to the future with confidence with continued emphasis on widening the group's technological lead in each of its chosen markets.

On the back of a £13.5m rise in turnover to £13.5m pre-tax profit for the half year, Cray has continued to show a significant improvement, with a 2.7% for the current year. This is a 0.5% improvement on the previous forecast.

As regards current trading, Mr Gordon Roddick, the chairman of this division, says that Cray's sales have continued to show a significant improvement, assisted by better-than-expected Christmas sales.

Reports from overseas show similar increases in demand, he adds, and their pre-Christmas turnover was "buoyant".

Group turnover in the 12 months under review totalled £1.2bn against £1.175m in the previous year, with the share price unchanged at 45p on a more realistic p/e, just under 20.

Plans are already well advanced to set up a warehouse

at 12p (4.5p) actual and 12p (4.5p) fully-reduced.

In the 12 months, the group increased the number of its UK franchised outlets from 33 to 49, and its company-owned outlets from five to six. Overseas franchises have expanded from 52 to 53.

• **Comment:**

UK COMPANIES

Strong finish puts NatWest U.S. net income over \$40m

FOURTH QUARTER net income from National Westminster Bank USA has expanded by 106 per cent to \$11.9m, after providing \$17.25m for loan losses, against \$11.8m in the same period of 1984.

The bank's net income for the year of 1984 comes up to \$20.06m, a 58 per cent increase over the previous \$25.3m, after \$4.4m (\$51m) for loan losses. Mr William Knowles, president and chief executive, says provision for loan losses has been increased consistently over the past twelve quarters in line with a policy to establish a strong position with respect to the allowance for loan losses.

At the end of the year, the allowance for loan losses amounted to \$77.5m or 1.36 per cent of loans outstanding, compared with \$49.8m, or 1.07 per cent respectively at end 1983.

Mr Knowles reports that the improvement for the quarter and the full year was largely the result of gains in net interest income reflecting increased

domestic loan volumes and growth in demand, retail savings and time deposits. Higher other income also contributed to the improvement.

However, the gains were partially offset by an increase in operating expenses and the provision for loan losses.

Operating expenses over the year rose 15 per cent to \$255.2m mainly reflecting higher occupancy expenses following the costs associated with the bank's move into new headquarters, as well as increased salary and benefit costs.

At the year-end, assets totalled \$8.7bn, compared with \$7.5bn a year earlier, with loans outstanding at \$5.7bn (\$4.6bn) and deposits at \$1.3bn to \$7bn.

Part of the increase (\$625m in loans and \$206m in deposits) followed the purchase of a 50 per cent of Bankers Trust Company's mid-size market business which was completed in the fourth quarter.

The bank is a subsidiary of National Westminster Bank of

MINING NEWS

Mixed quarter for Rand Mines gold producers

BY KENNETH MARSTON, MINING EDITOR

THE DECEMBER quarterly results from the South African gold producers in the Rand Mines group make a mixed showing. All these mines hedge against any fall in gold prices by selling forward part of their production, but in a rising market this action means forgoing the full benefits of the higher rand prices obtainable from current sales.

Blyvoor, for example, received an average gold price in the quarter of R17.987 per kilogramme (equal to US \$5242 per oz) after allowing for forward sales. This compared with the average daily price of about R19.400.

Even so, Blyvoor's latest price was still above the R17.150 received by the group in the previous three months. It offset the increase

in unit working costs occasioned by reduced production in the shorter working period of 27 days compared with 91 days in the previous three months.

Gold working profits were thus maintained and this together with increased uranium revenue resulted in a higher net profit for the latest quarter. Uranium production has now ceased at the mine which has a stockpile sufficient to meet all outstanding requirements.

Harmony did rather better, being able to maintain milling at the previous quarter's level and reaching a slightly better gold grade. The gold price received averaged R18.021 against R16.976 and net profit for the quarter rose 34 per cent to R3.8m.

Harmony's latest price was "After receipt of State assistance, State assistance overclaimed.

Proprietary Mines, the group's struggling veterans, produced a poor quarter. Durban Deep suffered from a debit in respect of State assistance overclaimed compared with a credit under this heading in the previous three months.

ERPM suffered from a combination of lower production and increased unit costs which raised its working loss in the latest quarter. The State assistance claim left the company with a net profit albeit about half that of the previous quarter.

Blyvooritzich, Durban Deep and Durban East Rand

Guinea to halt illicit gem trade

THE GOVERNMENT of the West African state of Guinea has moved to end illicit diamond mining and trading by banning private operations by individuals. In future, President Lansana Conte said in a New Year message on radio and television, these operations will only be carried out by joint ventures with international companies. "In order to ensure that mining will be for the benefit of the country as a whole."

In line with the new policy, the mining government has recruited 100,000 people from the 350 sq km area which had been given over to private diggings, and handed the ground over to the Areder consortium, the only group which is active in diamond mining in Guinea.

The area is potentially rich in high-quality alluvial gem diamonds, which a redor is cur-

rently mining on its present lease, and contains in addition six kimberlite pipes which are known to be diamondiferous.

The grant could more than double the consortium's diamond resources, according to Mr Robert Strauss, chairman of Australia's Bridge Oil, which owns the operating company Areder Services. Ownership of the consortium is shared equally between Areder Services and the Guinean Government.

"We believe the kimberlite pipes and the alluvium contain not less than 2.5m carats of diamonds," Mr. Strauss said recently. (There are 142 carats to the ounce). Proven reserves in the original Areder lease are put at around 2.1m carats.

The new ground lies on the southern boundary of the present lease, less than a mile from Areder's gravel washing facilities. These facilities are already being expanded from the present production rate of 400,000 cu m of diamondiferous gravel a year to 750,000 cu m and the expansion is expected to be completed by April, when the new gravel from the new area arrives.

The second sale of diamonds from the project is due to be held at the beginning of next month, according to Mr. Jack Lunzer of the London-based Industrial Diamond Company, which has a small stake in the joint venture.

Mr. Lunzer said the first sale, held last October, had accounted for 24,000 carats of diamonds at an average value in excess of \$220 per carat, well above the venture's initial projections.

Mr. Lunzer added that he was confident production would soon rise to the level of between 300,000 and 300,000 carats a year which are venture needs to survive.

The raw sugar requirements of our UK refineries continue to be supplied under the Lomé Convention by the African, Caribbean and Pacific (ACP) sugar producers. The level of capital expenditure in the UK reflects our own confidence that this supply will be maintained.

Portugal's negotiations for accession to the EEC could provide an opportunity for the Community to give further aid through trade to the ACP sugar producing countries. Portugal has requested that all its future

requirements for cane raw sugar should be supplied from ACP countries. We are strongly supporting their efforts to increase the Lomé tonnage by the full amount of Portugal's requirements.

Sugar & Health

We are naturally concerned about, and investigate carefully, any

suggestions that our products might be injurious to health. We therefore

welcome this year's authoritative report of the UK Government's Committee on Medical Aspects of Food Policy.

In contrast, biased attacks on sugar

based on unsubstantiated accusations of damage to health have continued

LETTERS FROM TATE & LYLE
UK COMPANY NEWS
£36m expansion in agriproducts
Tate & Lyle Canadian offshoot in £2.5m deal
Strong financial position and record profits

Strong financial position and record profits

Sir Robert Haslam, Chairman of Tate & Lyle, reports:

Once again, I am pleased to be able to report record Group profits before tax of £69.2m, an increase of £1.9m or 2.8% over the previous year.

The Group's financial position is very strong, and the Board is able to recommend a final dividend of 12.5p per share to make a total for the year of 19.0p, 1.9% higher than last year.

Sugar in the EEC

The raw sugar requirements of our UK refineries continue to be supplied under the Lomé Convention by the African, Caribbean and Pacific (ACP) sugar producers. The level of capital expenditure in the UK reflects our own confidence that this supply will be maintained.

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without abatement. We have now decided that we should set the record straight and we propose to launch an information campaign on this issue during the coming year.

The Next Step

The Group's strategy of expansion in related businesses is evidenced by recent acquisitions in North America totalling over £70m. These are examples of our policy of buying suitable businesses where opportunities arise, but efforts to find more significant acquisitions are undiminished.

People

The transformation of the Group during the past few years is the best possible testimony to the enviable qualities of our employees.

We remain confident of the prospects for our business and look to the future with optimism and enthusiasm.

Financial Highlights

	1984	1983
Turnover	£1,722m	£1,784m
Profit before tax	£69.2m	£57.3m
Profit after tax attributable to shareholders	£37.5m	£33.6m
Earnings per share	54.8p	59.5p
Dividends per share	19.0p	16.0p
Dividend cover	2.9 times	3.7 times



If you wish to have a copy of the 1984 Annual Report, please complete the coupon and return to:
C. P. McFie, Secretary, Tate & Lyle PLC,
Sugar Quay, Lower Thames Street, London EC3R 6DQ.

NAME _____

ADDRESS _____

FT 15/1

TATE & LYLE

Notice to Holders

New Zealand

Adjustable Rate Extendible Notes, Series A

Pursuant to paragraph 3(e) of the Fiscal Agency Agreement dated November 7, 1984 between New Zealand and Citibank, N.A., fiscal agent, notice is hereby given that New Zealand has designated a Subsequent Repayment Date and interest rate for the period ending on such Subsequent Repayment Date, with respect to New Zealand's Adjustable Rate Extendible Notes, Series A (the "Notes").

Subsequent Repayment Date

New Zealand has designated May 7, 1985 as the first Subsequent Repayment Date.

Interest Rate

The interest rate on the Notes from February 6, 1985 to May 7, 1985 will be equal to (a) the weighted average per annum discount rate for direct obligations of the United States with a maturity of 91 days ("91-day Treasury bills"), expressed as a bond equivalent on the basis of a year of 365 or 366 days and applied on a daily basis, at the applicable 91-day Treasury bill auction (the date of such auction being herein referred to as "Auction Date") as published by the Board of Governors of the Federal Reserve System or (b) if not so published as reported by the Department of the Treasury the 91-day Treasury bill rate ("plus" (b) the Applicable Spread (as defined below) for such Auction Date).

Such Treasury bills are usually sold at auction on Monday of each week unless that day is a legal holiday in which case the auction is usually held on the preceding Friday. If such Treasury bill rate ceases to be so published or reported prior to May 7, 1985, then current rate of interest will remain in effect until the earlier of May 7, 1985 or such time as such rate is again published or reported.

The interest rate will be subject to adjustment on the calendar day following each auction of 91-day Treasury bills: provided, however, (i) that the interest rate in effect for the period from February 6, 1985 through the date of the first 91-day Treasury bill auction after such date shall be based upon the results of the most recent 91-day Treasury bill auction prior to such date, and (ii) that the interest rate in effect for the ten day period immediately prior to May 7, 1985 shall be based upon the results of the most recent 91-day Treasury bill auction prior to the tenth day preceding such date.

The "Applicable Spread" for an Auction Date will be equal to the greater of (a) 55% of the amount by which three-month LIBOR on such Auction Date (determined as provided below) exceeds the 91-day Treasury bill rate on such Auction Date and (b) 60 basis points.

Three-month LIBOR on an Auction Date will be equal to the arithmetic average (rounded upward, if necessary, to the nearest multiple of 1/16 or 1%) of the quotations provided by the principal London office of each of the Reference Banks (as defined below) to the Fiscal Agent on such Auction Date for United States dollar deposits for the three month period beginning on such Auction Date as offered to leading banks in the London interbank market at approximately 3:00 p.m. (London time) on such Auction Date. If on any Auction Date less than two Reference Banks provide quotations to the Fiscal Agent, three-month LIBOR on such Auction Date shall be the arithmetic average (rounded as stated above) of such quotations; if on any Auction Date less than two Reference Banks provide such quotations, then three-month LIBOR on such Auction Date shall be the same as three-month LIBOR on the immediately preceding Auction Date. "Reference Banks" means Citibank, N.A., The Chase Manhattan Bank (National Association) and Lloyds PLC.

Each holder of a Note will be deemed to have elected to extend the date of repayment of such Note to May 7, 1985 unless the form entitled "Option to Elect Repayment" appearing on the reverse side of the Note or a facsimile or telex thereof, duly completed by the holder of such Note, has been received by the Fiscal Agent, in the case of Notes in registered form, at its address at 120 Wall Street, New York, New York 10004, and in the case of Notes in bearer form, at the main office of the Fiscal Agent in London, NOT LATER THAN JANUARY 25, 1985.

CITIBANK, N.A.
Fiscal Agent

IN 326 B.C. ALEXANDER THE GREAT CONQUERED EGYPT, PERSIA AND INDIA. IN OUR HARD TIMES, WE ARE CONTENT WITH JUST EUROPE.



Alexander the Great 356-323 B.C.

PIRAIKI-PATRAIKI
Cotton Manufacturing Co., Inc.
NUMBER ONE AND GOING STRONG

- 8, Dragatsaniou st., 106 59 Athens, Greece, Tel.: 3237911-15, 3255261-63, Telex 215399 PATR GR
- PIRAIKI-PATRAIKI VAN DELDEN TEXTIL AG - Postfach 1362
4434 Ochtrup, BRD - Tel.: 05253/141, Telex 0829261

DIRECTORS, SECRETARY AND ADVISERS

Directors

IAN FAULCONER HEATHCOAT GRANT (Chairman)
The Old Farm, Glenmoriston, Inverness, ScotlandJEAN FELICIAN CATTIER (Secretary)
29 Rue du Collège, 1260 Nyon, SwitzerlandKENNETH HING-CHENG FUNG (Hong Kong)
63 Mt. Kellet Road, The Peak, Hong KongDAVID BRETT NICHOL
Rossie, Fergandenny, Perthshire, Scotland

Secretary, Registered Office and Principal Place of Business

KEITH PATRICK HANNAY, Chartered Accountant,
One Charlotte Square, Edinburgh EH2 4DZ

Investment Managers

IVORY & SIME plc, One Charlotte Square, Edinburgh EH2 4DZ

Registrars and Transfer Office

BANK OF SCOTLAND, 26A York Place, Edinburgh EH1 3EY

Auditors and Reporting Accountants

ARTHUR YOUNG, Chartered Accountants,
17 Abercromby Place, Edinburgh EH3 6LT

Bankers

THE ROYAL BANK OF SCOTLAND plc,
21 Lombard Street, London EC3V 9BA
HONGKONG & SHANGHAI BANK, China Building,
29 Queen's Road Central, Hong Kong

Receiving Bankers

BANK OF SCOTLAND, New Issue Department,
26A York Place, Edinburgh EH1 3EY
BANK OF SCOTLAND, New Issue Department,
3rd Floor, Broad Street House,
SS Old Broad Street, London EC2P 2HL

Solicitors to the Company and to the Offer

SHEPHERD & WEDDERBURN W.S.,
16 Charlotte Square, Edinburgh EH2 4YS

Stockbrokers to the Company

BELL, LAWRIE, MACGREGOR & CO.,
Erskine House, 68 Queen Street, Edinburgh EH2 4AE

Stockbrokers to the Offer

BELL, LAWRIE, MACGREGOR & CO.,
Erskine House, 68 Queen Street, Edinburgh EH2 4AE
STOCK BEECH & CO., Bristol & West Building,
Broad Quay, Bristol BS1 4DD
and Lloyds Bank Chambers, 73 Edmund Street, Birmingham B3 3HL
TILNEY, 385 Sefton House, Exchange Buildings, Liverpool L2 3RT
and Central Chambers, 13 Priory Hill, Shrewsbury SY1 1DQ
WISE SPEKE & CO., Commercial Union House, 39 Pilgrim Street,
Newcastle upon Tyne NE1 5RN
and Airedale House, Airedale Street, Leeds LS1 5AL
and 103 Albert Road, Middlesbrough, Cleveland TS1 2PA

INTRODUCTION

The Company is a new investment trust which will specialise in investments in the Asian Pacific region, excluding Japan and Australasia. The principal areas to be considered initially for investment will be Hong Kong, South Korea, Malaysia, Singapore, Taiwan and Thailand. The Company, which is incorporated in Scotland, will be managed by Ivory & Sime plc (Ivory & Sime), Ivory & Sime is one of the leading investment management companies in the United Kingdom, and currently manages or advises ten listed investment companies.

The Directors foresee a number of investment opportunities arising from the changing industrial and political environment in the Asian Pacific region and are optimistic about the Company's long term growth prospects.

ECONOMIC BACKGROUND

The table below illustrates the economic performances between 1973 and 1983 of the principal countries in which the Company intends to invest initially, compared with certain major industrialised nations.

Country	Compound Annual GDP Growth Rate 1973-1983t
Hong Kong	7.96%
South Korea	7.44%
Malaysia	7.03%
Singapore	1.53%
Taiwan	7.28%
Thailand	6.65%
Japan	3.71%
United Kingdom	1.10%
United States	2.04%
West Germany	1.62%

*Gross Domestic Product at 1980 prices (Taiwan at 1976 prices)

tSources: (i) IMF International Financial Statistics, 1984 Yearbook (except Hong Kong and Taiwan)

(ii) Hong Kong and Taiwan: Government statistics:

(iii) Hong Kong: Department of Census and Statistics;

(iv) Taiwan: Directorate-General of Budgeting, Accounting and Statistics.

In order to maintain economic growth, the Directors believe that industry in the Asian Pacific region will become more capital, rather than labour, intensive. Accordingly the Directors anticipate that the number of investment opportunities in the Asian Pacific region will increase over the next decade in terms of both more companies being quoted on recognised stock exchanges and further countries relaxing their regulations governing the foreign ownership of securities.

The Directors also believe that the future economic performance of the six countries in the table above will be enhanced to an increasing extent by the expansion of their technology industries, fostered in particular by Japanese and American influences.

INVESTMENT POLICY

The primary objective of the Company is to provide long term capital growth for its shareholders through investment in selected companies in the Asian Pacific region, excluding Japan and Australasia.

While dividend yields are higher in a number of Asian stockmarkets than they are, for instance, in Japan, income will be a secondary factor in making investment decisions and dividends to shareholders are therefore likely to be of lesser significance than capital growth.

Investments will be sought initially in Hong Kong, South Korea, Malaysia, Singapore, Taiwan and Thailand. It is anticipated that there will be an emphasis at the outset on selected opportunities in Hong Kong. In the case of South Korea and Taiwan, investments may be made through the medium of one or more government approved funds until such time as direct portfolio investment in these countries is permitted. As economies within the region develop, so other countries will be considered for investment. In the longer term, investment in companies engaged in business in the People's Republic of China may also be considered if suitable opportunities arise.

It is intended that the portfolio will comprise some thirty to forty principal holdings concentrated in:

(a) industries which the Directors, using an international perspective, consider to have superior growth prospects; and

(b) younger growing companies.

Although it is proposed to invest the Company's funds fully in equity investments, the Directors reserve the right to invest in bonds, deposits or short term money market instruments in any country.

The Directors intend that the Company will so conduct its affairs as to satisfy the conditions required for it to be approved as an investment trust in accordance with Section 359 of the Income and Corporation Taxes Act 1970 (as amended).

The Articles of Association of the Company do not limit the discretion of the Directors as regards investment policy; however, the Directors intend to ensure that:

(a) not more than 15 per cent of the assets of the Company or, if the Company has any subsidiary, of its Company and its subsidiaries (the Company) (other than deducting borrowed money) will be held in or invested in the securities of any one company (other than its company which has been approved as an investment trust by the Inland Revenue or which would qualify for such approval but for the fact that it is not yet listed) including loans to or shares in any subsidiary of the Company;

A copy of this document, which comprises listing particulars with regard to Pacific Assets Trust Public Limited Company ('the Company') in accordance with The Stock Exchange (Listing) Regulations 1984, has been delivered to the Registrar of Companies in Edinburgh as required by those Regulations. Application has been made to the Council of The Stock Exchange for admission to the Official List of the Ordinary Shares of 50p each of the Company now being issued, and the warrants attached thereto ('the Series I Warrants') who detached.

The Directors of the Company ('the Directors'), whose names appear below, are the persons responsible for the information contained in this document. To the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case) the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information. All the Directors accept responsibility accordingly.



PACIFIC ASSETS TRUST Public Limited Company

Incorporated in Scotland under the Companies Acts 1948 to 1981

with registered number 91052

OFFER FOR SUBSCRIPTION
of12,000,000 Ordinary Shares of 50p each
(with Series I Warrants attached)

at 100p per share

payable as to 75p per share on application
and as to the balance of 25p on 15 July 1985Underwritten by
BELL, LAWRIE, MACGREGOR & CO.

The Application List for the Ordinary Shares (with Series I Warrants attached) now offered for subscription will open at 10 am on Monday, 21 January 1985 and may be closed at any time thereafter. The procedure for application and the Application Form are set out at the end of this document.

SHARE CAPITAL

Authorised \$8,750,000	To be issued party paid in Ordinary Shares of 50p each £6,000,000
---------------------------	--

Successful applicants (or their nominees) will receive one Series I Warrant for every five Ordinary Shares registered in their names. Each Series I Warrant is convertible into one Ordinary Share (qualifying for Series II Warrants) at 100p per share on 31 May to any year from 1986 to 1995 inclusive. Holders of Ordinary Shares on the register on 30 June 1985 will be entitled to one further Warrant (a 'Series II Warrant') for every five Ordinary Shares then held. Each Series II Warrant will be convertible into one Ordinary Share at 125p per share on 31 May in any year from 1986 to 2000 inclusive. The Directors have been informed by Bell, Lawrie, Macgregor & Co., Stockbrokers to the Company, that applications are expected to be made for a total of 12,000,000 Ordinary Shares (with Series I Warrants attached). Such applications will be accepted in respect of not less than 7,800,000 Ordinary Shares (with Series I Warrants attached).

(b) not more than 25 per cent of the assets of the Company or, if the Company has subsidiaries, of the Group (before deducting borrowed money) will be invested in the aggregate of (a) securities not listed on any recognised stock exchange and (b) holdings in which the interest of the Company in any subsidiary of the Company amounts to a 25 per cent or more of the assets of the subsidiary, including any option (including an element of equity) of any one listed company (other than another company which has been approved as an investment trust by the Inland Revenue or which would qualify for such approval but for the fact that it is not yet listed) and

(c) the investment policy set out in this section will, in accordance with Stock Exchange requirements, be adhered to for at least three years following listing, and the policy of investment in the Asian Pacific region (excluding Japan and Australasia) will not be altered at any time without the consent of shareholders.

The Company proposes to give notice to the Registrar of Companies of its intention to carry on business as an investment company pursuant to Section 41 of the Companies Act 1980.

DIRECTORS AND MANAGEMENT

Ian Faulconer Heathcoat Grant (Chairman), aged 45, is Managing Director of Glenmoriston Estates Limited. He was formerly a director of Jardine Matheson & Co. Ltd, Hong Kong, and was also a director of Jardine Fleming (Far East) Limited. He worked for eleven years in a number of Far Eastern centres, including Tokyo and Hong Kong. He is a director of The Royal Bank of Scotland plc, Japan Assets Trust PLC, First Charlotte Assets Trust PLC and other public and private companies. He is also a member of the Scottish Tontine Board.

Jean Frédéric Cattier, aged 52, is a director of Clarendon Bank, Zurich, a subsidiary of Financière Crédit Suisse First Boston. He was also a director of Credit Suisse Bahamas Limited and EBC (Schweiz) A.G., a subsidiary of European Banking Company Limited. He was formerly Chief Executive of Credit Suisse First Boston Group, with which he has been associated for twenty years, and Chairman of its holding company, Financière Crédit Suisse First Boston.

Kenneth Hing-Cheng Fung, aged 45, is Joint Managing Director of Fung Ling International Services (H.K.) Limited. He was formerly a director of Grandfitter Fung International Services (H.K.) Limited, Reader's Digest Association Far East Limited and Guangzhou International Trading & Investment Corporation (incorporated in the People's Republic of China).

David Brett Nichol, aged 39, is a director of Ivory & Sime which he joined in 1972. He qualified as a Chartered Accountant in 1968 and subsequently spent four years in investment banking and stockbroking/gaming experience in London, Australia, Hong Kong and Japan. He is also a Director of Ivory & Sime (International) Inc.

The Directors are all non-executive.

Keith Patrick Hannay, aged 37, is Secretary of the Company and is an employee of Ivory & Sime which he joined in 1981. He is a Chartered Accountant and is Secretary of The Independent Investment Company PLC, Japan Assets Trust PLC and Viking Resources Trust PLC, which are also managed by Ivory & Sime.

Investment Managers
Ivory & Sime has experience of investing in the Asian Pacific region extending over a period of approximately fifteen years. It is one of the leading investment management companies in the United Kingdom with funds under management exceeding \$1,000 million. It manages or advises ten listed investment companies, each with a particular investment strategy as detailed below:

British Assets Trust PLC
Edinburgh American Assets Trust PLC

European Assets Trust NV
First Charlotte Assets Trust PLC

Japan Assets Trust PLC
North Sea Assets PLC
Personal Assets Trust PLC

The Independent Investment Company PLC

Viking Resources Trust PLC

DIVIDEND POLICY

As a result of the Company's investment policy of capital growth and the relatively low yield on securities in the markets in which the Company proposes to invest, it is likely that net revenue, and consequently dividends, will be small.

The income of the Company will be derived wholly or mainly from shares and other securities. It is the Directors' intention to retain, no more than 15 per cent of the income derived from shares and securities.

The dividend will be in the form of a single payment made in or about May in each year commencing in 1986.

The distribution as dividend of surpluses arising from the realisation of investments is prohibited by the Company's Articles of Association.

DETAILS OF THE OFFER

Shares

It is proposed that the Company should raise the sum of \$12,000,000 (before expenses, commissions and brokerage) by the issue of 12,000,000 Ordinary Shares of 50p each (with Series I Warrants attached) at 100p per share, payable as to 75p on application and as to the balance of 25p on 15 July 1985. The amount of 75p per share payable on application represents 25p in respect of nominal value and the whole of the premium of 50p.

The Ordinary Shares now offered will rank for all dividends and other distributions hereafter declared, paid or made on the ordinary share capital.

Series I Warrants

The persons in whose names the Ordinary Shares now being offered are first registered will receive warrants ('Series I Warrants') conferring, in respect of every five Ordinary Shares so registered, the right to subscribe for one Ordinary Share on 31 May in any one of the years 1986 to 1995 inclusive at 100p per Ordinary Share (subject to the usual adjustments). Particulars of the Series I Warrants, which will be in registered form, are set out in Appendix 1.

Deals on Letters of Allotment until Friday, 1 March 1985 (the last date for registration or renunciation) will be in multiples of five Ordinary Shares (carrying the right to one Series I Warrant). After first registration (but not before the Series I Warrants will be transferable separately from the Ordinary Shares, and consequently after that time Ordinary Shares may be transferred in any number).

Application will be made for the listing of Ordinary Shares issued on the exercise of Series I Warrants, and such Ordinary Shares will rank *pari passu* with the Ordinary Shares now being offered; they will therefore qualify for Series II Warrants.

Particulars of the Series II Warrants, which will be in registered form, are referred to in Appendix 1.

TAXATION

The Company

The Directors intend to ensure that the Company satisfies the conditions for approval as an investment trust laid down in Section 359 of the Income and Corporation Taxes Act 1970 (as amended) and will be subject to the Inland Revenue for such approval. The Company, as a result of the provisions of the Finance Act 1980, will be exempt from corporation tax on chargeable gains realised during any accounting period for which such approval is granted.

The income of the Company will be subject to United Kingdom corporation tax in the normal way. Income arising from overseas investments will, in addition, be subject to foreign withholding taxes at varying rates, but it is expected that double taxation relief will be available.

The Directors consider that the Company will not be a close company immediately following the issue now being made.

Shareholders and Warrantholders

Shareholders resident or ordinarily resident in the United Kingdom for taxation purposes may be liable to tax on any gain arising on a disposal of Ordinary Shares or Warrants in the Company.

The Directors have been advised that, on the basis of current legislation, for the purposes of taxation of capital gains:

(a) the Company shall keep available for issue sufficient authorised but unissued share capital to satisfy in full all subscription rights remaining exercisable;

(b) if at any time an offer or invitation is made by the Company to the holders of its Ordinary Shares for the purchase by the Company of any of its Ordinary Shares, the Company shall make available to the holders of its Ordinary Shares attached to the registered holders of Series I Warrants, and each such holder shall be entitled, at any time while such offer or invitation is open for acceptance, to exercise his subscription rights on the terms on which the same could have been exercised on the last preceding subscription date (subject to any adjustment pursuant to paragraph 2(a) above) so as to take effect as if he had exercised his rights immediately prior to the date for record date of such offer or invitation;

(c) if at any time an offer is made to all Ordinary shareholders of the Company (or all such shareholders other than the offeror and/or any company controlled by the offeror and/or persons acting in concert with the offeror) to acquire the whole or any part of the issued ordinary share capital of the Company and the Company becomes aware that as a result of such offer the right to cast a majority of the votes which may ordinarily be cast at a general meeting of the company has or will become vested in the offeror and/or such persons or companies as aforesaid, the Company shall give notice of such vesting to the holders of the Series I Warrants within 14 days of its becoming so aware, and each such holder shall be entitled within the period of 30 days immediately following the date of such notice, to exercise his subscription rights on the terms (subject to any adjustment pursuant to paragraph 2(a) above) on which the same could have been exercised on the last preceding subscription date;

(d) if an order is made or an effective resolution is passed for winding up the Company, except for the purpose of reconstruction, amalgamation or re-organisation on terms sanctioned by an extraordinary resolution of the holders of the Series I Warrants, each holder of a Series I Warrant will (if in such winding up there shall be a surplus available for distribution in respect of each Ordinary Share which, assuming the full exercise of all outstanding subscription rights, exceeds the subscription price) be treated as if immediately before the date of such order or resolution his subscription rights had been exercisable and had been exercised in full on the terms (subject to any adjustment pursuant to paragraph 2(a) above) on which the same could have been exercised on the last preceding subscription date;

(e) save for the issue of Ordinary Shares for Series II Warrants, the Company shall not grant (or agree to grant) any option in respect of or create any right or option for the Ordinary Shares (whether or not exercisable) or any other rights or options over or in respect of any Ordinary Shares which together with the aggregate nominal amount of any Ordinary Shares over which options or rights of subscription (other than the subscription rights conferred by the Series I Warrants and the Series II Warrants) shall be outstanding at the date of such grant or creation, would exceed in the aggregate 10 per cent of the nominal amount of the Ordinary Shares then in issue, nor (except with the sanction of an extraordinary resolution of the holders of the Series I Warrants) will the Company grant (or agree to grant) any option in respect of or create any rights of subscription for, or issue any loan capital carrying rights of conversion into Ordinary Shares if the price at which any such option or right is exercisable is lower than the subscription price for the time being;

(f) the Company shall not change its financial year-end from 31 January without giving to the holders of the Series I Warrants at least two calendar months written notice thereof and of the new date to be substituted for 31 May in paragraph 1(a) above;

4. Modification of Rights

All or any of the rights for the time being attached to the Series I Warrants may from time to time (whether or not the Company is being wound up) be altered or abrogated with the sanction of an extraordinary resolution of the holders of the outstanding Series I Warrants. All the provisions of the Articles of Association for the time being of the Company as to general meetings of shareholders (notably those relating to the Series I Warrants) and the constitution of the capital of the Company but so that (a) the necessary quorum shall be the holders (present in person or by proxy) entitled to acquire one-third in nominal amount of the Ordinary Shares in respect of which subscription rights remain exercisable, (b) every holder of a Series I Warrant present in person at any such meeting shall be entitled on a show of hands to one vote and every such holder present in person or by proxy shall be entitled on a poll to one vote for every Ordinary Share for which he is entitled to subscribe, (c) any holder of a Series I Warrant present in person or by proxy may demand or join in demanding a poll, and (d) if at any adjourned meeting a quorum as above defined is not present, those holders of Series I Warrants who are then present in person or by proxy shall be a quorum.

5. Purchase

The Company and its subsidiaries shall have the right to purchase Series I Warrants in the market or by tender available to all holders of the Series I Warrants alike at any price or by private treaty at a price not more than 10 per cent in excess of the middle market quotation for the Series I Warrants on the previous day. All Series I Warrants so purchased shall forthwith be cancelled and shall not be available for resale or reissue.

6. Transfer

Each Series I Warrant will be registered and will be transferable in whole or in part by instrument of transfer in any usual or common form, or in any other form which may be approved by the Directors, except that no transfer of a right to subscribe for a fraction of an Ordinary Share may be effected.

7. General

(a) The Company will, concurrently with the issue of the same to its Ordinary Shareholders, send to each registered holder of a Series I Warrant (or in the case of joint holders to the first-named) a copy of each published Annual Report and Accounts of the Company, together with all documents required by law to be annexed thereto, and copies of every statement, notice or circular issued to Ordinary Shareholders.

(b) For the purpose of these Particulars, 'business day' means a day on which banks in Scotland are open for business. 'Series I Warrant' means the right to subscribe for Ordinary Shares of the Company at 125p per share on 31 March of any one of the years 1986 to 2000, or on the tenth anniversary of the date of issue of the Series I Warrant, whichever is the later, subject to the provisions for adjustment set out in Appendix II to the Offer for Subscription document issued by the Company on 15 January 1985; and 'extraordinary resolution' means a resolution proposed at a meeting of the holders of the Series I Warrants duly convened and held and passed by a majority consisting of not less than three-fourths of the votes cast, whether on a show of hands or on a poll.

(c) If any of the events referred to in paragraphs 2(b), 3(b), 3(c) and 3(d) above shall occur prior to the first subscription date, the paragraph concerned shall be read and construed in relation to that event as if the words 'first subscription date' were substituted for the words 'last preceding subscription date'.

APPENDIX B

PARTICULARS OF THE SERIES II WARRANTS TO SUBSCRIBE FOR ORDINARY SHARES OF THE COMPANY

The Particulars of the Series II Warrants shall be identical to those pertaining to the Series I Warrants except in the following respects:

- Throughout the Particulars the expression 'Series II Warrants' shall be substituted for 'Series I Warrants'.
- Paragraph 1(a) of the Particulars shall be further amended to provide that the 'Subscription date' shall be 31 May in any one of the years 1996 to 2000 and that the subscription price shall be 125p per Ordinary Share.
- Paragraph 3(b) of the Particulars shall be amended to provide as follows:

'(b) The Company shall not grant (or agree to grant) any option in respect of or create any rights of subscription for any Ordinary Share the nominal amount of which, together with the aggregate nominal amount of any Ordinary Shares over which options or rights of subscription (other than the subscription rights conferred by the Series II Warrants) shall be outstanding at the date of such grant or creation, would exceed in the aggregate 10 per cent of the nominal amount of the Ordinary Shares then in issue (and, where the holders of Series II Warrants will the Company grant (or agree to grant) any option in respect of or create any rights of subscription for, or issue any loan capital carrying rights of conversion into Ordinary Shares if the price at which any such option or right is exercisable is lower than the subscription price for the time being; and'

4. In Paragraph 7 of the Particulars the definition of 'Series II Warrant' shall be deleted.

APPENDIX III

GENERAL INFORMATION

1. History and Share Capital

(a) The Company was incorporated in Scotland under the Companies Act 1948 on 21 December 1984 (registered number 91052) as a public company limited by shares with an authorised share capital of £15,000,000 divided into 30,000,000 Ordinary Shares of 50p each, of which two have been agreed to be taken by the subscribers of the Memorandum of Association and are included in the issue. On 1 January 1985 the authorised share capital was decreased from £15,000,000 to £8,750,000 by the cancellation of 12,500,000 unissued Ordinary Shares of 50p each. The authorised share capital is now £8,750,000 divided into 17,500,000 Ordinary Shares of 50p each.

(b) The Company has not carried on business or incurred borrowings pending the issue by the Registrar of Companies of a certificate under Section 4 of the Companies Act 1980.

(c) The issue of the securities now being offered was authorised by the Company in General Meeting on 1 January 1985 (on about 22 January 1985 the Directors' Committee thereof will by resolution allot Ordinary Shares (with Series I Warrants attached).

(d) Subject to any special rights or restrictions attaching to any shares or any class of shares issued by the Company in the future, the holders of fully paid Ordinary Shares are entitled *per se* amongst themselves, but in proportion to the number of Ordinary Shares held by them, to share in the whole of the profits of the Company paid out as dividends and the whole of any surplus in the event of the liquidation of the Company.

(e) Save as disclosed herein:

- No share or loan capital of the Company has been issued for cash or for a consideration other than cash and no such capital of the Company is now proposed to be issued.
- No commissions, discounts, brokerage or other special terms have been granted by the Company in connection with the issue or sale of any share or loan capital.

(f) Save for this issue no material issue of shares (other than to shareholders *pro rata* to existing holders) will be made within one year and no issue will be made which would effectively alter the control of the Company without in either case prior approval of the shareholders of the Company in General Meeting.

2. Indebtedness

The Company has no loan capital (including term loans) outstanding, or created but unused, and no outstanding mortgages, charges or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances or acceptance credits, hire purchase commitments, guarantees or other material contingent liabilities.

3. Underwriting, Expenses of Issue and Application of Net Proceeds

By an Agreement dated 11 January 1985, subject to the Ordinary Shares (with Series I Warrants attached) now being issued, the Company and Bell, Lawrie, MacGregor & Co. have agreed with the Company to underwrite the issue of such shares on the terms and conditions therein contained for a commission of 2 per cent (exclusive of Value Added Tax) of the aggregate issue price of such shares out of which they will pay commission of 1 1/4 per cent on the issue price to sub-underwriters, fees to the other Stockbrokers to the Offer and their own legal and out of pocket expenses.

The Company will pay its preliminary expenses of £500 and also the expenses of and incidental to the issue, including all accountancy and its own legal expenses, carry a due of £120,000. The Stock Exchange listing fees, the annual listing underwriting fees, the costs of advertising, advertising and distributing the listing particulars and the fees and expenses of the Receiving Bankers and the Registrars and brokerage of 1/2 per cent where applicable (see 'Procedure for Application' below). The aggregate costs and expenses payable by the Company (excluding value added tax where applicable) are estimated to be £500,000. After meeting these expenses, the net proceeds of the issue, which will be available to the Company for investment, are estimated to amount to approximately £1,500,000.

4. Memorandum and Articles of Association

The Memorandum of Association of the Company provides that the Company's principal objects are to carry on the business of an Investment Trust Company or Investment Company in all its branches. The objects of the Company are set out in full in Clause IV of the Memorandum of Association which is available for inspection at the address specified in Section 9 below.

The Articles of Association of the Company contain *inter alia* provisions to the following effect:

Directors

- A Director shall not be required to hold any shares of the Company by way of qualification. A Director who is not a member of the Company shall nevertheless be entitled to attend and speak at General Meetings.
- The Directors of the Company shall be paid such remuneration for their services as may be determined by the Board, subject to unless otherwise approved by the Company in general meeting the aggregate amount of such remuneration shall not exceed £50,000. Such remuneration shall be deemed to accrue from day to day. The Directors are also entitled to be paid all travelling, hotel and incidental expenses properly incurred by them in connection with the business of the Company. Any Director appointed to executive office or who serves on any committee or who devotes special attention to the business of the Company or who otherwise performs special services may be paid such extra remuneration as the Directors may determine.

- At the first Annual General Meeting of the Company all the Directors shall retire from office and at each Annual General Meeting thereafter so long as the Board consists of no more than five, one of whom shall be a non-executive director, and if the Board consists of more than one-third of the Directors for the time being, or, if their number is not a multiple of three, then the number nearest to one-third but not exceeding one-third shall retire from office.

- The Board may pay and agree to pay pensions or other retirement, superannuation, death or disability benefits or allowances to, or to any person in respect of, any Director or former Director who may have held any executive office or employment under the Company or any subsidiary of the Company or its holding company (if any) and for the purpose of providing any such pensions or other benefits or allowances may contribute to any scheme or fund or may make payments towards insurance or trust in respect of such persons.

- The provisions of Section 185 of the Companies Act 1948 concerning the retirement of Directors attaining the age of 70 shall apply to the Company.

- A Director shall not vote in respect of any contract or arrangement or any other proposal whatsoever in which he has any material interest otherwise than by virtue of his interest as a shareholder or debenture holder or otherwise in or through the Company. A Director shall not be counted in the quorum at a meeting in relation to any resolution on which he is debarred from voting. These restrictions are subject to limited exceptions set out in the Articles of Association and the Company may by Ordinary Resolutions suspend or relax the restrictions to any extent or ratify any transaction not duly authorised by reason of a contravention of such provisions.

Borrowing Limits

The Directors shall restrict the borrowings of the Company and exercise all voting and other rights or powers of control exercisable by the Company in relation to subsidiary companies (if any) so as to secure (as regards subsidiary companies) far as by such exercise they can secure) that the aggregate amount of all monies borrowed by the Company and its subsidiary companies (if any) (the 'Group') (exclusive of intra-group borrowings) shall not exceed an amount equal to the sum of (i) the amount of two-thirds of the amount paid up on the capital of the Company and (ii) the amount standing to the credit of the capital and revenue reserves of the Company and its subsidiaries (calculated in accordance with the Articles of Association) or, until such time as the first accounts of the Company shall be made up and audited, £10,000,000.

Notes of Members

On a show of hands, every member who is present in person and entitled to vote shall have one vote and on a poll every member who is present in person or by proxy and entitled to vote shall have one vote for each share held by him.

Dividends

Appropriations of capital assets or realised profits resulting from sales of capital assets or any other moneys in the nature of accretion to capital shall not be treated as profits available for dividend.

Alteration of Capital

The Company may, from time to time, by Ordinary Resolution:

- Increase the capital by such sum, to be divided into shares of such amount, as the resolution shall prescribe;
- convert and divide the shares, or any of them, into shares of larger amount;
- sub-divide the shares, or any of them into shares of smaller amount and the resolution may determine that, as between the shares resulting from the sub-division, any of them may have any preference or advantage as regards dividend, capital, voting or otherwise as compared with the others;
- cancel any shares which, at the date of the passing of the resolution, have not been taken or agreed to be taken by any person and diminish the amount of the authorised capital by the amount of the shares so cancelled.

The Company may, from time to time, by Special Resolution reduce the capital, any share premium account and any capital redemption reserve in any manner authorised by law.

Variation of Rights

The special rights attached to any class of shares for the time being in issue may be varied with the consent in writing of the holders of three-fourths of the issued shares of that class or with the sanction of an extraordinary resolution passed at a separate General Meeting of the holders of the shares of that class.

Transfer of Shares

The Ordinary Shares will be registered and will be transferable in whole or in part by instrument of transfer in any usual or common form, or in any other form which may be approved by the Directors, except that no transfer of a right to subscribe for a fraction of an Ordinary Share may be effected.

Unclaimed Dividends

Any dividends unclaimed after a period of twelve years from its date of declaration shall be forfeited and shall revert to the Company.

5. Directors' and Other Interests

The Directors, including their immediate families, will make firm applications for the number of Ordinary Shares set out against their respective names:

Name of Director	Ordinary Shares of 50p each (with Series I Warrants attached)
1. F. H. Grant	10,000
2. J. F. Cattie	5,000
3. K. H. C. Fung	1,000
4. D. B. Nichol	10,000

Immediately following this issue it is expected that the undermentioned persons will hold five per cent or more of the issued share capital of the Company arising from acceptance of firm applications:

Name	Minimum number of Ordinary Shares of 50p each (with Series I Warrants attached)
Edinburgh American Assets Trust PLC	975,000
A G de 1824 Compagnie Belge d'Assurance Générale Vie	975,000

Mr D. B. Nichol is a shareholder and director of Ivory & Sime and as such is interested in the Management Agreement between Ivory & Sime and the Company referred to under Section 7 below. Mr Nichol has agreed to waive his entitlement to fees as a Director of the Company.

There are no service contracts in existence between the Company and any of its Directors nor are there any such contracts proposed.

Save as disclosed herein, no Director has any interest, direct or indirect, in the promotion of or any assets which have been or are proposed to be acquired, disposed of by or leased to the Company.

Save as disclosed herein, no Director is materially interested in any contract or arrangement subsisting at the date hereto which is significant in relation to the business of the Company.

It is estimated that the aggregate emoluments of the Directors for the period ending 31 January 1986 will not exceed £16,000.

6. Taxation of Dividends and Distributions

Under current United Kingdom tax legislation, no withholding tax will be deducted from dividends paid by the Company. The Company is required to make an advance payment of corporation tax (ACT) when a dividend is paid, being a payment calculated by reference to the basic rate of income tax. The current ACT rate is 31.5% of the dividend paid. Consequently, the ACT relating to dividends will normally equal 30% of the total of the cash dividend together with the ACT.

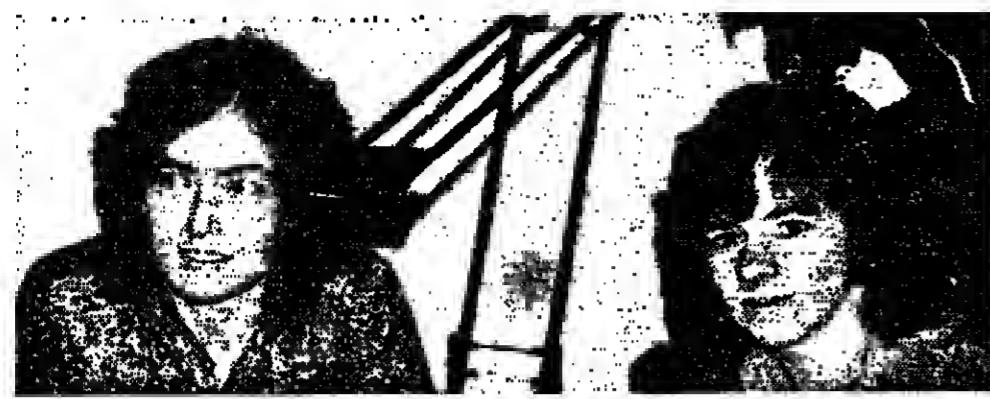
A U.K. resident individual shareholder has, imputed to the cash dividend received, a tax credit which is equal to the amount of ACT paid by the company in respect of the dividend. An individual shareholder or resident will be liable to U.K. income tax on the total of the cash dividend received and the related tax credit. The tax credit is then set against the individual's overall income tax liability and may be repaid if his total tax credits exceed the overall tax liability.

A U.K. resident corporate shareholder will not be liable to United Kingdom corporation tax on any dividend received.

Shareholders in the Company who are not resident in the United Kingdom may be entitled to a payment from the Inland Revenue on a proportion of the tax credit relating to their dividends but such entitlement will depend, in general, upon the provisions of any double taxation agreement or convention which exists between the United Kingdom and

THE MANAGEMENT PAGE : Small Business

EDITED BY CHRISTOPHER LORENZ



A customised approach to computer software

BY ELAINE WILLIAMS

SISTERS Clare and Alison Spottiswoode believe that small business is poorly served with microcomputer software. They maintain that few companies in this field have developed computer programs in a logical way by identifying needs of potential customers.

Alison Spottiswoode argues that a company often develops a program for its own requirements and then tries to sell it to others. She is also critical of the instructions and training which comes with software. At best, it is muddled; at worst, incomprehensible, she maintains.

The sisters have, therefore, set out to improve the situation, with their company, Spottiswoode and Spottiswoode, aiming to provide vertically-integrated packages of business software for microcomputers for different business sectors.

The sisters intend to sell lots of customised software to customers within, for example, the soliciting, accounting and surveying professions and to carry out general office and specialised functions suited to their particular needs. The company is already selling packages put together from software developed by other organisations. It has also completed development of its own products, including one on international portfolio management.

Clare is already a veteran at running her own business. She started importing software and customs from Taiwan (where she previously lived for a time) while she was in boarding school. When she sold the business last year, the turnover had reached £40,000 a year with customers in 400 shops throughout the UK.

Today, Clare, who has two

small daughters, gets a lot of support from her architect husband, Oliver Richards, who has also set up his own practice in an adjacent office at Russell Street, in London.

Six years younger, Alison Spottiswoode is a Chemistry graduate from Cambridge (Clare studied mathematics and economics there) who has worked for companies like IBM and Shell. When Clare asked her sister to help develop the new business, Alison had no hesitation. "I wanted to take on the challenge of running a small business. I felt that it would take 20 years to get anywhere in a large company," she said.

With £20,000 funds from their own reserves, the women raised a further £120,000 to set up the new business, some of it coming from private sources and some from government grants, but have found that growth of business is already putting demands on them for a further infusion of capital.

Alison Spottiswoode says: "We are aiming at the chap who wants a computer system for his business but who wants to buy everything off the shelf. We hope to sell programs which will be able to carry out 90 to 95 per cent of a business's needs; to do more would be too expensive."

It is the company's intention to develop its vertically integrated programs in cooperation with firms which are leading in their particular professional field. Alison Spottiswoode says that several companies are already interested in collaborating. In marketing other

organisations' software the company has, for example, already forged close links with Pason, whose main products are aimed at Sinclair computers.

The company has a staff of nine and other consultants have been brought in to develop new markets and ideas. The women believe in using the specialist skills of others where they have no particular expertise — for example, insurance.

Until now, the company has concentrated on computer consultants, advising businesses on the installation of microcomputers.

In addition, Spottiswoode and Spottiswoode have written guides on software for Century Publishing to support the launch of computer software for the Sinclair QL microcomputer. The books are being sold through the larger retail outlets such as W. H. Smith. This, the women hope, will be important for the company's image in the market. Five books are planned in this series under the company's Blueprint trademark.

With a large untapped market in computers Clare notes: "It is a great temptation to move into other areas, but it is not necessarily a good thing."

Alison adds: "We do have plans for our growth but don't see much scope for them," though she quickly explains that this was because of the rapid changes in the computing market.

The computer software market is a very competitive industry with fortunes won and lost virtually overnight. "Even if we fail, we are still fairly marketable," says Alison.

WHEN ALL the official documentation affecting the day-to-day running of a small business is laid end to end it stretches for 155.2 metres, and when it comes to forms that have to be filled in on VAT, PAYE, statutory sick pay and the like, there are nearly 40 metres of them.

This is some of the tangible evidence which has been presented to civil servants now writing up the conclusions of a Rayner-type scrutiny committee that has been investigating business regulation.

The committee's recommendations are expected to be in the hands of David Trippier, the small firms minister, by the end of this month. Early action is expected because of three factors.

The first is the growing alarm in Government circles that small businesses are not being formed at a fast enough rate. Although there are about 1.3m of them and there was a net gain of 120,000 between 1980 and 1983, the rate of growth in the gross number is thought too low, given that up to 40 per cent of new ventures can be expected to fail.

Trippier believes that red tape is deterring many people from setting up.

The second factor is that Trippier has the support of the Prime Minister. This is important because Trippier's post is a junior one in the Department of Trade and Industry and he has little personal influence with the Whitehall departments or agencies that would have to act in concert to deregulate small business life. There are at least eight of them.

This tacit support from No 10 Downing Street might make it unnecessary to bring into play the third factor, Lord Young's enterprise unit, which has on its agenda both deregulation and how to encourage growth of small business as principal methods of creating more jobs.

The enterprise unit has, in fact, stood off on deregulation for the past two months so as not to duplicate the work of the scrutiny committee. Whether it will step in will depend on how radical the committee's recommendations are.

What many people in Whitehall do not want to see is a timid compromise that ignores the main issues. This might happen because of the large numbers of interdepartmental frontiers involved. Members of the scrutiny committee are from the Home Office, Customs and Excise, the Inland Revenue, and the Department of the Environment, Trade and Industry, Health and Social Security, and Employment.

Although the chairman is from the DTI, where there is strong support for deregulation, the committee is among Ministers and pressure groups that the line of least resistance, with which all could agree, may not lead to much change. At the same time, the Treasury has not been represented on the committee although its kept a watching brief. Since there will be revenue implications in any radical change, Lord Young's departmental role might still therefore be necessary if the Government is to go that far.

BY IAN HAMILTON FAHEY

Deregulation Red tape on the wane?

me?" or "How soon could you deliver?" or "Do you have an invoice or delivery or is it the end of the month?" or "What are your credit terms?"

The HOW TO of...

CLOSING THE SALE

CLOSING the sale is the moment of truth in all customer contact. It is the acid test of success or failure and even professional sales people are daunted by it. The small business owner should therefore recognise trepidation as normal and be ready with some simple techniques to overcome the problem.

What sales people call the "basic close"—during which they hope to have stimulated a desire to buy—is to end the sales dialogue by asking straight out for the order and then shutting up. At this point the pressure is greatest on the prospective buyer and the sales person might break the tension and produce the wrong answer.

The basic close therefore carries a lot of risk. Professionals are trained in how to reopen the dialogue if the answer is no and build up to another climax and close. But they are also trained in other methods of closing the sale that avoid the yes-or-no crunch. These are worth their place in any small business person's armoury.

It says that businesses with less than 20 employees should be exempted from the requirements of the Protection of the Health and Safety at Work Act. It also wants small business employers' National Insurance contributions to be remitted.

It says that other special provisions should include streamlined means of obtaining planning permission, abolition of training levies, an end to PAYE (with small businesses able to take on self-employed people under contract instead), VAT exemption for businesses turning over less than £100,000 and a 20 per cent small business quota for all government contracts with the private sector.

It also wants the establishment of a standing deregulation unit in Whitehall and abolition of the Inland Revenue's status as a preferential creditor—which encourages the revenue to bankrupt small business people.

Mendham is less concerned with intervention on behalf of small business as with freeing people from unproductive activity that actually yields very little, if any, revenue for Government. The present VAT registration threshold of £18,700 is a particular beef. He also favours deferral of taxes for three years to aid cash flow in the crucial early stages of growth.

Mr Prospect's assessment of the major one almost in the same breath.

For example, "Well, perhaps we could fill in this order form—and by the way would you like to go on our brochure mailing list?" By saying yes to the minor point, Mr Prospect nods his assent to the major one.

Finally, you might also consider writing a friendly note to Mr Prospect when you get back to your office confirming your order, service, etc.

It also does this cement the sale. It reassures him of your integrity if he is woken up the next morning and wondered at which point he actually said yes.

IHF

Business Opportunities

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CONSULTANCY SERVICES

A new feed company, under the name of "Yemen Feed and Poultry Co" is interested in requisitioning the services of a well known consultancy company to undertake detailed study for solving the poultry feed problems in Yar and for adopting technological and economical system such as port, terminal facilities, transporting system, manufacture of feed, etc, etc.

The companies interested in rendering such services are requested to send their best offers within 30 days from date of publishing along with scope of work, detailed background, references and addresses where such jobs were carried out, to the address below.

TECHNICAL ENGINEER

A new feed company, under the name of "Yemen Feed and Poultry Co" is seeking a highly experienced technical engineer capable of establishing a technologically most economical system for feed in Yar, making studies, designs, planning and for running the system effectively, etc.

The successful candidate shall be engaged on 2 years contract with attractive salary and perks. Applicants are asked to write with full CVs, previous experience with references and addresses where they have carried out such jobs, to:

ESTABLISHMENT COMMITTEE

PO BOX 2789, SANAA, YEMEN ARAB REPUBLIC
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Financial Times

Bond managers take a pause for breath, Page 44

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Tuesday January 15 1985

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WALL STREET

Late surge as prime trimmed

STOCKS RESUMED their advance on Wall Street yesterday in another session of heavy trading. The blue chips soared ahead in the final hour after Manufacturer's Hanover reduced its prime rate from 10.4% per cent to 10% per cent. The stock market has been expecting another round of prime rate cuts because of the recent falls in money market rates, writes *Terry Byland* in New York.

Stock prices, which had opened lower in line with the bond market, began to climb higher at mid-session. By contrast with last week, it was the blue-chip issues which stood out, and the advance was slow to spread across the full range of the market.

A gain of 11 points in the Dow was sharply extended after the prime rate news, and the Dow Jones industrial average ended a net 16.45 points up at 1,234.54. Turnover, at 125m shares, almost equalled last Thursday's level. Standard Oil of Indiana jumped 1% to \$33.4% after announcing the sale of loss-making operations.

The prime rate move contrasted with renewed concern on Wall Street over the medium-term outlook for interest rates,

which kept the bond market subdued throughout the session.

Some credit market analysts expressed concern that a reviving economy would push rates higher at mid-year. This made market traders nervous ahead of this week's flow of economic data on housing starts, industrial production and retail sales.

With some analysts predicting that yields on long-dated bonds, currently around 11.6% per cent, could rise to 12.5% per cent or more later this year, prices for 20 and 30-year federal issues fell by nearly half a point at the opening. Near-dated issues were steadier, behind a federal funds rate of 8% per cent.

The bank results season continued, led by J. P. Morgan, which jumped 1% to \$81.4% on good earnings news. There was more modest response to trading statements from Chase Manhattan \$1 up at \$48.4% and First Chicago Banking, \$1 higher at \$22.4%.

A major feature of the financial sector was the sale of a block of 3.2m shares in American Express, the travel and financial services group, at \$37.4%, after which the stock traded at \$38.4%, a net 5% down.

General Reinsurance tumbled 1% to \$61.4% after Morgan Stanley, the major brokerage house, cut its earnings estimates for the group.

Good results from NCR strengthened the technology sector, and provided a lead for the rest of the industrial stock market. At \$29, NCR gained 1% and IBM jumped \$2.05 to \$125. Also firm was Honeywell, \$1 up at \$58.4% and Control Data, \$1.4% better at \$36.

Texas Oil and Gas, first of the energy exploration groups to report profits,

added 5% to \$17.4% on its first quarter statement.

Motor stocks continued to draw encouragement from Ford's decision to increase the quarterly dividend. Ford added 5% to \$48 and General Motors 5% to \$61. The results now due are expected to be strong.

In bid issues, NI Industries spurted 8% to \$21.4% on the offer of \$22 a share from Masco Corporation. Datapoint added 5% to \$21.4% as the board rejected the offer from Mr Asher Edelman.

In the bond market, long dated issues rallied from early weakness, when the sellers failed to appear. The key long bond, off initially, later traded a net 5% down at 100.5%. The market is enjoying a respite from Treasury financing, but will face fresh funding demand next month.

Rates were narrowly mixed at the short end, with Treasury bills a couple of basis points on either side of their pre-weekend quotations. Federal funds edged up from an opening of 8 per cent but remained comfortably below 8.4% per cent, encouraging belief that the Federal Reserve is satisfied with this rate.

LONDON

Lending rate rise saps confidence

A RISE in the base lending rate yesterday led to the steepest share price falls on the London market since mid-October. The lending rate increased to 12.2% per cent - a 2% per cent rise during the past two trading days.

Short dated Government securities tumbled over 2% and the FT-SE 100 share index fell 28.1 to 1,220.5. The FT Ordinary share index slid 19 to 949.3.

Bond and share prices came under pressure as soon as banks increased borrowing charges, with gilt bears bearing the brunt of the selling. Support rallies were thwarted and most issues closed on their low points for the day.

Equities followed the downturn with profit-taking adding to the selling pressure. Around one third of the constituents of the FT Ordinary share index showed double-figure losses.

Chief price changes, Page 36; Details, Page 37; Share information service, Pages 38-39

HONG KONG

A STRONG afternoon rally in Hong Kong erased early losses and left the market clinging to a marginal overall improvement. The Hang Seng index closed up 5.07 at 1356.06 after falling more than 20 points during the morning.

Impetus for the rally came from overseas buying and the property sector led the market higher. Among the strongest property stocks were Hongkong Kowloon Wharf up 5 cents to HK\$5.65, Sun Hung Kai Properties 15 cents higher at HK\$8.80 and Hongkong Electric 5 cents up at HK\$7.30.

AUSTRALIA

INSTITUTIONAL buying buoyed activity in Sydney, providing enough strength to overcome the bearish international factors which have depressed trading in recent weeks.

Interest also came from takeover possibilities and helped to boost turnover in the industrial sector. Market speculation that Bond Corporation, in considering an offer for Australia's largest property group, Hooker Corporation, pushed the shares 6 cents higher to AS2.40 after Friday's 18 cent rise. Allied Mills rose 10 cents to AS2.90 in response to Industrial Equity's bid on Friday for 40m shares.

SOUTH AFRICA

A SLIGHT recovery in the bullion price left gold shares firmer in Johannesburg. The sector also benefited from a further strengthening of the U.S. dollar which will give local gold producers currency gains on sales.

Draaafontein closed R2 firmer at R34, while among the cheaper issues, Venters rose 25 cents to R17. Rand Mines group producers followed the trend ahead the release of their quarterly reports.

Mining financials and other precious metals and mineral groups also advanced.

SINGAPORE

MILD SELLING pressure emerged during a quiet trading session in Singapore. Falls outnumbered rises by three to one while turnover totalled 5.9m shares, compared with Friday's 10.1m.

Since Darby, the most active stock rose 2 cents to S\$1.60. TIM added 13 cents on takeover speculation and closed at S\$2.97.

Hotel, property and commodity stocks were slightly lower in thin trading.

CANADA

FROM a weak opening, trading gathered pace in Toronto although turnover remained light and price movements were marginal. The base metals and minerals sector edged ahead but golds eased. Oil and gas issues were more sharply lower.

Montreal edged forward during a featureless session with a small improvement in banks but an easier trend among industrials and utilities.

TOKYO

Late lift to lacklustre session

A LACKLUSTRE session was seen in Tokyo yesterday with the prospect of today's national holiday adding to the passive Monday mood, writes *Shigeo Nishiwaki of Jiji Press*.

Selective buying was evident in incentive-backed issues that have lagged behind the market advance. Dealers' purchases toward the close helped the market regain some strength however.

The Nikkei-225 market average moved in a narrow range for most of the day, closing the session 11.67 up at 1,823.91 on volume of 380.36m shares, down from 467.26m last Friday. Advances outpaced losses 396 to 336 with 167 issues unchanged.

The market has levelled off after last week's sharp rises which forced many investors to the sidelines, expecting restrictive moves by the stock exchange authorities to follow the sharp upturn.

The depressed market featured only selective buying of incentive-backed issues priced at Y300 to Y500 a share.

Prominent among these medium and low-priced issues was biotechnology-related Nippon Oil and Fats, which topped the active list with 23.13m shares, gaining Y58 to Y695. Kanebo, also a biotechnology-related issue, ranked second on the list with 15.63m shares, closing Y11 up at Y12. Teijin was fourth with 12.78m shares, firming Y4 to Y43.

Toyojozo, which led the advance of biotechnology-related issues last week, lost Y10 to Y1,880 in late selling. Profit-taking also took its toll on Yamamoto Pharmaceutical, sending it down Y10 to Y2,750.

Among high-tech issues, Konishiroku Photo drew strength from its move into compact discs late last week, adding Y39 to Y709. Seika Sangyo and Iwatan gained Y19 to Y395 and Y8 to Y355.

Elsewhere, Isuzu Motors gained Y21 to Y370 after reports of its truck exports to China. Nippon Denko soared Y150 to Y1,200 on speculative buying. But Fujiya plunged Y79 to Y761 following a number of extortion threats against the company.

Blue chip stocks slipped across a broad front due to lack of investor interest. Hitachi shed Y10 to Y870, Fujitsu Y40 to Y1,360 and Sony Y90 to Y3,790.

The bond market eased in thin trading, reflecting fading hopes among investors for a further drop in U.S. interest rates and growing expectations that the Bank of Japan will continue guiding short-term interest rates upward to arrest the yen's slide against the dollar. The yield on the benchmark 7.3 per cent government bond due in December 1993 rose to 8.525 per cent from last Friday's 8.505 per cent.

EUROPE

Halt called to record breaking run

A HALT for consolidation and profit-taking was called in many European centres yesterday following the advances which took shares to record highs on successive trading days last week.

Bond prices also eased amid concern about the outlook for interest rates in the U.S. and in the wake of the sharp rise in British rates in support of sterling.

In Frankfurt, where the Commerzbank index dipped 11.9 to 1,130.8, some late buying emerged at the lower price levels and the market mood was said to remain underpinned by the continued demand by foreign investors.

The demand that emerged towards the end of the session gave impetus to chemical and utility issues. BASF ended 80 pfg lower on balance at DM 183, after a low of DM 181.50, while Veba shed 30 pfg to DM 174.20.

Siemens dipped DM 5.90 to DM 486.60 as it confirmed it planned a bid for Allen Bradley, a leading U.S. factory automation equipment manufacturer.

Banks saw Deutsche DM 4.50 lower at DM 392, while Dresdner fell DM 3.30 to DM 190.50 and Commerzbank DM 3.50 to DM 169.70.

Porsche proved an exception to a generally lower motor sector, adding DM 6 to DM 1,082.

Among stores, Karstadt fell DM 1.50 to DM 240 and Kaufhof DM 2 to DM 225

but Horten rose DM 3 to DM 182 after an initially easier tendency.

Bond prices shed up to 40 points amid fears that the Bundesbank may be considering a rise in the Lombard rate from the present 5.5 per cent. The Bundesbank sold DM 9.9m of paper after its purchases totalling DM 76.6m last Friday.

Selling pressure from the European Options Exchange, ahead of the expiry on Friday of the January series, contributed to a lower Amsterdam performance. The ANP-CBS General index fell 0.90 to 187.90.

The financial sector was under pressure following concern over the course of interest rates while disappointing figures for new mortgages in 1984 also depressed mortgage banks. WUH shed F1 9 to 187.20.

Among the major companies, Akzo continued to suffer from selling pressure falling F1 1.80 to F1 99.20.

Bond prices eased in quiet trading,

with many investors expecting the announcement of a new state loan later in the week.

Profit-taking in recently sought blue chips contributed to an easier Zurich tone.

Banks were mostly easier, while insurances were steady. Chemicals found some demand which pushed Sandoz Swf 100 higher to Swf 7,500. Bonds were steady in quiet trading.

Paris was also subject to profit-taking. However, champagne company G. H. Mumm resumed trading to close at FFr 763, up 27.8 per cent from its previously traded price of FFr 598 on December 12.

The share was suspended pending details of an offer by Seagram of Canada to acquire all outstanding Mumm shares at FFr 775 a share.

Elsewhere, Bouygues, the leading private construction group, added FFr 8 to FFr 11 as it agreed to pay FFr 160m for control of a number of assets of Amrep, the oil services company which filed for bankruptcy last year.

Brussels was mixed to easier although Vieille Montagne went against the trend with BFr 90 advance to BFr 5,330.

Stockholm was also mixed with Swedish Match SKr 1 ahead at SKr 270 as the executive vice-president was named as the new president and chief executive officer.

Against the general trend, Milan continued its advance with the Banca Commerciale Italiana index adding 2.23 to a record 247.44 amid heavy demand as the bourse month reached its close. Madrid was also ahead in quiet trading.

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British Telecommunications plc

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Price 130p per Ordinary Share

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Credit Suisse First Boston Limited

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Banca del Gottardo

Banca della Svizzera Italiana

Banca Unione di Credito

Bank Leu International Ltd.

Banque Kleinwort Benson SA

Banque Paribas (Suisse) S.A.

Compagnie de Banque et d'Investissements, CBI

Handelsbank N.W. (Overseas) Ltd.

Hentsch & Cie

Lombard, Odier & Cie

Pictet & Cie

Rothschild Bank AG

Sarasin Investment Management Limited

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S. G. Warburg Bank AG

The financial advisers to H.M. Government: Kleinwort, Benson Limited and to British Telecommunications plc: S. G. Warburg & Co Ltd.

New Issue

This announcement appears as a matter of record only

January 1985

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Market Makers in Euro-Securities

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Continued on Page 35

THE JOURNAL OF CLIMATE

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 36

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, entries of dividends are annual cash payments based on

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. ckd-called. d-new yearly low. e-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. i-dividend declared after split-up or stock dividend. j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. m-new issue in the past 52 weeks. The high-low range begins with the start of trading. md-next day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begins with date of split. stp-splits. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-new yearly high. v-trading halted. vi-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies. wd-when distributed. wn-when issued. ww-with warrants. x-ax-dividend or ex-rights. xdis-ex-distribution. xw-without warrants. y-ex-dividend and sales in full. yid-yield. z-sales in 100s.

WORLD STOCK MARKETS

AUSTRIA

Jan. 14	Price Schs	+ or Dm.
Creditanstalt	827	-2
Gesafe	837	+2
Interturial	402	-1
Landesbank	925	-1
Bayern	181	-1.5
Bayer-Hydr	224.2	-0.5
Fluor	163	-1
Seyr-Daimler	163	-1
Volkschor Mag.	254	+1
BELGIUM/LUXEMBOURG		
Jan. 14	Price Frs.	+ or Frs.
B.A.L.	1,850	-10
Bond. Int. A. Lux	5,530	-
Bekaert	4,400	-50
Bekaert	4,400	-50
Spierkorn	973	-5
Deutsche	6,600	-
Electrabel	8,210	+20
Fabrique Nat.	B,105	-5
GB Inno S.M.	1,805	-5
Gesafe	3,690	-
Gevaert	6,150	+10
Hoboken	7,700	-50
Interavia	7,700	-50
Interbank	9,900	-
Pan Hidro	6,810	-90
Petrofina	160	+0.7
Reybel	1,820	-55
Sec. Gen. Belgia	1,820	-55
Metallgesell.	217	-1.5
Munich Ruck	1,240	+48
Reybel	1,820	-55
Stamicor	1,420	+10
Porsche	1084	-8
DENMARK		
Andelsbanken	800	+1
Arbe Skund	840	-
Coop Handelsbank	259	-2
D. Sukrups	865	-10
De Danske Luf.	1,000	+15
East Asiatic	138	-
Forsvarets	1,420	-
Fornerod Damp.	87	-1
CNT Hidc	357	-
Int. Fin.	1,420	-
Jyske Bank	500	-2
Novo Ind.	1,400	-20
Privaatbank	200	-1
Privaatbank	200	-1
Smith (F.)	220	-
Sophus Berend	850	-
Bugerfore	410	-4
FRANCE		
Enronaut 1/4	1973	-115
Enronaut 2/4	1973	+55
Acfer	2,305	-1.5
Al Liquide	1,70	-5
Alstom	1,70	-5
Bongrain	1,720	-1
Bouygues	718	+8
Bouygues	718	+8
Carrefour	1,825	-15
Cit Alcatel	1,880	+8
Cit Alcatel	1,880	+8
Cit Bancaire	600	-
Comptines	288	+8.8
Danone	2,300	-140
Darmanin	1,70	-5
Dumerz S.A.	218	-
Eaux Che Gén.	840	-
Elf Aquitaine	1,978	-8
Elf Aquitaine	1,978	-8
Gen. Occidentale	245	-
Imetal	27.1	-1.9
L'Oréal	2,900	-
Le Groupe Copper	303	-
Pirelli Co.	8,061	+51
Tore Assoic.	13,745	-5
NETHERLANDS		
Jan. 14	Price Frs.	+ or Frs.
AFG Holding	103	-1
AEGCO	157.5	-0.5
AKZO	99.2	-1.3
ASH	374	-1.8
AMRO	71	-1
Bredere Cet.	156	+2
Coltshand Pet.	262	-2
Dordtsche Pet.	158.3	+0.3
Heineken H.	19	-1.6
Hofdusche	1,15	-
Heineken	148.1	-3.7
Houweling	622	-
Imetal	2,700	-
La Rinscent	665	-
Montedison	3,574	-
Montedison	3,574	-
Pirelli Spa	8,061	+51
Tore Assoic.	13,745	-5
FRANCE		
Enronaut 1/4	1973	-115
Enronaut 2/4	1973	+55
Acfer	2,305	-1.5
Al Liquide	1,70	-5
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Bongrain	1,720	-1
Bouygues	718	+8
Carrefour	1,825	-15
Cit Alcatel	1,880	+8
Cit Bancaire	600	-
Comptines	288	+8.8
Danone	2,300	-140
Darmanin	1,70	-5
Dumerz S.A.	218	-
Eaux Che Gén.	840	-
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Gen. Occidentale	245	-
Imetal	27.1	-1.9
L'Oréal	2,900	-
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ASH	374	-1.8
AMRO	71	-1
Bredere Cet.	156	+2
Coltshand Pet.	262	-2
Dordtsche Pet.	158.3	+0.3
Heineken H.	19	-1.6
Hofdusche	1,15	-
Heineken	148.1	-3.7
Houweling	622	-
Imetal	2,700	-
La Rinscent	665	-
Montedison	3,574	-
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Tore Assoic.	13,745	-5
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Enronaut 2/4	1973	+55
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Le Groupe Copper	303	-
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Dordtsche Pet.	158.3	+0.3
Heineken H.	19	-1.6
Hofdusche	1,15	-
Heineken	148.1	-3.7
Houweling	622	-
Imetal	2,700	-
La Rinscent	665	-
Montedison	3,574	-
Montedison	3,574	-
Pirelli Spa	8,061	+51
Tore Assoic.	13,745	-5
NETHERLANDS		
Jan. 14	Price Frs.	+ or Frs.
AFG Holding	103	-1
AEGCO	157.5	-0.5
AKZO	99.2	-1.3
ASH	374	-1.8
AMRO	71	-1
Bredere Cet.	156	+2
Coltshand Pet.	262	-2
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Hofdusche	1,15	-
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Imetal	2,700	-
La Rinscent	665	-
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COMMODITIES AND AGRICULTURE

Draft proposals would cut EEC cereals prices 3.1%

BY IVO DAWNAY IN BRUSSELS

SENIOR EEC agriculture officials are studying draft farm price proposals for the 1983-86 marketing year which would cut cereals prices by 3.1 per cent and increase those for milk by 2 per cent.

Although these figures represent only the first step on the long road to a comprehensive prices package, the Commission is understood to be furious that the plans have been leaked.

Overall, the draft, if agreed, would represent a further squeeze on the farm sector, already destined to overspend on the various draft budgets for the Common Agricultural Policy now in circulation.

The most generous of these

places a ceiling of about Ecu 20bn (512bn) for the coming year, but many believe current obligatory support expenditure would force supplementary funds to be added.

The first draft suggests price cuts of 3.1 per cent for all cereals products and rapeseed with the exception of hard wheat which would face a 3 per cent cut.

The UK Government, however, is expected to push for a tougher 5 per cent price cut—the figure technically required following the triggering of regulations on guarantee thresholds after last year's record harvest.

West Germany has given notice, however, that it is determined to oppose any substantial

raise in the basic milk price but a 4 per cent reduction in the support rate paid for butter and a 7.7 per cent rise for skimmed milk powder.

The most severe price cuts look destined for sectors of the fruit and vegetables market with a 10 per cent cut for tomatoes and citrus products.

This, if agreed, is certain to enraged Spain which is seeking to raise its earnings from sales of these products to the Commission ahead of its target accession to the EEC on January 1, 1986.

Aluminium price surge continues

BY RICHARD MOONEY

ALUMINIUM prices on the London Metal Exchange took up yesterday where they left off last week with sharp gains taking them to the highest levels since last May.

The cash quotation, which gained £15.75 on Friday, put on another £31 to end the day at £268.50 a tonne.

Dealers attributed the rise to continued speculative and trade buying triggered by last week's breaching of chart resistance levels.

The metal's strength continued to be underpinned by sterling's weakness. Although the pound's short-lived rally following the Minimum Lending Rate announcement had little effect on the market's firm tone, the aluminium price strengthened noticeably as sterling moved back towards the lows.

A sharp rise in London Metal Exchange lead stocks last week helped ease concern about the availability of supplies for nearby delivery and this resulted in a further narrowing in the cash premium over the three month position.

Cash lead ended the day £13.50 down at £349 a tonne, while the three month's quotation lost only £2.50 to £325.25 a tonne.

LONDON MARKETS

CRU adds that the situation is getting worse because of the investment companies feel they must make in new plant and equipment in order to maintain or improve their competitive position.

The main response for the European industry to pressure on profit margins has been to cut operating costs, rather than reduce output. This is normally achieved by spending to modernise plant and equipment, which often serves also to increase capacity.

The closures or reductions in capacity which have taken place have been small in comparison with the overall size of the industry and the largest benefit often goes to increases elsewhere.

The more efficient operators are now operating at around full capacity, putting further pressure on their competitors.

The study says demand in the industry could rise by between 30 and 40 per cent before any limitations on capacity become apparent, which suggests that the oversupply must be regarded as structural rather than cyclical.

If output is not reduced there is little prospect of any price increase for European fabricators and the position will worsen if there is a downturn in demand.

Overcapacity in the European copper fabricating industry has reached such proportions that of up to 30 per cent of capacity for some products will be required to bring the industry back into balance, according to a study by the Commodity Research Unit writes George Milling-Stanley.

MAIN PRICE-CHANGES

	Jan. 14	+ or -	Month	+ or -
	1985	ago		1985
METALS				
Aluminium	+ 600	to 143,725		
Copper	+ 5,600	to 119,475		
Lead	+ 2,475	to 45,475		
Nickel	+ 204	to 7,110		
Zinc	+ 840	to 22,145		
Silver	+ 975	to 30,175		
	(tonnes)			
	+710,000	to 52,944		
	(ounces)			

LONDON METAL EXCHANGE WAREHOUSE STOCKS

	(Change for week ending Jan. 11)	
Aluminium	+ 600	to 143,725
Copper	+ 5,600	to 119,475
Lead	+ 2,475	to 45,475
Nickel	+ 204	to 7,110
Zinc	+ 840	to 22,145
	(tonnes)	
	+710,000	to 52,944
	(ounces)	

INDICES

	Jan. 14	+ or -	Month	+ or -
	1985	ago		1985

FINANCIAL TIMES

	Jan. 11, '85	10 Nov '84	ago	Yearago
	280.51	293.82	287.37	296.57

(Base: July 1 1982 = 100)

REUTERS

	Jan. 14	Jan. 11	Month	Year
	ago	ago		ago

MOODY'S

	Dec. 27	Dec.	Month	Year
	1985	ago		ago

DOW JONES

	Dow	Dac	Dec.	Month	Year
	1985	ago	1985	ago	1985

U.S. MARKETS

	Jan.	27	Dec.	Month	Year
	1985	ago	1985	ago	1985

SPOT PRICES

	Jan.	27	Dec.	Month	Year
	1985	ago	1985	ago	1985

PRODUCTS

	North	West	Europe	U.S.	Year
	1985	ago	1985	ago	ago

U.S. MARKETS

	Jan.	27	Dec.	Month	Year
	1985	ago	1985	ago	1985

SPOT PRICES

	Jan.	27	Dec.	Month	Year
	1985	ago	1985	ago	1985

ALL February prices.

PRECIOUS METALS rallied

despite a strong dollar late in the day, of the two metals, gold appeared to have more support, reports Heindorf Commodities. Heating oil was sharply higher as very cold temperatures on the continent and in the U.S. continued to generate unexpected demand.

Oil prices further problems in attempts to bold up distillate prices. Sugar underwent a minor downward correction as profit-taking dominated the market.

Crude oil prices were mixed, with oil prices rising sharply.

Department forecasters raised their 1984-85 estimates for global wheat production to 509.5m tonnes and for coarse grain production to 790m tonnes.

The U.S. agricultural counsellor in Beijing has estimated China's 1984 grain harvest at 405m tonnes, up more than 20 per cent from 1983. He also pre-

dicted that China's grain output would continue to grow in the next two years, although not as quickly as in the previous three seasons.

In its crop production report on Friday, the USDA forecast a 1.1m tonnes down 2 per cent from last month's estimate of 276.5m tonnes.

Assam's opened firm, but medium and better-quality sorts later showed advances of 4% to 8% per kg. Colour Bangladesh tees also sold at higher prices.

Bright liquorice Africans and good medium types were fully firm to 10p per kg dearer, with dust a strong feature. Plain types from Central Africa showed more irregularity and tended easier.

Ceylon were well supported at dearer rates, with selected lines often substantially higher.

CHICAGO

	Live	Cattle	40,000 lb.	barrels	2,000 lb.	barrels		
	Live	High	Low	Prev.	Live	High	Low	Prev.
Feb.	280.00	280.00	275.00	275.00	26.00	26.00	25.75	25.75
March	280.13	280.13	275.14	275.14	26.15	26.15	25.85	25.85
April	280.52	280.52	275.50	275.50	26.65	26.65	26.35	26.35
May	280.82	280.82	275.70	275.70	26.82	26.82	26.52	26.52
June	281.82	281.82	275.74	275.74	26.82	26.82	26.52	26.52
July	282.76	282.76	275.70	275.70	26.82	26.82	26.52	26.52
Aug.	283.00	283.00	275.70	275.70	26.82	26.82	26.52	26.52
Sept.	283.22	283.22	275.70	275.70	26.82	26.82	26.52	26.52
Oct.	283.44	283.44	275.70	275.70	26.82	26.82	26.52	26.52
Nov.	283.66	283.66	275.70	275.70	26.82	26.82	26.52	26.52
Dec.	283.88	283.88	275.70	275.70	26.82	26.82	26.52	26.52
Jan.	284.10	284.10	275.70	275.70	26.82	26.82	26.52	26.52
Feb.	284.32	284.32	275.70	275.70	26.82	26.82	26.52	26.52
March	284.54	284.54	275.70	275.70	26.82	26.82	26.52	26.52
April	284.76	284.76	275.70	275.70	26.82	26.82	26.52	26.52
May	285.00	285.00	275.70	275.70	26.82	26.82	26.52	26.52
June	285.22	285.22	275.70	275.70	26.82	26.82	26.52	26.52
July	285.44	285.44	275.70	275.70	26.82	26.82	26.52	26.52
Aug.	285.66	285.66	275.70	275.70	26.82	26.82	26.52	26.52
Sept.	285.88	285.88	275.70	275.70	26.82	26.82	26.52	26.52
Oct.	286.10	286.10	275.70	275.70	26.82	26.82	26.52	26.52
Nov.	286.32	286.32	275.70	275.70	26.82	26.82	26.52	26.52
Dec.	286.54	286.54	275.70	275.70	26.82	26.82	26.52	26.52
Jan.	286.76	286.76	275.70	275.70	26.82	26.82	26.52	26.52
Feb.	287.00	287.00	275.70	275.70	26.82	26.82	26.52	26.52
March	287.22	287.22	275.70	275.70	26.82	26.82	26.52	26.52
April	287.44	287.44	275.70	275.70	26.82	26.82	26.52	26.52
May	287.66	287.66	275.70	275.70	26.82	26.82	26.52	26.52
June	287.88	287.88	275.70	275.70	26.82	26.82	26	

